

**VI. DEPARTMENT OF BUDGET AND MANAGEMENT**

**A. OFFICE OF THE SECRETARY**

**STRATEGIC OBJECTIVES**

- MANDATE** : The Department of Budget and Management, created under Executive Order No. 25 dated April 25, 1936, as amended, is mandated to promote the sound, efficient and effective management and utilization of government resources (i.e., technological, manpower, physical and financial) as instruments in the achievement of national socioeconomic and political development goals.
- VISION** : By 2016, the Department of Budget and Management envisions to be:
- A champion of performance-based budget and management policies and practices that enable the government to steer the country towards meaningful development that empowers the poor and the marginalized;
  - An implementer of world-class budget and management systems that enhance transparency, accountability and public participation in governance; and
  - An institution composed of highly competent and motivated public servants who observe the highest standards of professionalism and integrity.
- MISSION** : The Department of Budget and Management shall lead public expenditure management to ensure the equitable, prudent, transparent and accountable allocation and use of public resources to improve the quality of life of each and every Filipino.
- KEY RESULT AREAS** : Transparent, Accountable and Participatory Governance  
Poverty Reduction and Empowerment of the Poor and Vulnerable  
Rapid, Inclusive and Sustained Economic Growth
- SECTOR OUTCOME** : 1. Fiscal Strength  
2. Good Governance
- ORGANIZATIONAL OUTCOME** : 1. People Empowerment Through the Budget Institutionalized through transparent and participatory budgeting initiatives  
2. Efficiency of Government Operations Enhanced through the digitization of government financial transactions  
3. Effectiveness of Resource Allocation Improved by shifting to a performance budgeting and management system  
4. Fiscal Discipline Sustained by maximizing spending to levels allowed by fiscal resources

**SECTION 1 : EXPENDITURE PROGRAM  
(in pesos)**

No. / Code	GASS / STO / OPERATIONS / PROJECTS	2014 Actual	2015 Current	2016 Proposed
000001000000000	General Administration and Support	5,543,366,000	509,522,000	853,693,000
	PS	5,300,723,000	162,577,000	267,146,000
	MOOE	219,792,000	331,133,000	531,754,000
	FinEx	24,000	107,000	107,000
	CO	22,827,000	15,705,000	54,686,000
000002000000000	Support to Operations	27,964,000	28,365,000	112,423,000
	PS	22,877,000	20,223,000	19,431,000
	MOOE	5,076,000	8,042,000	90,992,000
	CO	11,000	100,000	2,000,000
000003000000000	Operations	342,300,000	326,722,000	346,303,000
	PS	289,560,000	262,992,000	260,297,000
	MOOE	49,737,000	63,219,000	85,152,000
	CO	3,003,000	511,000	854,000
	Projects	158,412,000	554,054,000	72,210,000
	PS		20,110,000	
	MOOE	144,588,000	500,058,000	72,210,000
	CO	13,824,000	33,886,000	

TOTAL AGENCY BUDGET	6,072,042,000	1,418,663,000	1,384,629,000
PS	5,613,160,000	465,902,000	546,874,000
MOOE	419,193,000	902,452,000	780,108,000
FinEx	24,000	107,000	107,000
CO	39,665,000	50,202,000	57,540,000

## STAFFING SUMMARY

	2014	2015	2016
TOTAL STAFFING			
Total Number of Authorized Positions	897	974	974
Total Number of Filled Positions	744	737	737

## OPERATIONS BY MFO

	PROPOSED 2016			
	PS	MOOE	CO	TOTAL
MFO 1: BUDGET POLICY ADVISORY SERVICES	8,920,000	14,110,000		23,030,000
MFO 2: BUDGET MANAGEMENT SERVICES	149,076,000	42,690,000	854,000	192,620,000
MFO 3: ORGANIZATIONAL PRODUCTIVITY ENHANCEMENT SERVICES	16,544,000	10,291,000		26,835,000
MFO 4: PERFORMANCE REVIEW AND EVALUATION SERVICES	63,225,000	18,061,000		81,286,000

SECTION 2 : EXPENDITURE PROGRAM BY CENTRAL / REGIONAL ALLOCATION, 2016  
(in pesos)

