

**XIX. DEPARTMENT OF SCIENCE AND TECHNOLOGY**

**A. OFFICE OF THE SECRETARY**

**STRATEGIC OBJECTIVES**

**MANDATE** : The Department of Science and Technology (DOST) shall provide central direction, leadership and coordination of scientific and technological efforts and ensure that their results therefrom are geared and utilized in areas of maximum economic and social benefits for the people.

**VISION** : A reservoir of scientific and technological know-how providing world-class solutions that empower Filipinos to attain higher productivity and better quality of life.

**MISSION** : DOST shall be direction provider, leader and coordinator of the country's scientific and technological efforts, ensuring that these are geared and utilized in areas of maximum economic and social benefits for the people.

**KEY RESULT AREAS** : 1. Poverty reduction and empowerment of the poor and vulnerable  
2. Rapid, inclusive, and sustained economic growth  
3. Integrity of the environment and climate change adaptation and mitigation

**SECTOR OUTCOME** : 1. Globally competitive and innovative production and knowledge services sectors achieved  
2. Improved preparedness and adaptive capacities to changing natural systems

**ORGANIZATIONAL OUTCOME** : 1. Widespread benefits to Filipinos from scientific knowledge and cutting-edge technological innovations increased

**SECTION 1 : EXPENDITURE PROGRAM  
(in pesos)**

No. / Code	GASS / STO / OPERATIONS / PROJECTS	2014 Actual	2015 Current	2016 Proposed
000001000000000	General Administration and Support	128,182,000	126,847,000	168,849,000
	PS	85,339,000	72,535,000	71,349,000
	MOOE	42,843,000	52,392,000	55,367,000
	CO		1,920,000	42,133,000
000002000000000	Support to Operations	16,518,000	17,912,000	17,977,000
	PS	13,332,000	13,084,000	13,093,000
	MOOE	3,186,000	4,828,000	4,884,000
000003000000000	Operations	3,298,872,000	2,888,248,000	3,718,351,000
	PS	349,840,000	314,014,000	318,539,000
	MOOE	2,915,539,000	2,561,176,000	3,390,216,000
	CO	33,493,000	13,058,000	9,596,000
	Projects	22,242,000	26,500,000	22,000,000
	CO	22,242,000	26,500,000	22,000,000
<b>TOTAL AGENCY BUDGET</b>		<b>3,465,814,000</b>	<b>3,059,507,000</b>	<b>3,927,177,000</b>
	PS	448,511,000	399,633,000	402,981,000
	MOOE	2,961,568,000	2,618,396,000	3,450,467,000
	CO	55,735,000	41,478,000	73,729,000

**STAFFING SUMMARY**

	2014	2015	2016
<b>TOTAL STAFFING</b>			
Total Number of Authorized Positions	638	638	638
Total Number of Filled Positions	580	577	577

OPERATIONS BY MFO	PROPOSED 2016			
	PS	MOOE	CO	TOTAL
MFO 1: SCIENCE AND TECHNOLOGY POLICY ADVISORY SERVICES	7,131,000	6,616,000		13,747,000
MFO 2: SCIENCE AND TECHNOLOGY FUNDING SERVICES		2,196,221,000		2,196,221,000
MFO 3: REGIONAL SCIENCE AND TECHNOLOGY SERVICES	290,630,000	1,187,379,000	9,596,000	1,487,605,000

**SECTION 2 : EXPENDITURE PROGRAM BY CENTRAL / REGIONAL ALLOCATION, 2016  
(in pesos)**

REGION	PS	MOOE	CO	TOTAL
CENTRAL OFFICE	85,811,000	2,263,088,000	62,133,000	2,411,032,000
Regional Allocation (net of Central Office):	291,212,000	1,187,379,000	11,596,000	1,490,187,000
National Capital Region (NCR)	7,777,000	84,787,000		92,564,000
Region I - Ilocos	15,177,000	56,912,000		72,089,000
Cordillera Administrative Region (CAR)	21,239,000	64,007,000		85,246,000
Region II - Cagayan Valley	16,405,000	82,172,000		98,577,000
Region III - Central Luzon	23,154,000	68,152,000	301,000	91,607,000
Region IVA - CALABARZON	22,241,000	120,100,000	2,195,000	144,536,000
Region IVB - MIMAROPA	13,528,000	65,368,000		78,896,000
Region V - Bicol	22,224,000	57,010,000		79,234,000
Region VI - Western Visayas	23,292,000	110,376,000		133,668,000
Region VII - Central Visayas	19,422,000	71,396,000		90,818,000
Region VIII - Eastern Visayas	23,858,000	54,380,000	9,100,000	87,338,000
Region IX - Zamboanga Peninsula	13,889,000	78,699,000		92,588,000
Region X - Northern Mindanao	20,386,000	65,121,000		85,507,000
Region XI - Davao	18,635,000	61,132,000		79,767,000
Region XII - SOCCSKSARGEN	14,810,000	76,580,000		91,390,000
Region XIII - CARAGA	15,175,000	71,187,000		86,362,000
TOTAL AGENCY BUDGET	377,023,000	3,450,467,000	73,729,000	3,901,219,000
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**SECTION 3 : SPECIAL PROVISION(S)**

