

XI. DEPARTMENT OF FINANCE**A. OFFICE OF THE SECRETARY**

STRATEGIC OBJECTIVES

SECTOR OUTCOME

Sound, stable and supportive macroeconomic environment sustained

ORGANIZATIONAL OUTCOME

1. Fiscal sustainability attained
2. Asset and debt effectively managed

PERFORMANCE INFORMATION

ORGANIZATIONAL OUTCOMES (OOs) / PERFORMANCE INDICATORS (PIs)BASELINE2019 TARGETS

Fiscal sustainability attained

FINANCIAL SUSTAINABILITY AND REVENUE STRENGTHENING PROGRAM

Outcome Indicator(s)

1. Improved tax effort

FY 2011-12.4%,
FY 2012-12.9%,
FY 2013-13.3%,
FY 2014-13.6%,
FY 2015-13.7%*,
FY 2016-13.8%*

15.8% DBCC Approved Medium
Term Fiscal Program,
April 24, 2018 Meeting

*Figures are based
on Tax Revenues Gross
of Tax Refund / GDP

2. Improved government system that ensure transparency in all extractive industry transactions

FY 2014-100%,
FY 2015-100%,
FY 2016-100%

100%

3. Sustained country's position at the forefront of international and regional economic finance cooperation

FY 2011-4, FY 2012-4,
FY 2013-4, FY 2014-4
FY 2015-5, FY 2016-6

5

Output Indicator(s)

1. Number of plans and policy advisories developed and issued or updated and disseminated
2. Recommended policies on information disclosure and to address barriers to the full implementation of EITI
3. Number of offers provided by the Philippines in various fora / international agreements

FY 2014-10, FY 2015-6.5
FY 2016-9.75

4

FY 2014-1, FY 2015-1
FY 2016-1

4

FY 2014-2, FY 2015-2
FY 2016-2

2

Asset and debt effectively managed

ASSET AND LIABILITY MANAGEMENT PROGRAM

Outcome Indicator(s)

1. Percentage of dividends collected from GOCC / collection targets

FY 2014-436%,
FY 2015-524%,
FY 2016-462%

100%

2. Percentage of foreign loans and grants negotiated over targets

FY 2014-434%,
FY 2015-956%,
FY 2016-127%

+15 to 20% of Target
(subject to change
depending on DBCC
targets / NG financial
requirements

GENERAL APPROPRIATIONS ACT, FY 2019

3. Percentage of released fund over the target	FY 2014-303.30%, FY 2015-105.94%, FY 2016-131.90%	105%
Output Indicator(s)		
1. Amount collected as dividend from GOCCs	FY 2014- P 23.966 B, FY 2015- P 31.458 B, FY 2016- P 27.735 B	P16.0 B
2. Value of foreign loans and grants negotiated	FY 2014-US\$ 3,038.97 M, FY 2015-US\$ 4,780 M, FY 2016-US\$ 634.03 M	> or = US\$700 M
3. Number of grants and loans approved	FY 2014-40, FY 2015-108, FY 2016-26	30

B. BUREAU OF CUSTOMS

STRATEGIC OBJECTIVES

SECTOR OUTCOME

Sound, stable and supportive macroeconomic environment sustained

ORGANIZATIONAL OUTCOME

1. Revenue collection improved
2. Secured trade Facilitation by international standards achieved

PERFORMANCE INFORMATION

ORGANIZATIONAL OUTCOMES (OOs) / PERFORMANCE INDICATORS (PIs)BASELINE2019 TARGETS

Revenue collection improved

CUSTOMS REVENUE ENHANCEMENT PROGRAM

Outcome Indicator(s)