REGION	PS	MOOE	FinEx	CO	TOTAL
CENTRAL OFFICE	349,295,000	668,457,000	20,000	27,686,000	1,045,458,000
Regional Allocation (net of Central Office):	162,356,000	111,651,000	87,000	29,854,000	303,948,000
National Capital Region (NCR)	10,124,000	7,136,000	5,000	335,000	17,600,000
Region I - Ilocos	9,701,000	8,327,000	5,000	1,785,000	19,818,000
Cordillera Administrative Region (CAR)	8,573,000	4,679,000	5,000	860,000	14,117,000
Region II - Cagayan Valley	10,851,000	5,273,000	5,000	600,000	16,729,000
Region III - Central Luzon	10,702,000	7,912,000	5,000	610,000	19,229,000
Region IVA - CALABARZON	11,020,000	7,050,000	5,000	412,000	18,487,000
Region IVB - MIMAROPA	10,403,000	7,521,000	5,000		17,929,000
Region V - Bicol	10,162,000	7,580,000	6,000	6,360,000	24,108,000
Region VI - Western Visayas	11,270,000	5,223,000	5,000	900,000	17,398,000
Region VII - Central Visayas	10,828,000	5,866,000	6,000	1,177,000	17,877,000
Region VIII - Eastern Visayas	10,340,000	7,185,000	10,000	5,544,000	23,079,000
Region IX - Zamboanga Peninsula	10,814,000	7,631,000	5,000	394,000	18,844,000
Region X - Northern Mindanao	9,050,000	6,337,000	5,000	460,000	15,852,000
Region XI - Davao	10,301,000	8,272,000	5,000	2,477,000	21,055,000
Region XII - SOCCSKSARGEN	8,774,000	8,045,000	5,000	5,751,000	22,575,000
Region XIII - CARAGA	9,443,000	7,614,000	5,000	2,189,000	19,251,000
TOTAL AGENCY BUDGET	511,651,000	780,108,000	107,000	57,540,000	1,349,406,000

## SECTION 3 : SPECIAL PROVISION(S)

- Appropriations for Programs and Specific Activities. The amounts appropriated herein for the programs of the agency shall be used specifically for the following activities in the indicated amounts and conditions:

## SECTION 4 : PERFORMANCE INFORMATION

## KEY STRATEGIES :

- Improve fiscal transparency and citizen participation in the budget process
- Improve government-wide public financial management
- Nurture a performance-and results-oriented bureaucracy
- Maximize expenditures to levels allowed by fiscal resources

ORGANIZATIONAL OUTCOMES (OOs) / PERFORMANCE INDICATORS (PIs)	Baseline	2016 Targets
<b>People Empowerment Through the Budget Institutionalized through transparent and participatory budgeting initiatives</b>		
1. Philippines' Open Budget Index (OBI) improved from its 2012 level	(2012) 48	60
2. Budgetary allocation for Local Poverty Reduction Action Teams (LPRAT) -identified projects through the Grassroots Participatory Budget (GPB) Process increased	(2014) P20B	25% increase in budget allocation for GPB
3. Local Poverty Reduction Action Teams (LPRATs) satisfied with the planning process and outcome of the Local Poverty Reduction Action Plan (LPRAP)		75% of LPRATs satisfied with the LPRAP planning process and outcome
<b>Efficiency of Government Operations Enhanced through the digitization of government financial transactions</b>		
1. Stakeholders satisfied with the results of the GIFMIS pilot run		100% of pilot agencies rated the results of pilot implementation as at least satisfactory
2. Use of electronic payment facilities expanded	(2014) 80%	100% checkless disbursements
	Two out of the 22 Departments	Additional 10% of the total number of departments using cashless purchase cards (CPC)
<b>Effectiveness of Resource Allocation Improved by shifting to a performance budgeting and management system</b>		
1. Program budget structure adopted		Programs, activities and projects (PAPs) of agencies aligned to organizational outcomes
2. Agencies participating in the performance-based incentive system (PBIS) and complying with good governance conditions increased	(2014) 90%	100% agencies in the Executive Branch participating in the PBIS
	90%	95% of Departments and agencies complying with good governance
	80%	85% of GOCCs under DBM oversight complying with good governance conditions
<b>Fiscal Discipline Sustained by maximizing spending to levels allowed by fiscal resources</b>		
Expenditure level kept within the target NG fiscal deficit-to-GDP ratio	2%	Disbursements within 2% of target