1. Harmonized Priority Research Agenda. The DOST, in consultation with government research institutions and other agencies concerned, shall prepare a harmonized priority research agenda of the government covering all major research and development programs and projects or those costing One Hundred Million Pesos (P100,000,000) and above.

The harmonized priority research agenda shall be directly related to the priorities under the Philippine Development Plan (2011-2016) and consider, among others, the National Research and Development Extension Agenda and Programs for Agriculture and Fisheries (2011-2016) formulated and approved by the DA. The proposed harmonized priority research agenda shall be submitted for approval by the Director General of NEDA.

All appropriations under the DOST and its attached agencies intended for new research and development shall be released only if included in the approved Harmonized Priority Research Agenda, upon determination by the DA or DOST, as the case may be: PROVIDED, That in case there are new research programs or projects which need to be implemented prior to the approval of the harmonized priority research agenda, the DOST must first secure the approval of the Economic Development Cluster created under E.O. No. 43, s. 2011, through the Secretary of Finance as its Chairperson, prior to implementation of said new research programs or projects.

The DOST shall submit to the DBM, the House Committee on Appropriations and the Senate Committee on Finance, either in printed form or by way of electronic document, a copy of the approved Harmonized Priority Research Agenda. The Secretary of Science and Technology and the Agency's web administrator or his/her equivalent shall be responsible for ensuring that the approved Harmonized Priority Research Agenda is posted on the DOST website.

2. Appropriations for Programs and Specific Activities. The amounts appropriated herein for the programs of the agency shall be used specifically for the following activities in the indicated amounts and conditions:

## SECTION 4 : PERFORMANCE INFORMATION

## KEY STRATEGIES :

1. Enhance capacity to apply world-class science in finding innovative ways to address pressing national problems particularly those related to inclusive growth
2. Enable local industries particularly the small producers to improve productivity and competitiveness, and to move up the global value chain
3. Invest in the continuing development of S&T human resources and techno-scientific infrastructure

ORGANIZATIONAL OUTCOMES (OOs) / PERFORMANCE INDICATORS (PIs)	Baseline			2016 Targets
<b>Widespread benefits to Filipinos from scientific knowledge and cutting-edge technological innovations increased</b>				
Development, adoption and implementation of Harmonized R&D agenda	For adoption in 2014			National R&D agenda developed, adopted and implemented
Percentage increase in the number of MSMEs assisted	Year	Target	% Increase	7% increase in the number of MSMEs assisted
	2015	1,984	7	
	2014	1,841	-	
PH ranking in technological readiness and innovation pillars of the World Economic Forum (WEF) Global Competitiveness Index	WEF Global Competitiveness Index (2013 - 2014). Technological Readiness Ranking - 77th; Innovation Ranking - 69th			Better than 77 out of 148 in technological readiness and 69 out of 148 in innovation pillars of WEF Global Competitiveness Index

MFO / PIs	2016 Targets
<b>MFO 1: SCIENCE AND TECHNOLOGY POLICY ADVISORY SERVICES</b>	
Number of plans and policy advisories updated, issued and disseminated	2
Percentage of stakeholders who rate DOST plans/policy advisories as satisfactory or better	90
Percentage of plans/policy advisories that have been updated, issued and disseminated within the last 3 years	90
<b>MFO 2: SCIENCE AND TECHNOLOGY FUNDING SERVICES</b>	
Number of programs/projects reviewed	82
Percentage of projects completed over the last 3 years whose findings were published in recognized journals or utilized by commercial entity	87
Percentage of projects that have been evaluated at least twice within the last 2 years	97
<b>MFO 3: REGIONAL SCIENCE AND TECHNOLOGY SERVICES</b>	
<b>S&amp;T Services</b>	
Number of technical/consultative services rendered	19,940
Percentage of clients who rate the technical services as satisfactory or better	90
Percentage of requests for technical assistance that are acted upon within the ISO standard time	90
<b>Technology Transfer</b>	
Number of firms/other entities provided with S&T assistance	2,150
Number of jobs created (in terms of person)	17,431
Number of technology intervention	4,715
Percentage of clients who rate the assistance as satisfactory or better	90
Percentage of request for assistance that are acted upon within the standard time	90

