

P.3. MINDANAO STATE UNIVERSITY

STRATEGIC OBJECTIVES

- MANDATE : Academic excellence is an integral part of the science tradition. As an autonomous unit, the university commits itself to excellence in all its academic and professional pursuits. Its primary goal is to achieve a level of academic excellence in teaching, research and scholarships that, both in fact and its reputation, rivals the best comprehensive universities. The Campus University aims to develop the human, environment, programmatic, evaluative, supporting and financial resources that are necessary to achieve excellence as an institution of higher and advanced education.
- VISION : An internationally recognized dynamic institution providing relevant, excellent and quality education in the country
- MISSION : To holistically develop God-fearing manpower resources committed to the core values of integrity, industry and respect to cultural diversity and environmental sustainability for service excellence
- KEY RESULT AREAS : Poverty Reduction and Empowerment of the Poor and the Vulnerable
- SECTOR OUTCOME : Promote Knowledge, Skill, Attitude & values of Filipino for Productive lives and total well being
- ORGANIZATIONAL OUTCOME : 1. Relevant and quality tertiary education ensured to achieve inclusive growth
2. Access of deserving but poor students to quality tertiary education increased
3. Higher education research improved to promote economic productivity and innovation
4. Community engagement increased

SECTION 1 : EXPENDITURE PROGRAM
(in pesos)

No./ Code	GASS / STO / OPERATIONS / PROJECTS	2014 Actual	2015 Current	2016 Proposed
000001000000000	General Administration and Support	577,615,000	381,073,000	475,931,000
	PS	520,171,000	317,951,000	421,159,000
	MOOE	57,444,000	63,122,000	54,772,000
000002000000000	Support to Operations	67,543,000	67,515,000	68,094,000
	PS	64,999,000	64,949,000	65,837,000
	MOOE	2,544,000	2,566,000	2,257,000
000003000000000	Operations	1,624,938,000	1,687,450,000	1,684,715,000
	PS	1,420,159,000	1,457,334,000	1,467,487,000
	MOOE	204,779,000	230,116,000	217,228,000

Projects	<u>10,098,000</u>	<u>201,138,000</u>	<u>79,381,000</u>
MOOE		123,000,000	
CO	10,098,000	78,138,000	79,381,000
TOTAL AGENCY BUDGET	<u>2,280,194,000</u>	<u>2,337,176,000</u>	<u>2,308,121,000</u>
PS	2,005,329,000	1,840,234,000	1,954,483,000
MOOE	264,767,000	418,804,000	274,257,000
CO	10,098,000	78,138,000	79,381,000

STAFFING SUMMARY

	<u>2014</u>	<u>2015</u>	<u>2016</u>
TOTAL STAFFING			
Total Number of Authorized Positions	4,210	4,210	4,210
Total Number of Filled Positions	4,180	4,180	4,180

PROPOSED 2016

OPERATIONS BY MFO	<u>PS</u>	<u>MOOE</u>	<u>CO</u>	<u>TOTAL</u>
MFO 1: HIGHER EDUCATION SERVICES	1,254,790,000	195,690,000		1,450,480,000
MFO 2: ADVANCED EDUCATION SERVICES	6,255,000	17,081,000		23,336,000
MFO 3: RESEARCH SERVICES	54,779,000	2,956,000		57,735,000
MFO 4: TECHNICAL ADVISORY EXTENSION SERVICES	20,753,000	1,501,000		22,254,000

SECTION 2 : EXPENDITURE PROGRAM BY CENTRAL / REGIONAL ALLOCATION, 2016
(in pesos)

REGION	<u>PS</u>	<u>MOOE</u>	<u>CO</u>	<u>TOTAL</u>
Regional Allocation (net of Central Office):	<u>1,792,611,000</u>	<u>274,257,000</u>	<u>79,381,000</u>	<u>2,146,249,000</u>
Region X - Northern Mindanao	84,740,000	8,363,000	10,000,000	103,103,000
Region XII - SOCCSKSARGEN			5,500,000	5,500,000
Autonomous Region in Muslim Mindanao (ARMM)	1,707,871,000	265,894,000	63,881,000	2,037,646,000
TOTAL AGENCY BUDGET	<u>1,792,611,000</u>	<u>274,257,000</u>	<u>79,381,000</u>	<u>2,146,249,000</u>
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SECTION 4 : PERFORMANCE INFORMATION