MFO / PIs	2016 Targets
<b>MFO 1: BUDGET POLICY ADVISORY SERVICES</b>	
Number of policy advisories submitted	7
Percentage of policy advisories rated by client as satisfactory or better	80%
Percentage of policy advisories that are provided at least 24 hours before the deadline	80%
<b>MFO 2: BUDGET MANAGEMENT SERVICES</b>	
<b>Budget Preparation</b>	
Number of budget documents submitted	4
Percentage of agencies whose budgets are amended by the President during budget submission	12.5%
Number of days submitted to the President prior to his submission to Congress	2
<b>Directives</b>	
Number of directives and guidelines issued	12
Average percentage of stakeholders who rate the clarity of directives and guidelines as satisfactory or better	85%
Percentage of agencies which consider the average lead time between issuance and compliance as sufficient or better	80%
<b>Budget Execution</b>	
Percentage of requests for budget variation or authorization acted upon	90%
Variance of actual obligations to budget program attained	10%
Percentage of request for budget variation or authorization acted upon within 15 working days upon receipt of complete documents	85%
<b>For GOCCs Execution</b>	
Number of GOCC corporate operating budgets reviewed	72
Percentage of GOCC corporate operating budgets reviewed rated satisfactory or better	72%
Percentage of GOCC corporate operating budget reviews completed within 15 working days of receipt of complete documents	100%
<b>For LGUs</b>	
Percentage of LGU budgets reviewed	100%
Percentage of LGUs annual budgets reviewed rated satisfactory or better	95%
Percentage of LGUs budgets submitted with complete documentation reviewed within 75 days	95%
<b>MFO 3: ORGANIZATIONAL PRODUCTIVITY ENHANCEMENT SERVICES</b>	
Percentage of proposals for organization, staffing, compensation and position classification review completed	85%
Percentage of recommendations on agency organization, staffing, position classification, and compensation confirmed/accepted by DBM approving authority within three (3) revisions	80%
For department/agency-wide reorganization proposals: Percentage of agency reviews completed within 120 calendar days	90%
For department/agency-specific organization and staffing modifications: Percentage of agency reviews completed within 60 calendar days	90%
<b>Directives and Policies</b>	
Number of policy guidelines and directives issued	3
Draft policies/guidelines confirmed/accepted by DBM approving authority within four (4) revisions	80%
Percentage of policies/guidelines issued within the agreed deadline	90%
<b>MFO 4: PERFORMANCE REVIEW AND EVALUATION SERVICES</b>	
Number of agencies' performance reviewed and evaluated	200
Percentage change in the average utilization rate of agencies	2%
Percentage of agencies reviewed and evaluated in the prescribed period	100%

Appropriations/Obligations

(In Thousand Pesos)

Description	2014	2015	2016
New General Appropriations	963,760	1,383,155	1,349,406
General Fund		1,383,155	1,349,406
R.A. No. 10633	963,760		
Automatic Appropriations	1,282,897	35,508	35,223
Grant Proceeds	16,517		
Customs Duties and Taxes, including Tax Expenditures	2,384		
Retirement and Life Insurance Premiums	1,263,996	35,508	35,223

Continuing Appropriations	<u>37,012</u>	<u>725,493</u>	
Unobligated Releases for Capital Outlays			
R.A. No. 10352	1,970		
R.A. No. 10633		137,163	
Unobligated Releases for MOOE			
R.A. No. 10352	35,042		
R.A. No. 10633		588,330	
Budgetary Adjustment(s)	<u>4,534,287</u>		
Transfer(s) from:			
Autonomous Region in Muslim Mindanao (ARMM)			
Autonomous Regional Government in Muslim Mindanao	511,737		
E-Government Fund	600,000		
Miscellaneous Personnel Benefits Fund	3,394,796		
Pension and Gratuity Fund	<u>27,754</u>		
Total Available Appropriations	6,817,956	2,144,156	1,384,629
Unused Appropriations	<u>( 745,914)</u>	<u>( 725,493)</u>	
Unobligated Allotment	<u>( 745,914)</u>	<u>( 725,493)</u>	
TOTAL OBLIGATIONS	<u>6,072,042</u>	<u>1,418,663</u>	<u>1,384,629</u>