Appropriations/Obligations

(In Thousand Pesos)

<u>Description</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
New General Appropriations	<u>3,381,751</u>	<u>3,033,219</u>	<u>3,901,219</u>
General Fund		3,033,219	3,901,219
R.A. No. 10633	3,381,751		
Automatic Appropriations	<u>26,424</u>	<u>26,288</u>	<u>25,958</u>
Retirement and Life Insurance Premiums	26,424	26,288	25,958
Continuing Appropriations	<u>37,093</u>	<u>112,035</u>	
Unobligated Releases for Capital Outlays			
R.A. No. 10352	34,593		
R.A. No. 10633		6,358	
Unobligated Releases for MOOE			
R.A. No. 10352	2,500		
R.A. No. 10633		105,677	
Budgetary Adjustment(s)	<u>143,917</u>		
Transfer(s) from:			
National Disaster Risk Reduction and Management Fund (Calamity Fund)	31,330		
Miscellaneous Personnel Benefits Fund	84,543		
Pension and Gratuity Fund	28,044		
Total Available Appropriations	<u>3,589,185</u>	<u>3,171,542</u>	<u>3,927,177</u>
Unused Appropriations	<u>( 123,371)</u>	<u>( 112,035)</u>	
Unobligated Allotment	<u>( 123,371)</u>	<u>( 112,035)</u>	
TOTAL OBLIGATIONS	<u>3,465,814</u>	<u>3,059,507</u>	<u>3,927,177</u>

Proposed New Appropriations Language

For general administration and support, support to operations, and operations, including locally-funded projects, as indicated hereunder.....P 3,901,219,000  
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New Appropriations, by Programs/Activities/Projects, by Operating Units

	<u>Current Operating Expenditures</u>			
	<u>Personnel Services</u>	<u>Maintenance and Other Operating Expenses</u>	<u>Capital Outlays</u>	<u>Total</u>
PROGRAMS				
0000010000000000 General Administration and Support	<u>67,326,000</u>	<u>55,367,000</u>	<u>42,133,000</u>	<u>164,826,000</u>
1030010001000000 General Management and Supervision	P <u>66,534,000</u>	P <u>55,367,000</u>	P <u>42,133,000</u>	P <u>164,034,000</u>
National Capital Region (NCR)	<u>66,534,000</u>	<u>55,367,000</u>	<u>42,133,000</u>	<u>164,034,000</u>
Central Office	66,534,000	55,367,000	42,133,000	164,034,000
1030010002000000 Administration of Personnel Benefits	<u>792,000</u>			<u>792,000</u>
National Capital Region (NCR)	<u>210,000</u>			<u>210,000</u>
Central Office	210,000			210,000