KEY STRATEGIES :

1. Adopt modern trends in teaching innovations
2. Monitor and demonstrate collaborative researches among researchers in the MSU System
3. Monitor and demonstrate the active participation of MSU constituents as agents of change through modern technologies for the improvement of livelihood in the communities

ORGANIZATIONAL OUTCOMES (Oos) / PERFORMANCE INDICATORS (PIs)	<u>Baseline</u>	<u>2016 Targets</u>
Relevant and quality tertiary education ensured to achieve inclusive growth		
Average percentage passing in licensure exam by the SUC graduates over national average	0.97 (35.99%/37.04%)	1.00 (37.04%/37.04%)
percentage passing in board programs covered by the SUC		

Percentage change in number of graduates tracked who are employed in jobs related to their undergraduate programs	2,301	8.43% (2,495)
Percentage change in number of graduates in priority programs	3,466	7.18% (3,715)
Access of deserving but poor students to quality tertiary education increased		
Percentage change in number of students in priority programs awarded financial aid	6,848	3.68% (7,100)
Percentage change in number of students awarded financial aid who completed their degrees	839	5.01% (881)
Higher education research improved to promote economic productivity and innovation		
Number of R&D outputs patented/commercialized/used by the industry or by other beneficiaries		
a) Applied for patenting	a) -	a) -
b) Patented or Commercialized	b) -	b) -
c) Adopted by industry/small and medium enterprises/LGU/Community-based Organizations	c) 14	c) 18
Number of research and development outputs in the fields of agro-industrial technology published in CHED recognized refereed journals	23	25
Percentage change in number of faculty engaged in research work applied in any of the following:		
a) Pursuing advanced research degree programs (Ph.D.) or	a) 15	a) 0% (15)
b) Publishing (investigative, or basic and applied scientific research) or	b) 40	b) 12.5% (45)
c) Producing technologies for commercialization or livelihood improvement	c) 15	c) 13.33% (17)
Community engagement increased		
Percentage change in number of partnerships with LGUs, industry, small and medium enterprises, and local entrepreneurs and other national agency in developing, implementing or using new technologies relevant to agro-industrial development	3	66.67% (5)
Percentage change in number of poor beneficiaries of technology transfer/extension programs and activities leading to livelihood improvement	7,700	3.30% (7,954)

<u>MFO / PIs</u>	<u>2016 Targets</u>
MFO 1: HIGHER EDUCATION SERVICES	
Total Number of graduates in mandated program	200
Total Number of Graduates	60%
Percentage of total graduates that are in priority courses	45%
Percentage of total graduates that are in priority courses	70%
Average passing rate in licensure exams over 3 years national average % passing across all disciplines covered by SUC	70%
Average passing rate in licensure exams over 3 years national passing rate	70%
Percentage of graduates who finished their academic programs according to the prescribed timeframe	70%
Percentage of graduates who finished their academic programs according to the prescribed timeframe	70%
MFO 2: ADVANCED EDUCATION SERVICES	
Total number of Graduates in mandated priority program	30
Total number of graduates in mandated priority program	90%
Percentage of graduates who engaged in employment or employment status improved within 1 year of graduation	90%
Percentage of graduates engaged in employment within six months of graduation	90%
Percentage of students who rate timeliness of education delivery/supervision as good or better	95%
Percentage of students who rate timeliness of education delivery/supervision as good or better	95%

MFO 3: RESEARCH SERVICES	
Number of Research Studies completed	
Number of research studies completed Current Year	25
Percentage of Research outputs published in recognized refereed journals or patented or submitted for patenting	
Number of research projects completed in the last 3 years	50
Percentage of Research projects conducted or completed on schedule	
Percentage of research outputs presented in local, regional, national or international fora	80%
Performance Indicator	
Percentage of research outputs published in a recognized refereed journals or submitted for patenting or patented	10%
Performance Indicator	
Percentage of research projects completed within the original project timeframe	85%
MFO 4: TECHNICAL ADVISORY EXTENSION SERVICES	
Number of persons trained weighted by length	
Number of persons trained weighted by length of training	1600
Percentage of trainees/clients who rate services rendered as good or better	
Number of persons provided with technical advice	1500
Percentage of request for training/technical advice responded to within three days request	
Percentage of trainees who rate the training course as good or better	90%
Performance Indicator	
Percentage of clients who rate the advisory services as good or better	90%
Percentage of clients who rate advisory services as good or better	
Percentage of requests for training responded to within 3 days of request	95%
Percentage of request for training that are responded to within three days of request	
Percentage of request for technical advice that are responded to within 3 days	100%
Performance Indicator	
Percentage of persons who receive training or advisory services who rate timeliness of services delivery as good or better	90%