Proposed New Appropriations Language

For general administration and support, support to operations, and operations, including locally-funded projects, as indicated hereunder.....P 1,349,406,000  
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New Appropriations, by Programs/Activities/Projects, by Operating Units

		<u>Current Operating Expenditures</u>				
		<u>Personnel Services</u>	<u>Maintenance and Other Operating Expenses</u>	<u>Financial Expenses</u>	<u>Capital Outlays</u>	<u>Total</u>
PROGRAMS						
000001000000000	General Administration and Support	<u>256,118,000</u>	<u>531,754,000</u>	<u>107,000</u>	<u>54,686,000</u>	<u>842,665,000</u>
000001000100000	General Administration and Support Services	<u>256,118,000</u>	<u>531,754,000</u>	<u>107,000</u>	<u>54,686,000</u>	<u>842,665,000</u>
103001000100001	General Management and Supervision	P <u>238,989,000</u>	P <u>531,754,000</u>	P <u>107,000</u>	P <u>54,686,000</u>	P <u>825,536,000</u>
	National Capital Region (NCR)	<u>177,695,000</u>	<u>460,931,000</u>	<u>25,000</u>	<u>25,167,000</u>	<u>663,818,000</u>
	Central Office	174,300,000	455,531,000	20,000	24,832,000	654,683,000
	Regional Office - NCR	3,395,000	5,400,000	5,000	335,000	9,135,000
	Region I - Ilocos	<u>3,180,000</u>	<u>5,168,000</u>	<u>5,000</u>	<u>1,785,000</u>	<u>10,138,000</u>
	Regional Office - I	3,180,000	5,168,000	5,000	1,785,000	10,138,000
	Cordillera Administrative Region (CAR)	<u>4,206,000</u>	<u>3,115,000</u>	<u>5,000</u>	<u>860,000</u>	<u>8,186,000</u>
	Regional Office - CAR	4,206,000	3,115,000	5,000	860,000	8,186,000
	Region II - Cagayan Valley	<u>4,642,000</u>	<u>4,011,000</u>	<u>5,000</u>	<u>600,000</u>	<u>9,258,000</u>
	Regional Office - II	4,642,000	4,011,000	5,000	600,000	9,258,000