1. Percentage increase in revenue collection	N / A	11.31%
2. Proper / efficient examination and appraisal of imported goods resulted to additional revenues	N / A	4.65%
3. Apprehension of smuggling activities	N / A	60
Output Indicator(s)		
1. Amount of duties and taxes collected and percentage to BESF targets	P458,184M	P662,165M
2. Percentage of imported goods cleared within ten (10) days from filing of import declaration	96.61%	96.61%
3. Number of cases filed under the Bureau's Action Team Against Smugglers (BATAS) Program within fifteen (15) days	N / A	24 cases

Secured trade facilitation by international standards achieved

CUSTOMS BORDER PROTECTION AND CARGO CONTROL AND CLEARANCE PROGRAM

Outcome Indicator(s)

1. Percentage of enforcement actions undertaken resulting to seizures	N / A	2%
2. Percentage of cargo clearance process improved	N / A	6%
3. Apprehension of anti-social goods from illegal drugs, counterfeit goods, product of environment crimes, etc.	N / A	50

Output Indicator(s)		
1. Number of enforcement actions (alerts) undertaken	N / A	1,200
2. Percentage of shipment selected and physically examined or x-rayed	N / A	2%
3. Number of cases of anti-social goods seized	N / A	50

C. BUREAU OF INTERNAL REVENUE

STRATEGIC OBJECTIVES

SECTOR OUTCOME

Sound, stable and supportive macroeconomic environment sustained

ORGANIZATIONAL OUTCOME

Improved internal Revenue Collections

PERFORMANCE INFORMATION

<u>ORGANIZATIONAL OUTCOMES (OOs) / PERFORMANCE INDICATORS (PIs)</u>	<u>BASELINE</u>	<u>2019 TARGETS</u>
Improved Internal Revenue Collections		
REVENUE ADMINISTRATION PROGRAM		
Output Indicator(s)		
1. Percentage increase in the number of registered business tax payers	3,171,594 business tax payers registered in CY 2016	5% increase in the no. of registered business TPs
Output Indicator(s)		
1. Filing of Run After Tax Evaders (RATE) cases at DOJ	2016: 72 cases filed	36 cases filed at DOJ
2. Audit effort	2016: P31.679 B collected or 2.01%	3% of the assigned collection goal
3. Collection performance	2016: P1.58 T	+ / -2% of the assigned goal

D. BUREAU OF LOCAL GOVERNMENT FINANCE

STRATEGIC OBJECTIVES

SECTOR OUTCOME

Sound, stable and supportive macroeconomic environment sustained

ORGANIZATIONAL OUTCOME

Fiscal sustainability of LGUs strengthened

PERFORMANCE INFORMATION

<u>ORGANIZATIONAL OUTCOMES (OOs) / PERFORMANCE INDICATORS (PIs)</u>	<u>BASELINE</u>	<u>2019 TARGETS</u>
Fiscal sustainability of LGUs strengthened		

LOCAL FINANCE POLICY REFORMS AND FISCAL PERFORMANCE MONITORING AND EVALUATION SUB-PROGRAM

Outcome Indicator(s)

1. Ratio of LGU expenditures over total income	0.77	< or = 1
2. Percentage of actual collections of LGU from local taxes and other locally-generated revenue sources versus targets	78%	> or = 83%
3. Number of LGUs not exceeding 20% of their regular income for debt servicing	1,662	> or = 1,662

Output Indicator(s)

1. Percentage of requests for policy opinions and consultations provided in a timely manner	85%	> or = 90%
2. Percentage of LGU assessed on revenue and assessment performance	60%	> or = 60%
3. Percentage of LGUs evaluated for the issuance of certificate of net debt service ceiling and net borrowing capacity	95%	> or = 95%

LOCAL FINANCE CAPACITY DEVELOPMENT SUB-PROGRAM

Outcome Indicator(s)

1. Percentage of training satisfaction for training programs	90%	> or = 90%
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Output Indicator(s)

1. Percentage of treasurers and assessors trained over the total number of treasurers / assessors	95%	> or = 95%
2. Percentage of LGU capacitated / informed on local finance policies	95%	> or = 95%
3. Number of trainings conducted for LGUs	47	> or = 60