Appropriations/Obligations

(In Thousand Pesos)

<u>Description</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
New General Appropriations	1,940,327	2,175,204	2,146,249
General Fund		2,175,204	2,146,249
R.A. No. 10633	1,940,327		
Automatic Appropriations	161,805	161,972	161,872
Retirement and Life Insurance Premiums	161,805	161,972	161,872
Continuing Appropriations		11,105	
Unobligated Releases for Capital Outlays			
R.A. No. 10633		11,061	
Unobligated Releases for MOOE			
R.A. No. 10633		44	
Budgetary Adjustment(s)	189,167		
Transfer(s) from:			
Allocation for Capital Outlays of State Universities and Colleges	7,400		
Miscellaneous Personnel Benefits Fund	83,328		
Pension and Gratuity Fund	98,439		
Total Available Appropriations	2,291,299	2,348,281	2,308,121
Unused Appropriations	(11,105)	(11,105)	
Unobligated Allotment	(11,105)	(11,105)	
TOTAL OBLIGATIONS	2,280,194	2,337,176	2,308,121
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Proposed New Appropriations Language

For general administration and support, support to operations, and operations, including locally-funded project(s), as indicated hereunder.....P 2,146,249,000
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New Appropriations, by Programs/Activities/Projects, by Operating Units

		<u>Current Operating Expenditures</u>			
		<u>Personnel Services</u>	<u>Maintenance and Other Operating Expenses</u>	<u>Capital Outlays</u>	<u>Total</u>
PROGRAMS					
000001000000000	General Administration and Support	<u>395,568,000</u>	<u>54,772,000</u>		<u>450,340,000</u>
103001000100000	General Management and Supervision	P <u>320,712,000</u>	P <u>54,772,000</u>		P <u>375,484,000</u>
	Region X - Northern Mindanao	<u>23,520,000</u>	<u>3,477,000</u>		<u>26,997,000</u>
	Mindanao State University - Naawan	<u>23,520,000</u>	<u>3,477,000</u>		<u>26,997,000</u>
	Autonomous Region in Muslim Mindanao (ARMM)	<u>297,192,000</u>	<u>51,295,000</u>		<u>348,487,000</u>
	Mindanao State University - General Santos	<u>45,880,000</u>	<u>6,315,000</u>		<u>52,195,000</u>
	Mindanao State University - Maguindanao	<u>32,064,000</u>	<u>1,420,000</u>		<u>33,484,000</u>
	Mindanao State University - Marawi	<u>200,336,000</u>	<u>41,504,000</u>		<u>241,840,000</u>
	Mindanao State University - Sulu	<u>18,912,000</u>	<u>2,056,000</u>		<u>20,968,000</u>
103001000300000	Administration of Personnel Benefits	<u>74,856,000</u>			<u>74,856,000</u>
	Region X - Northern Mindanao	<u>2,520,000</u>			<u>2,520,000</u>
	Mindanao State University - Naawan	<u>2,520,000</u>			<u>2,520,000</u>
	Autonomous Region in Muslim Mindanao (ARMM)	<u>72,336,000</u>			<u>72,336,000</u>
	Mindanao State University - Marawi	<u>72,336,000</u>			<u>72,336,000</u>
	Sub-total, General Administration and Support	<u>395,568,000</u>	<u>54,772,000</u>		<u>450,340,000</u>
000002000000000	Support to Operations	<u>60,466,000</u>	<u>2,257,000</u>		<u>62,723,000</u>
264002000100000	Auxiliary Services	<u>60,466,000</u>	<u>2,257,000</u>		<u>62,723,000</u>
	Region X - Northern Mindanao	<u>2,271,000</u>	<u>123,000</u>		<u>2,394,000</u>
	Mindanao State University - Naawan	<u>2,271,000</u>	<u>123,000</u>		<u>2,394,000</u>
	Autonomous Region in Muslim Mindanao (ARMM)	<u>58,195,000</u>	<u>2,134,000</u>		<u>60,329,000</u>
	Mindanao State University - General Santos	<u>10,106,000</u>	<u>1,115,000</u>		<u>11,221,000</u>
	Mindanao State University - Maguindanao	<u>7,002,000</u>	<u>195,000</u>		<u>7,197,000</u>
	Mindanao State University - Marawi	<u>40,010,000</u>	<u>550,000</u>		<u>40,560,000</u>
	Mindanao State University - Sulu	<u>1,077,000</u>	<u>274,000</u>		<u>1,351,000</u>
	Sub-total, Support to Operations	<u>60,466,000</u>	<u>2,257,000</u>		<u>62,723,000</u>