	Region II - Cagayan Valley	<u>357,000</u>		<u>357,000</u>
	Regional Office - II	357,000		357,000
	Region VI - Western Visayas	<u>225,000</u>		<u>225,000</u>
	Regional Office - VI	<u>225,000</u>		<u>225,000</u>
	Sub-total, General Administration and Support	<u>67,326,000</u>	<u>55,367,000</u>	<u>42,133,000</u>
000002000000000	Support to Operations	<u>11,936,000</u>	<u>4,884,000</u>	<u>16,820,000</u>
103002000100000	Planning and policy formulation/programs/project coordination	<u>10,639,000</u>		<u>10,639,000</u>
	National Capital Region (NCR)	<u>10,639,000</u>		<u>10,639,000</u>
	Central Office	10,639,000		10,639,000
103002000200000	Management information and statistical services	<u>1,297,000</u>	<u>4,188,000</u>	<u>5,485,000</u>
	National Capital Region (NCR)	<u>1,297,000</u>	<u>4,188,000</u>	<u>5,485,000</u>
	Central Office	1,297,000	4,188,000	5,485,000
103002000300000	Conduct of scientific and technological conferences and exhibitions		<u>696,000</u>	<u>696,000</u>
	National Capital Region (NCR)		<u>696,000</u>	<u>696,000</u>
	Central Office		696,000	696,000
	Sub-total, Support to Operations	<u>11,936,000</u>	<u>4,884,000</u>	<u>16,820,000</u>
000003000000000	Operations	<u>297,761,000</u>	<u>3,390,216,000</u>	<u>9,596,000</u>
000003010000000	MFO 1: SCIENCE AND TECHNOLOGY POLICY ADVISORY SERVICES	<u>7,131,000</u>	<u>6,616,000</u>	<u>13,747,000</u>
103003010100000	Development, coordination, monitoring and evaluation of national science and technological policies and programs	<u>7,131,000</u>	<u>2,917,000</u>	<u>10,048,000</u>
	National Capital Region (NCR)	<u>7,131,000</u>	<u>2,917,000</u>	<u>10,048,000</u>
	Central Office	7,131,000	2,917,000	10,048,000
103003010200000	International/local science and technological networking and other related activities		<u>3,699,000</u>	<u>3,699,000</u>
	National Capital Region (NCR)		<u>3,699,000</u>	<u>3,699,000</u>
	Central Office		3,699,000	3,699,000
000003020000000	MFO 2: SCIENCE AND TECHNOLOGY FUNDING SERVICES		<u>2,196,221,000</u>	<u>2,196,221,000</u>
168003020100000	Funding assistance to Science and Technology activities		<u>2,196,221,000</u>	<u>2,196,221,000</u>
	National Capital Region (NCR)		<u>2,196,221,000</u>	<u>2,196,221,000</u>
	Central Office		2,196,221,000	2,196,221,000

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000003030000000	MFO 3: REGIONAL SCIENCE AND TECHNOLOGY SERVICES	<u>290,630,000</u>	<u>1,187,379,000</u>	<u>9,596,000</u>	<u>1,487,605,000</u>
265003030100000	Extension and enhancement of science and technology activities	<u>290,630,000</u>	<u>215,884,000</u>	<u>9,596,000</u>	<u>516,110,000</u>
	National Capital Region (NCR)	<u>7,777,000</u>	<u>6,567,000</u>		<u>14,344,000</u>
	Regional Office - NCR	7,777,000	6,567,000		14,344,000
	Region I - Ilocos	<u>15,177,000</u>	<u>13,509,000</u>		<u>28,686,000</u>
	Regional Office - I	15,177,000	13,509,000		28,686,000
	Cordillera Administrative Region (CAR)	<u>21,239,000</u>	<u>13,517,000</u>		<u>34,756,000</u>
	Regional Office - CAR	21,239,000	13,517,000		34,756,000
	Region II - Cagayan Valley	<u>16,048,000</u>	<u>9,775,000</u>		<u>25,823,000</u>
	Regional Office - II	16,048,000	9,775,000		25,823,000
	Region III - Central Luzon	<u>23,154,000</u>	<u>12,258,000</u>	<u>301,000</u>	<u>35,713,000</u>
	Regional Office - III	23,154,000	12,258,000	301,000	35,713,000
	Region IVA - CALABARZON	<u>22,241,000</u>	<u>15,111,000</u>	<u>195,000</u>	<u>37,547,000</u>
	Regional Office - IVA	22,241,000	15,111,000	195,000	37,547,000
	Region IVB - MIMAROPA	<u>13,528,000</u>	<u>7,598,000</u>		<u>21,126,000</u>
	Regional Office - IVB	13,528,000	7,598,000		21,126,000
	Region V - Bicol	<u>22,224,000</u>	<u>16,445,000</u>		<u>38,669,000</u>
	Regional Office - V	22,224,000	16,445,000		38,669,000
	Region VI - Western Visayas	<u>23,067,000</u>	<u>15,376,000</u>		<u>38,443,000</u>
	Regional Office - VI	23,067,000	15,376,000		38,443,000
	Region VII - Central Visayas	<u>19,422,000</u>	<u>17,080,000</u>		<u>36,502,000</u>
	Regional Office - VII	19,422,000	17,080,000		36,502,000
	Region VIII - Eastern Visayas	<u>23,858,000</u>	<u>14,010,000</u>	<u>9,100,000</u>	<u>46,968,000</u>
	Regional Office - VIII	23,858,000	14,010,000	9,100,000	46,968,000
	Region IX - Zamboanga Peninsula	<u>13,889,000</u>	<u>12,229,000</u>		<u>26,118,000</u>
	Regional Office - IX	13,889,000	12,229,000		26,118,000
	Region X - Northern Mindanao	<u>20,386,000</u>	<u>13,061,000</u>		<u>33,447,000</u>
	Regional Office - X	20,386,000	13,061,000		33,447,000
	Region XI - Davao	<u>18,635,000</u>	<u>12,742,000</u>		<u>31,377,000</u>
	Regional Office - XI	18,635,000	12,742,000		31,377,000
	Region XII - SOCCSKSARGEN	<u>14,810,000</u>	<u>23,373,000</u>		<u>38,183,000</u>
	Regional Office - XII	14,810,000	23,373,000		38,183,000