E. BUREAU OF THE TREASURY

STRATEGIC OBJECTIVES

SECTOR OUTCOME

Sound, stable and supportive macroeconomic environment sustained

ORGANIZATIONAL OUTCOME

1. Efficiency in cash management improved
2. Efficiency in debt management achieved
3. Efficiency in accounting of NG financial transactions enhanced

PERFORMANCE INFORMATION

ORGANIZATIONAL OUTCOMES (OOs) / PERFORMANCE INDICATORS (PIs)

BASELINE

2019 TARGETS

Efficiency in cash management improved

FINANCIAL ASSET MANAGEMENT PROGRAM

Outcome Indicator(s)

1. Income from investing of excess cash balance and other managed funds earned (In Million Pesos)	P22,263	P18,500
2. Percentage of total government cash requirement met	100%	100%
3. Percentage yield / return on cash surplus	1.60% for USD placements (average)	Earn at the rate of at least 1.5% per annum on NG cash balance
	3.33% for PHP placements (average)	

Output Indicator(s)

1. Percentage availability of daily cash balance in the TSA and MDS (In Million Pesos)	N / A	100% availability of daily minimum balance in the TSA (P50,000) and MDS (P5,000)
2. Number of agencies a / distributed / provided with Asset Registry Template to include Strategically Important Assets	NA	Five (5) agencies
3. Percentage of assets b / registered in the asset registry and qualified in the parameters set by the risk model	NA	60%
4. Percentage of qualified assets to be insured	NA	60%

Efficiency in debt management achieved

DEBT AND RISK MANAGEMENT PROGRAM

Outcome Indicator(s)

1. Government financing requirement met (In Million Pesos)	P888,227	P856,178
2. Refinancing risk efficiently managed	100% efficient	100% efficiency
3. Efficient debt monitoring and servicing	100% efficient	100% efficiency
Output Indicator(s)		
1. Issuance of government securities consistent with auction schedule / calendar	N / A	Release of auction schedule should be > / = 5 working days before the first auction for the quarter. To conduct auction as scheduled.
2. Percentage of debt maturing in one year to total outstanding debt	11.38% 9.8 years	Debt maturing in one year should be < or = 15% to total outstanding debt. Average time to maturity should be > or = 7 years
3. Amount and percentage of debt service payment paid on or before due date	100% of debt service due paid on time	P883,987 Million 100% of debt service due paid on time

Efficiency in accounting of NG financial transactions enhanced

NG ACCOUNTING PROGRAM

Outcome Indicator(s)

1. Efficient release of Internal Revenue Allotment (IRA) and other shares to Local Government Units (LGUs)	100% efficient	100% efficiency
2. Percentage of reconciled active cash balances	80%	85%
3. Timely release of subsidy and equity to Government-Owned and Controlled Corporation (GOCCs)	100% release to GOCCs within 15 days upon receipt of documents	Subsidy and equity (per transaction) are released to GOCCs within 3 working days upon receipt of NCA from DBM
Output Indicator(s)		
1. Percentage of Journal Entry Voucher submitted to COA on time	80%	80%
2. Percentage of Bank Reconciliation Statement submitted to COA on time	80%	85%

3. Release of Internal Revenue Allotment (IRA) and other shares to Local Government Units (LGUs) consistent with Release Schedule

100% release to LGUs within 15 days upon receipt of documents

Release of IRA should be on the 10th day of the month; other shares to LGUs within 5 days from receipt of complete documents from DBM

F. CENTRAL BOARD OF ASSESSMENT APPEALS

STRATEGIC OBJECTIVES

SECTOR OUTCOME

Sound, stable and supportive macroeconomic environment sustained

ORGANIZATIONAL OUTCOME

Due process for fair and equitable real property tax assessment improved

PERFORMANCE INFORMATION

ORGANIZATIONAL OUTCOMES (OOs) / PERFORMANCE INDICATORS (PIs)