1300 EXPENDITURE PROGRAM FY 2016 VOLUME I

000003000000000	Operations	<u>1,336,577,000</u>	<u>217,228,000</u>	<u>1,553,805,000</u>
000003010000000	MFO 1: HIGHER EDUCATION SERVICES	<u>1,254,790,000</u>	<u>195,690,000</u>	<u>1,450,480,000</u>
264003010100000	Provision of Higher Education Services Including P162,468,000 for Scholarships of Poor and Deserving Students (Expanded Students' Grants-In-Aid Program for Poverty Alleviation-ESGP-PA) and P14,596,000 for Tulong Dunong	<u>1,254,790,000</u>	<u>195,690,000</u>	<u>1,450,480,000</u>
	Region X - Northern Mindanao	<u>35,924,000</u>	<u>4,361,000</u>	<u>40,285,000</u>
	Mindanao State University - Naawan	35,924,000	4,361,000	40,285,000
	Autonomous Region in Muslim Mindanao (ARMM)	<u>1,218,866,000</u>	<u>191,329,000</u>	<u>1,410,195,000</u>
	Mindanao State University - General Santos	145,664,000	40,920,000	186,584,000
	Mindanao State University - Maguindanao	83,810,000	13,683,000	97,493,000
	Mindanao State University - Marawi	900,559,000	124,212,000	1,024,771,000
	Mindanao State University - Sulu	88,833,000	12,514,000	101,347,000
000003020000000	MFO 2: ADVANCED EDUCATION SERVICES	<u>6,255,000</u>	<u>17,081,000</u>	<u>23,336,000</u>
264003020100000	Provision of Advanced Education Services	<u>6,255,000</u>	<u>17,081,000</u>	<u>23,336,000</u>
	Autonomous Region in Muslim Mindanao (ARMM)	<u>6,255,000</u>	<u>17,081,000</u>	<u>23,336,000</u>
	Mindanao State University - General Santos		25,000	25,000
	Mindanao State University - Maguindanao	3,305,000	275,000	3,580,000
	Mindanao State University - Marawi	2,950,000	16,781,000	19,731,000
000003030000000	MFO 3: RESEARCH SERVICES	<u>54,779,000</u>	<u>2,956,000</u>	<u>57,735,000</u>
267003030100000	Conduct of Research Services	<u>54,779,000</u>	<u>2,956,000</u>	<u>57,735,000</u>
	Region X - Northern Mindanao	<u>17,852,000</u>	<u>265,000</u>	<u>18,117,000</u>
	Mindanao State University - Naawan	17,852,000	265,000	18,117,000
	Autonomous Region in Muslim Mindanao (ARMM)	<u>36,927,000</u>	<u>2,691,000</u>	<u>39,618,000</u>
	Mindanao State University - General Santos	4,925,000	805,000	5,730,000
	Mindanao State University - Maguindanao	4,607,000	620,000	5,227,000
	Mindanao State University - Marawi	22,816,000	838,000	23,654,000
	Mindanao State University - Sulu	4,579,000	428,000	5,007,000
000003040000000	MFO 4: TECHNICAL ADVISORY EXTENSION SERVICES	<u>20,753,000</u>	<u>1,501,000</u>	<u>22,254,000</u>
265003040100000	Provision of Extension Services	<u>20,753,000</u>	<u>1,501,000</u>	<u>22,254,000</u>
	Region X - Northern Mindanao	<u>2,653,000</u>	<u>137,000</u>	<u>2,790,000</u>
	Mindanao State University - Naawan	2,653,000	137,000	2,790,000