Region III - Central Luzon	<u>3,686,000</u>	<u>4,925,000</u>	<u>5,000</u>	<u>610,000</u>	<u>9,226,000</u>
Regional Office - III	3,686,000	4,925,000	5,000	610,000	9,226,000
Region IVA - CALABARZON	<u>4,587,000</u>	<u>4,866,000</u>	<u>5,000</u>	<u>412,000</u>	<u>9,870,000</u>
Regional Office - IVA	4,587,000	4,866,000	5,000	412,000	9,870,000
Region IVB - MIMAROPA	<u>4,848,000</u>	<u>5,642,000</u>	<u>5,000</u>		<u>10,495,000</u>
Regional Office - IVB	4,848,000	5,642,000	5,000		10,495,000
Region V - Bicol	<u>3,588,000</u>	<u>5,027,000</u>	<u>6,000</u>	<u>6,360,000</u>	<u>14,981,000</u>
Regional Office V	3,588,000	5,027,000	6,000	6,360,000	14,981,000
Region VI - Western Visayas	<u>4,016,000</u>	<u>3,184,000</u>	<u>5,000</u>	<u>900,000</u>	<u>8,105,000</u>
Regional Office VI	4,016,000	3,184,000	5,000	900,000	8,105,000
Region VII - Central Visayas	<u>4,383,000</u>	<u>3,972,000</u>	<u>6,000</u>	<u>1,177,000</u>	<u>9,538,000</u>
Regional Office VII	4,383,000	3,972,000	6,000	1,177,000	9,538,000
Region VIII - Eastern Visayas	<u>3,599,000</u>	<u>5,551,000</u>	<u>10,000</u>	<u>5,544,000</u>	<u>14,704,000</u>
Regional Office VIII	3,599,000	5,551,000	10,000	5,544,000	14,704,000
Region IX - Zamboanga Peninsula	<u>5,261,000</u>	<u>5,403,000</u>	<u>5,000</u>	<u>394,000</u>	<u>11,063,000</u>
Regional Office IX	5,261,000	5,403,000	5,000	394,000	11,063,000
Region X - Northern Mindanao	<u>3,589,000</u>	<u>3,838,000</u>	<u>5,000</u>	<u>460,000</u>	<u>7,892,000</u>
Regional Office X	3,589,000	3,838,000	5,000	460,000	7,892,000
Region XI - Davao	<u>3,833,000</u>	<u>5,774,000</u>	<u>5,000</u>	<u>2,477,000</u>	<u>12,089,000</u>
Regional Office XI	3,833,000	5,774,000	5,000	2,477,000	12,089,000
Region XII - SOCCSKSARGEN	<u>4,126,000</u>	<u>5,175,000</u>	<u>5,000</u>	<u>5,751,000</u>	<u>15,057,000</u>
Regional Office - XII	4,126,000	5,175,000	5,000	5,751,000	15,057,000
Region XIII - CARAGA	<u>3,750,000</u>	<u>5,172,000</u>	<u>5,000</u>	<u>2,189,000</u>	<u>11,116,000</u>
Regional Office - XIII	3,750,000	5,172,000	5,000	2,189,000	11,116,000
103001000100002 Administration of Personnel Benefits	<u>17,129,000</u>				<u>17,129,000</u>
National Capital Region (NCR)	<u>17,129,000</u>				<u>17,129,000</u>
Central Office	17,129,000				17,129,000
Sub-total, General Administration and Support	<u>256,118,000</u>	<u>531,754,000</u>	<u>107,000</u>	<u>54,686,000</u>	<u>842,665,000</u>
000002000000000 Support to Operations	<u>17,768,000</u>	<u>90,992,000</u>		<u>2,000,000</u>	<u>110,760,000</u>
000002000100000 Budget and Management Support Services	<u>17,768,000</u>	<u>90,992,000</u>		<u>2,000,000</u>	<u>110,760,000</u>
101002000100001 Legal services	<u>5,244,000</u>	<u>3,560,000</u>			<u>8,804,000</u>
National Capital Region (NCR)	<u>5,244,000</u>	<u>3,560,000</u>			<u>8,804,000</u>
Central Office	5,244,000	3,560,000			8,804,000

103002000100002	Information and communications technology systems services	6,338,000	84,884,000	2,000,000	93,222,000
	National Capital Region (NCR)	6,338,000	84,884,000	2,000,000	93,222,000
	Central Office	6,338,000	84,884,000	2,000,000	93,222,000
103002000100003	Training and information services	6,186,000	2,548,000		8,734,000
	National Capital Region (NCR)	6,186,000	2,548,000		8,734,000
	Central Office	6,186,000	2,548,000		8,734,000
	Sub-total, Support to Operations	17,768,000	90,992,000	2,000,000	110,760,000
000003000000000	Operations	237,765,000	85,152,000	854,000	323,771,000
000003010000000	MFO 1: BUDGET POLICY ADVISORY SERVICES	8,920,000	14,110,000		23,030,000
101003010100000	Fiscal policy research, budget planning and programming, including provision of technical secretariat services to the Development Budget Coordination Committee (DBCC)	8,920,000	14,110,000		23,030,000
	National Capital Region (NCR)	8,920,000	14,110,000		23,030,000
	Central Office	8,920,000	14,110,000		23,030,000
000003020000000	MFO 2: BUDGET MANAGEMENT SERVICES	149,076,000	42,690,000	854,000	192,620,000
101003020100000	Planning, management and monitoring of the annual budget program	14,635,000	3,514,000	195,000	18,344,000
	National Capital Region (NCR)	14,635,000	3,514,000	195,000	18,344,000
	Central Office	14,635,000	3,514,000	195,000	18,344,000
101003020200000	Evaluation, release and monitoring of funding requirements and organization, staffing and compensation proposals of National Government Agencies, including State Universities and Colleges, GOCCs and LGUs	134,441,000	39,176,000	659,000	174,276,000
	National Capital Region (NCR)	69,961,000	15,633,000	659,000	86,253,000
	Central Office	65,552,000	14,417,000	659,000	80,628,000
	Regional Office - NCR	4,409,000	1,216,000		5,625,000
	Region I - Ilocos	4,485,000	2,210,000		6,695,000
	Regional Office - I	4,485,000	2,210,000		6,695,000
	Cordillera Administrative Region (CAR)	2,363,000	1,094,000		3,457,000
	Regional Office - CAR	2,363,000	1,094,000		3,457,000
	Region II - Cagayan Valley	5,116,000	918,000		6,034,000
	Regional Office - II	5,116,000	918,000		6,034,000
	Region III - Central Luzon	4,916,000	2,092,000		7,008,000
	Regional Office - III	4,916,000	2,092,000		7,008,000