Region XIII - CARAGA	<u>15,175,000</u>	<u>13,233,000</u>	<u>28,408,000</u>
Regional Office - XIII	15,175,000	13,233,000	28,408,000
265003030200000 Diffusion and transfer of knowledge and technologies including other related technology transfer activities		<u>971,495,000</u>	<u>971,495,000</u>
National Capital Region (NCR)		<u>78,220,000</u>	<u>78,220,000</u>
Regional Office - NCR		78,220,000	78,220,000
Region I - Ilocos		<u>43,403,000</u>	<u>43,403,000</u>
Regional Office - I		43,403,000	43,403,000
Cordillera Administrative Region (CAR)		<u>50,490,000</u>	<u>50,490,000</u>
Regional Office - CAR		50,490,000	50,490,000
Region II - Cagayan Valley		<u>72,397,000</u>	<u>72,397,000</u>
Regional Office - II		72,397,000	72,397,000
Region III - Central Luzon		<u>55,894,000</u>	<u>55,894,000</u>
Regional Office - III		55,894,000	55,894,000
Region IVA - CALABARZON		<u>104,989,000</u>	<u>104,989,000</u>
Regional Office - IVA		104,989,000	104,989,000
Region IVB - MIMAROPA		<u>57,770,000</u>	<u>57,770,000</u>
Regional Office - IVB		57,770,000	57,770,000
Region V - Bicol		<u>40,565,000</u>	<u>40,565,000</u>
Regional Office - V		40,565,000	40,565,000
Region VI - Western Visayas		<u>95,000,000</u>	<u>95,000,000</u>
Regional Office - VI		95,000,000	95,000,000
Region VII - Central Visayas		<u>54,316,000</u>	<u>54,316,000</u>
Regional Office - VII		54,316,000	54,316,000
Region VIII - Eastern Visayas		<u>40,370,000</u>	<u>40,370,000</u>
Regional Office - VIII		40,370,000	40,370,000
Region IX - Zamboanga Peninsula		<u>66,470,000</u>	<u>66,470,000</u>
Regional Office - IX		66,470,000	66,470,000
Region X - Northern Mindanao		<u>52,060,000</u>	<u>52,060,000</u>
Regional Office - X		52,060,000	52,060,000
Region XI - Davao		<u>48,390,000</u>	<u>48,390,000</u>
Regional Office - XI		48,390,000	48,390,000
Region XII - SOCCSKSARGEN		<u>53,207,000</u>	<u>53,207,000</u>
Regional Office - XII		53,207,000	53,207,000

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Region XIII - CARAGA		<u>57,954,000</u>		<u>57,954,000</u>
Regional Office - XIII		<u>57,954,000</u>		<u>57,954,000</u>
Sub-total, Operations	<u>297,761,000</u>	<u>3,390,216,000</u>	<u>9,596,000</u>	<u>3,697,573,000</u>
TOTAL PROGRAMS AND ACTIVITIES	P 377,023,000	P 3,450,467,000	P 51,729,000	P 3,879,219,000
	=====	=====	=====	=====
000004000000000 Locally-Funded Projects			<u>22,000,000</u>	<u>22,000,000</u>
000004010000000 Buildings and Other Structures			<u>22,000,000</u>	<u>22,000,000</u>
000004010500000 Government Buildings			<u>22,000,000</u>	<u>22,000,000</u>
103004010500001 Retrofitting of DOST Main Building			<u>20,000,000</u>	<u>20,000,000</u>
National Capital Region (NCR)			<u>20,000,000</u>	<u>20,000,000</u>
Central Office			<u>20,000,000</u>	<u>20,000,000</u>
103004010500003 Completion of Laguna Provincial Science and Technology Center Building			<u>2,000,000</u>	<u>2,000,000</u>
Region IVA - CALABARZON			<u>2,000,000</u>	<u>2,000,000</u>
Regional Office - IVA			<u>2,000,000</u>	<u>2,000,000</u>
Sub-total, Locally-Funded Project(s)			<u>22,000,000</u>	<u>22,000,000</u>
TOTAL PROJECTS			P 22,000,000	P 22,000,000
			=====	=====
TOTAL NEW APPROPRIATIONS	P 377,023,000	P 3,450,467,000	P 73,729,000	P 3,901,219,000
	=====	=====	=====	=====