Autonomous Region in Muslim Mindanao (ARMM)	<u>18,100,000</u>	<u>1,364,000</u>	<u>19,464,000</u>
Mindanao State University - General Santos	2,817,000	315,000	3,132,000
Mindanao State University - Maguindanao	4,139,000	419,000	4,558,000
Mindanao State University - Marawi	<u>11,144,000</u>	<u>630,000</u>	<u>11,774,000</u>
Sub-total, Operations	<u>1,336,577,000</u>	<u>217,228,000</u>	<u>1,553,805,000</u>
TOTAL PROGRAMS AND ACTIVITIES	P 1,792,611,000 =====	P 274,257,000 =====	P 2,066,868,000 =====
0000040000000000 Locally-Funded Projects		<u>79,381,000</u>	<u>79,381,000</u>
0000040600000000 Water Management		<u>2,000,000</u>	<u>2,000,000</u>
0000040601000000 Water Supply		<u>2,000,000</u>	<u>2,000,000</u>
203004060100001 Acquisition of Equipment for the Water System and Water Reservoir - MSU-Maguindanao		<u>2,000,000</u>	<u>2,000,000</u>
Autonomous Region in Muslim Mindanao (ARMM)		<u>2,000,000</u>	<u>2,000,000</u>
Mindanao State University - Maguindanao		2,000,000	2,000,000
0000040800000000 Education		<u>77,381,000</u>	<u>77,381,000</u>
0000040803000000 Tertiary Education		<u>77,381,000</u>	<u>77,381,000</u>
264004080300076 Repair and Rehabilitation of Laboratory for Research on Different Materials for Solar Energy Panels in the College of Engineering Laboratory Building and Acquisition of Laboratory and Other Equipment - MSU - General Santos		<u>2,000,000</u>	<u>2,000,000</u>
Autonomous Region in Muslim Mindanao (ARMM)		<u>2,000,000</u>	<u>2,000,000</u>
Mindanao State University - General Santos		2,000,000	2,000,000
105004080300078 Development of Technologies for Organic Farming and Agriculture - MSU - General Santos		<u>2,000,000</u>	<u>2,000,000</u>
Autonomous Region in Muslim Mindanao (ARMM)		<u>2,000,000</u>	<u>2,000,000</u>
Mindanao State University - General Santos		2,000,000	2,000,000
264004080300080 Construction of Post-Harvest Laboratory Building and Acquisition of Laboratory and Other Equipment - MSU - General Santos		<u>2,500,000</u>	<u>2,500,000</u>
Autonomous Region in Muslim Mindanao (ARMM)		<u>2,500,000</u>	<u>2,500,000</u>
Mindanao State University - General Santos		2,500,000	2,500,000
264004080300081 Construction of Agricultural Engineering Computer Room and Acquisition of Geographical Information System (GIS) Equipment - MSU - General Santos		<u>2,500,000</u>	<u>2,500,000</u>
Autonomous Region in Muslim Mindanao (ARMM)		<u>2,500,000</u>	<u>2,500,000</u>
Mindanao State University - General Santos		2,500,000	2,500,000

264004080300082	Construction of ICT, Natural Science and Mathematics Building - MSU - Sulu	15,000,000	15,000,000
	Autonomous Region in Muslim Mindanao (ARMM)	15,000,000	15,000,000
	Mindanao State University - Sulu	15,000,000	15,000,000
264004080300083	Construction and Repair of College of Agriculture Building, MSU - Maguindanao	4,000,000	4,000,000
	Autonomous Region in Muslim Mindanao (ARMM)	4,000,000	4,000,000
	Mindanao State University - Maguindanao	4,000,000	4,000,000
264004080300084	Improvement of Marine and Environmental Science Center - MSU - Naawan	10,000,000	10,000,000
	Region X - Northern Mindanao	10,000,000	10,000,000
	Mindanao State University - Naawan	10,000,000	10,000,000
264004080300085	Installation of Fiber Optic Cable from Iligan City to MSU-Marawi Campus	35,381,000	35,381,000
	Autonomous Region in Muslim Mindanao (ARMM)	35,381,000	35,381,000
	Mindanao State University - Marawi	35,381,000	35,381,000
264004080300086	Construction and Repair of College of Arts and Sciences Building including Audio-Visual Room - MSU Maguindanao	4,000,000	4,000,000
	Autonomous Region in Muslim Mindanao (ARMM)	4,000,000	4,000,000
	Mindanao State University - Maguindanao	4,000,000	4,000,000
	Sub-total, Locally-Funded Project(s)	79,381,000	79,381,000
	TOTAL PROJECTS	P 79,381,000	P 79,381,000
	TOTAL NEW APPROPRIATIONS	P 1,792,611,000	P 274,257,000
		P 79,381,000	P 2,146,249,000