Region IVA - CALABARZON	<u>4,272,000</u>	<u>1,530,000</u>	<u>5,802,000</u>
Regional Office - IVA	4,272,000	1,530,000	5,802,000
Region IVB - MIMAROPA	<u>4,250,000</u>	<u>1,308,000</u>	<u>5,558,000</u>
Regional Office - IVB	4,250,000	1,308,000	5,558,000
Region V - Bicol	<u>4,270,000</u>	<u>1,788,000</u>	<u>6,058,000</u>
Regional Office V	4,270,000	1,788,000	6,058,000
Region VI - Western Visayas	<u>5,522,000</u>	<u>1,428,000</u>	<u>6,950,000</u>
Regional Office VI	5,522,000	1,428,000	6,950,000
Region VII - Central Visayas	<u>4,830,000</u>	<u>1,291,000</u>	<u>6,121,000</u>
Regional Office VII	4,830,000	1,291,000	6,121,000
Region VIII - Eastern Visayas	<u>4,859,000</u>	<u>1,144,000</u>	<u>6,003,000</u>
Regional Office VIII	4,859,000	1,144,000	6,003,000
Region IX - Zamboanga Peninsula	<u>3,549,000</u>	<u>1,562,000</u>	<u>5,111,000</u>
Regional Office IX	3,549,000	1,562,000	5,111,000
Region X - Northern Mindanao	<u>3,592,000</u>	<u>1,750,000</u>	<u>5,342,000</u>
Regional Office X	3,592,000	1,750,000	5,342,000
Region XI - Davao	<u>4,327,000</u>	<u>1,669,000</u>	<u>5,996,000</u>
Regional Office XI	4,327,000	1,669,000	5,996,000
Region XII - SOCCSKSARGEN	<u>3,049,000</u>	<u>2,049,000</u>	<u>5,098,000</u>
Regional Office - XII	3,049,000	2,049,000	5,098,000
Region XIII - CARAGA	<u>5,080,000</u>	<u>1,710,000</u>	<u>6,790,000</u>
Regional Office - XIII	5,080,000	1,710,000	6,790,000
000003030000000 MFO 3: ORGANIZATIONAL PRODUCTIVITY ENHANCEMENT SERVICES	<u>16,544,000</u>	<u>10,291,000</u>	<u>26,835,000</u>
000003030100000 Policy formulation and standards-setting and evaluation of agency proposals	<u>16,544,000</u>	<u>10,291,000</u>	<u>26,835,000</u>
101003030100001 Internal control systems and procedures towards productivity improvement	<u>8,518,000</u>	<u>2,820,000</u>	<u>11,338,000</u>
National Capital Region (NCR)	<u>8,518,000</u>	<u>2,820,000</u>	<u>11,338,000</u>
Central Office	8,518,000	2,820,000	11,338,000
101003030100002 Major organization and staffing modification, compensation and position classification	<u>8,026,000</u>	<u>7,471,000</u>	<u>15,497,000</u>
National Capital Region (NCR)	<u>8,026,000</u>	<u>7,471,000</u>	<u>15,497,000</u>
Central Office	8,026,000	7,471,000	15,497,000