Obligations, by Object of Expenditures

CYs 2014-2016  
(In Thousand Pesos)

	<u>2014</u>	<u>2015</u>	<u>2016</u>
Current Operating Expenditures			
Personnel Services			
Civilian Personnel			
Permanent Positions			
Basic Salary	217,627	219,032	216,321
Total Permanent Positions	<u>217,627</u>	<u>219,032</u>	<u>216,321</u>
Other Compensation Common to All			
Personnel Economic Relief Allowance	13,736	14,016	13,848
Representation Allowance	5,468	5,262	5,346
Transportation Allowance	3,996	4,926	4,902
Clothing and Uniform Allowance	2,956	2,920	2,885
Productivity Incentive Allowance	1,144	1,168	
Honoraria	34		
Overtime Pay	130		
Year End Bonus	18,264	18,253	18,023
Cash Gift	2,891	2,920	2,885
Step Increment		553	434
Collective Negotiation Agreement	13,784		
Productivity Enhancement Incentive	2,871		2,885
Performance Based Bonus	5,515		
Total Other Compensation Common to All	<u>70,789</u>	<u>50,018</u>	<u>51,208</u>
Other Compensation for Specific Groups			
Magna Carta for Science & Technology Personnel	100,730	100,942	105,361
Other Personnel Benefits	1,558		
Total Other Compensation for Specific Groups	<u>102,288</u>	<u>100,942</u>	<u>105,361</u>

Other Benefits			
Retirement and Life Insurance Premiums	25,947	26,288	25,958
PAG-IBIG Contributions	693	686	692
PhilHealth Contributions	2,183	1,982	1,957
Employees Compensation Insurance Premiums	695	685	692
Retirement Gratuity	1,319		
Terminal Leave	26,970		792
Total Other Benefits	<u>57,807</u>	<u>29,641</u>	<u>30,091</u>
TOTAL PERSONNEL SERVICES	<u>448,511</u>	<u>399,633</u>	<u>402,981</u>
Maintenance and Other Operating Expenses			
Travelling Expenses	29,970	38,097	38,595
Training and Scholarship Expenses	4,268	4,405	4,701
Supplies and Materials Expenses	43,629	60,309	61,059
Utility Expenses	27,451	48,226	47,457
Communication Expenses	11,323	16,639	16,976
Awards/Rewards and Prizes	94	130	160
Confidential, Intelligence and Extraordinary Expenses			
Extraordinary and Miscellaneous Expenses	3,548	3,552	3,632
Professional Services	6,145	9,015	9,596
General Services	41,453	45,250	45,447
Repairs and Maintenance	24,589	30,159	30,671
Financial Assistance/Subsidy	2,736,182	2,342,609	3,167,716
Taxes, Insurance Premiums and Other Fees	5,379	5,592	6,217
Other Maintenance and Operating Expenses			
Advertising Expenses	268	795	822
Printing and Publication Expenses	1,270	1,657	1,657
Representation Expenses	8,105	4,933	5,437
Transportation and Delivery Expenses	287	389	396
Rent/Lease Expenses	3,786	5,273	5,570
Membership Dues and Contributions to Organizations	531	592	667
Subscription Expenses	433	774	2,811
Other Maintenance and Operating Expenses	12,857		880
TOTAL MAINTENANCE AND OTHER OPERATING EXPENSES	<u>2,961,568</u>	<u>2,618,396</u>	<u>3,450,467</u>
TOTAL CURRENT OPERATING EXPENDITURES	<u>3,410,079</u>	<u>3,018,029</u>	<u>3,853,448</u>
Capital Outlays			
Property, Plant and Equipment Outlay			
Buildings and Other Structures	53,242	26,500	22,000
Machinery and Equipment Outlay		14,978	43,061
Transportation Equipment Outlay	2,493		
Intangible Assets Outlay			8,668
TOTAL CAPITAL OUTLAYS	<u>55,735</u>	<u>41,478</u>	<u>73,729</u>
GRAND TOTAL	<u>3,465,814</u>	<u>3,059,507</u>	<u>3,927,177</u>