

FOREWORD

In 2007, the Department of Budget and Management (DBM) introduced a document that sought to change the way policymakers and implementers view the budget and the budgeting process.

That document presented the budget in the context of the Organizational Performance Indicator Framework (OPIF). Piloted in 20 departments, the OPIF embodied the concept of performance and results.

It was a milestone, if not a first, in the history of Philippine budgeting!



Only two years later and the OPIF has been successfully rolled out and installed in all national government agencies (63 Departments/Agencies, including Other Executive Offices) and in State Universities and Colleges (SUCs) throughout the country.

With OPIF, the budget has become a strategic tool to plan and focus resources towards expected results. Through OPIF, agency performance can be measured in terms of outputs.

The 2009 OPIF document, called “A Book of Outputs of Departments/Agencies”, translates the National Budget into Major Final Outputs (MFOs) with clear, measurable, verifiable performance indicators and targets “committed” to be delivered by an agency to its external clients. The Book’s matrix on Performance Measures and Targets shows what has been done, what is being done, and what remains to be done.

FY 2007 represents initial efforts at reporting accomplishments based on performance indicators agreed on between the agency and the DBM. The indicators may vary in FY 2008 and FY 2009 as refinements continue, based on the appropriateness and availability of baseline data at the agency level.

Now on its third year, the OPIF, as a concept, has generally been accepted as a new way of doing business, of serving the agency’s most valued clients – the country’s citizens.

As a process, the OPIF still has a long way to go.

This Book of Outputs is a step forward. Reflecting individual agency commitments to deliver the objectives, programs and projects funded in the National Budget, the Book proves that a systematic approach to reporting accountability and performance is not just in place but that it is working!

The OPIF, however, needs our continuing effort to build capacities in both oversight and implementing agencies to entrench the OPIF into the bureaucracy’s psyche.

In that sense, this Book of Outputs is both an advocacy and an action instrument.

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