000003040000000	MFO 4: PERFORMANCE REVIEW AND EVALUATION SERVICES	<u>63,225,000</u>	<u>18,061,000</u>	<u>81,286,000</u>
101003040100000	Financial and physical performance review and evaluation	<u>63,225,000</u>	<u>18,061,000</u>	<u>81,286,000</u>
	National Capital Region (NCR)	<u>36,767,000</u>	<u>7,912,000</u>	<u>44,679,000</u>
	Central Office	34,447,000	7,392,000	41,839,000
	Regional Office - NCR	2,320,000	520,000	2,840,000
	Region I - Ilocos	<u>2,036,000</u>	<u>949,000</u>	<u>2,985,000</u>
	Regional Office - I	2,036,000	949,000	2,985,000
	Cordillera Administrative Region (CAR)	<u>2,004,000</u>	<u>470,000</u>	<u>2,474,000</u>
	Regional Office - CAR	2,004,000	470,000	2,474,000
	Region II - Cagayan Valley	<u>1,093,000</u>	<u>344,000</u>	<u>1,437,000</u>
	Regional Office - II	1,093,000	344,000	1,437,000
	Region III - Central Luzon	<u>2,100,000</u>	<u>895,000</u>	<u>2,995,000</u>
	Regional Office - III	2,100,000	895,000	2,995,000
	Region IVA - CALABARZON	<u>2,161,000</u>	<u>654,000</u>	<u>2,815,000</u>
	Regional Office - IVA	2,161,000	654,000	2,815,000
	Region IVB - MIMAROPA	<u>1,305,000</u>	<u>571,000</u>	<u>1,876,000</u>
	Regional Office - IVB	1,305,000	571,000	1,876,000
	Region V - Bicol	<u>2,304,000</u>	<u>765,000</u>	<u>3,069,000</u>
	Regional Office V	2,304,000	765,000	3,069,000
	Region VI - Western Visayas	<u>1,732,000</u>	<u>611,000</u>	<u>2,343,000</u>
	Regional Office VI	1,732,000	611,000	2,343,000
	Region VII - Central Visayas	<u>1,615,000</u>	<u>603,000</u>	<u>2,218,000</u>
	Regional Office VII	1,615,000	603,000	2,218,000
	Region VIII - Eastern Visayas	<u>1,882,000</u>	<u>490,000</u>	<u>2,372,000</u>
	Regional Office VIII	1,882,000	490,000	2,372,000
	Region IX - Zamboanga Peninsula	<u>2,004,000</u>	<u>666,000</u>	<u>2,670,000</u>
	Regional Office IX	2,004,000	666,000	2,670,000
	Region X - Northern Mindanao	<u>1,869,000</u>	<u>749,000</u>	<u>2,618,000</u>
	Regional Office X	1,869,000	749,000	2,618,000
	Region XI - Davao	<u>2,141,000</u>	<u>829,000</u>	<u>2,970,000</u>
	Regional Office XI	2,141,000	829,000	2,970,000

Region XII - SOCCSKSARGEN	<u>1,599,000</u>	<u>821,000</u>		<u>2,420,000</u>
Regional Office - XII	1,599,000	821,000		2,420,000
Region XIII - CARAGA	<u>613,000</u>	<u>732,000</u>		<u>1,345,000</u>
Regional Office - XIII	613,000	732,000		1,345,000
Sub-total, Operations	<u>237,765,000</u>	<u>85,152,000</u>	<u>854,000</u>	<u>323,771,000</u>
TOTAL PROGRAMS AND ACTIVITIES	P 511,651,000	P 707,898,000	P 107,000	P 57,540,000
	=====	=====	=====	=====
000004000000000 Locally-Funded Projects		<u>72,210,000</u>		<u>72,210,000</u>
000004100000000 Governance		<u>72,210,000</u>		<u>72,210,000</u>
000004100600000 Governance and Accountability Improvement		<u>72,210,000</u>		<u>72,210,000</u>
101004100600001 Budget Improvement Project		<u>10,000,000</u>		<u>10,000,000</u>
National Capital Region (NCR)		<u>10,000,000</u>		<u>10,000,000</u>
Central Office		10,000,000		10,000,000
101004100600003 Public Financial Management Program		<u>62,210,000</u>		<u>62,210,000</u>
National Capital Region (NCR)		<u>62,210,000</u>		<u>62,210,000</u>
Central Office		62,210,000		62,210,000
Sub-total, Locally-Funded Project(s)		<u>72,210,000</u>		<u>72,210,000</u>
TOTAL PROJECTS		P 72,210,000		P 72,210,000
		=====		=====
TOTAL NEW APPROPRIATIONS	P 511,651,000	P 780,108,000	P 107,000	P 57,540,000
	=====	=====	=====	=====

Obligations, by Object of Expenditures

CYs 2014-2016  
(In Thousand Pesos)