Obligations, by Object of Expenditures

CYs 2014-2016
(In Thousand Pesos)

	<u>2014</u>	<u>2015</u>	<u>2016</u>
Current Operating Expenditures			
Personnel Services			
Civilian Personnel			
Permanent Positions			
Basic Salary	1,282,725	1,349,794	1,348,939
Total Permanent Positions	<u>1,282,725</u>	<u>1,349,794</u>	<u>1,348,939</u>
Other Compensation Common to All			
Personnel Economic Relief Allowance	87,773	100,368	100,320
Representation Allowance	8,583	4,374	4,434
Transportation Allowance	8,583	4,314	4,374
Clothing and Uniform Allowance	18,564	20,910	20,900
Productivity Incentive Allowance	7,458	8,364	
Honoraria	32,420	4,098	4,098

Year End Bonus	106,466	112,483	112,411
Cash Gift	23,822	20,910	20,900
Step Increment	1,676	3,375	6,456
Productivity Enhancement Incentive	22,997		20,900
Performance Based Bonus	41,038		
Total Other Compensation Common to All	<u>359,380</u>	<u>279,196</u>	<u>294,793</u>
Other Compensation for Specific Groups			
Magna Carta for Public Health Workers	1,520	861	861
Lump-sum for filling of Positions - Civilian			10,617
Lump-sum for NBC 308	2,928	3,856	3,856
Other Personnel Benefits	4,428		
Total Other Compensation for Specific Groups	<u>8,876</u>	<u>4,717</u>	<u>15,334</u>
Other Benefits			
Retirement and Life Insurance Premiums	157,923	161,972	161,872
PAG-IBIG Contributions	5,691	5,018	5,016
PhilHealth Contributions	13,528	12,017	12,008
Employees Compensation Insurance Premiums	4,992	4,997	4,995
Retirement Gratuity			38,498
Terminal Leave	95,734		50,505
Total Other Benefits	<u>277,868</u>	<u>184,004</u>	<u>272,894</u>
Non-Permanent Positions	<u>76,480</u>	<u>22,523</u>	<u>22,523</u>
TOTAL PERSONNEL SERVICES	<u>2,005,329</u>	<u>1,840,234</u>	<u>1,954,483</u>
Maintenance and Other Operating Expenses			
Travelling Expenses	11,949	5,234	11,926
Training and Scholarship Expenses	170,536	227,826	179,884
Supplies and Materials Expenses	19,497	32,561	18,544
Utility Expenses	24,862	37,736	24,921
Communication Expenses	1,810	1,608	1,784
Awards/Rewards and Prizes	207	355	160
Survey, Research, Exploration and Development Expenses	26	30	30
Confidential, Intelligence and Extraordinary Expenses			
Extraordinary and Miscellaneous Expenses	777	805	754
Professional Services	655	655	655
General Services	20,923	6,733	20,897
Repairs and Maintenance	9,805	99,703	11,006
Financial Assistance/Subsidy	245		200
Taxes, Insurance Premiums and Other Fees	683	906	648
Labor and Wages	157	157	145
Other Maintenance and Operating Expenses			
Advertising Expenses	140	140	140
Printing and Publication Expenses	219	1,253	283
Representation Expenses	439	456	456
Transportation and Delivery Expenses	111	572	156
Rent/Lease Expenses	963	948	856
Membership Dues and Contributions to Organizations	145	501	187
Subscription Expenses	618	625	625
TOTAL MAINTENANCE AND OTHER OPERATING EXPENSES	<u>264,767</u>	<u>418,804</u>	<u>274,257</u>
TOTAL CURRENT OPERATING EXPENDITURES	<u>2,270,096</u>	<u>2,259,038</u>	<u>2,228,740</u>
Capital Outlays			
Investment Outlay			37,681
Property, Plant and Equipment Outlay			
Buildings and Other Structures	3,998	37,100	34,000
Machinery and Equipment Outlay	6,100	5,038	7,700
Furniture, Fixtures and Books Outlay		36,000	
TOTAL CAPITAL OUTLAYS	<u>10,098</u>	<u>78,138</u>	<u>79,381</u>
GRAND TOTAL	<u>2,280,194</u>	<u>2,337,176</u>	<u>2,308,121</u>