	<u>2014</u>	<u>2015</u>	<u>2016</u>
Current Operating Expenditures			
Personnel Services			
Civilian Personnel			
Permanent Positions			
Basic Salary	1,152,711	295,850	293,487
Total Permanent Positions	<u>1,152,711</u>	<u>295,850</u>	<u>293,487</u>
Other Compensation Common to All			
Personnel Economic Relief Allowance	17,834	17,928	17,688
Representation Allowance	12,843	12,462	12,720
Transportation Allowance	8,845	12,462	12,720
Clothing and Uniform Allowance	3,780	3,735	3,685
Productivity Incentive Allowance	1,502	1,494	
Honoraria	5,098		4,600
Overtime Pay	14,814		
Year End Bonus	24,751	24,654	24,455
Cash Gift	3,757	3,735	3,685
Step Increment		737	1,276
Collective Negotiation Agreement	19,850		
Productivity Enhancement Incentive	4,071		3,685
Performance Based Bonus	7,230		
Total Other Compensation Common to All	<u>124,375</u>	<u>77,207</u>	<u>84,514</u>

Other Compensation for Specific Groups			
Other Personnel Benefits	27,059		14,749
Total Other Compensation for Specific Groups	<u>27,059</u>		<u>14,749</u>
Other Benefits			
Retirement and Life Insurance Premiums	4,276,290	35,508	35,223
PAG-IBIG Contributions	894	902	886
PhilHealth Contributions	2,469	2,475	2,443
Employees Compensation Insurance Premiums	897	902	886
Retirement Gratuity			12,156
Terminal Leave	3,926		4,973
Total Other Benefits	<u>4,284,476</u>	<u>39,787</u>	<u>56,567</u>
Non-Permanent Positions	<u>24,539</u>	<u>53,058</u>	<u>97,557</u>
TOTAL PERSONNEL SERVICES	<u>5,613,160</u>	<u>465,902</u>	<u>546,874</u>
Maintenance and Other Operating Expenses			
Travelling Expenses	23,760	36,514	64,268
Training and Scholarship Expenses	15,914	60,459	107,760
Supplies and Materials Expenses	30,606	50,011	52,834
Utility Expenses	39,805	49,409	51,103
Communication Expenses	16,239	28,793	30,681
Survey, Research, Exploration and Development Expenses	720	720	720
Confidential, Intelligence and Extraordinary Expenses			
Extraordinary and Miscellaneous Expenses	5,396	5,582	6,088
Professional Services	163,845	463,613	272,512
General Services	39,096	50,153	48,975
Repairs and Maintenance	14,194	28,075	32,372
Taxes, Insurance Premiums and Other Fees	9,918	10,381	13,002
Other Maintenance and Operating Expenses			
Advertising Expenses	4,109	3,360	3,510
Printing and Publication Expenses	21,155	57,050	43,276
Representation Expenses	14,426	36,631	16,745
Transportation and Delivery Expenses	186	114	255
Rent/Lease Expenses	15,858	11,040	12,696
Membership Dues and Contributions to Organizations	33	15	20
Subscription Expenses	583	10,532	11,848
Other Maintenance and Operating Expenses	3,350		11,443
TOTAL MAINTENANCE AND OTHER OPERATING EXPENSES	<u>419,193</u>	<u>902,452</u>	<u>780,108</u>
Financial Expenses			
Bank Charges	24	107	107
TOTAL FINANCIAL EXPENSES	<u>24</u>	<u>107</u>	<u>107</u>
TOTAL CURRENT OPERATING EXPENDITURES	<u>6,032,377</u>	<u>1,368,461</u>	<u>1,327,089</u>
Capital Outlays			
Property, Plant and Equipment Outlay			
Land Improvements Outlay			1,105
Buildings and Other Structures	10,028	5,597	17,930
Machinery and Equipment Outlay	10,506	35,504	15,110
Transportation Equipment Outlay	16,608	4,800	16,800
Furniture, Fixtures and Books Outlay	1,373	4,301	5,206
Other Property Plant and Equipment Outlay	930		499
Intangible Assets Outlay	220		890
TOTAL CAPITAL OUTLAYS	<u>39,665</u>	<u>50,202</u>	<u>57,540</u>
GRAND TOTAL	<u>6,072,042</u>	<u>1,418,663</u>	<u>1,384,629</u>