Due process for fair and equitable real property tax assessment improved

<u>BASELINE</u>	<u>2019 TARGETS</u>
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REAL PROPERTY TAX ADJUDICATION PROGRAM

Outcome Indicator(s)

1. Percentage of cases reviewed over the last five years (5) whose decisions are overturned by a higher court

60%

0

Output Indicator(s)

1. Percentage of new cases received on appeal from the LBAA that are given due course / acted upon within 30 days after receipt of complete documentation

100%

100%

2. Number of case events / hearings conducted

40

40

3. Percentage of cases submitted for decision that are resolved / decided within 90 days from submission

N / A

90%

G. INSURANCE COMMISSION

STRATEGIC OBJECTIVES

SECTOR OUTCOME

Sound, stable and supportive macroeconomic environment sustained

ORGANIZATIONAL OUTCOME

Insurance, Pre-Need and HMO Industries' growth and stability improved

PERFORMANCE INFORMATION

ORGANIZATIONAL OUTCOMES (OOs) / PERFORMANCE INDICATORS (PIs)

Insurance, Pre-Need, and HMO Industries' growth and stability improved

<u>BASELINE</u>	<u>2019 TARGETS</u>
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INSURANCE, PRE-NEED, AND HMO REGULATORY AND SUPERVISORY PROGRAM

Outcome Indicator(s)

1. Percentage of supervised / regulated entities meeting the net worth requirements	N / A	100%
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2. Percentage of supervised / regulated entities complying with Risk Based Capital (RBC) requirements	N / A	100%
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Output Indicator(s)

1. Percentage of supervised / regulated entities examined, verified or monitored	N / A	100%
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2. Percentage of received application for new and renewal of licenses processed within the prescribed period	N / A	100%
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3. Percentage of applications for premium rates, insurance products, investments, contract forms, policies, reinsurance treaties, facultative placements processed within the prescribed period	N / A	100%
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H. NATIONAL TAX RESEARCH CENTER

STRATEGIC OBJECTIVES

SECTOR OUTCOME

Sound, stable and supportive macroeconomic environment sustained

ORGANIZATIONAL OUTCOME

Philippine Tax System Improved

PERFORMANCE INFORMATION

ORGANIZATIONAL OUTCOMES (OOs) / PERFORMANCE INDICATORS (PIs)BASELINE2019 TARGETS

Philippine Tax System Improved

NATIONAL TAX ADVISORY PROGRAM

Outcome Indicator(s)

1. Percentage / Number of National Government Agencies monitored and rendered technical assistance in fee revision within the prescribed timeframe

Monitored- 35 NGAs
Rendered technical assistance- 13
(depends on the number of requests in fee revision from NGAs)

Monitored-37 NGAs
Rendered technical assistance- 15

2. Percentage of tax research recommendations considered in tax policy reforms

90%

90%

Output Indicator(s)

1. Number of tax research studies conducted and publications completed

37 tax studies conducted
12 publications completed

37 tax studies conducted
12 publications completed

2. Percentage of tax related legislative bills evaluated / commented within the prescribed timeframe

80%

80%

3. Percentage / Number of tax subsidy requests of GOCCs / SUCs / GIs / Commissaries evaluated and processed within the prescribed timeframe

4 GOCCs (depends on the number of applicants for tax subsidy)

4 GOCCs / SUCs / GIs / Commissaries- applicants for tax subsidy

I. PRIVATIZATION AND MANAGEMENT OFFICE**STRATEGIC OBJECTIVES****SECTOR OUTCOME**

Sound, stable and supportive macroeconomic environment sustained

ORGANIZATIONAL OUTCOME

Effective management and disposition of transferred assets and other government properties

PERFORMANCE INFORMATION**ORGANIZATIONAL OUTCOMES (00s) / PERFORMANCE INDICATORS (PIs)****BASELINE****2019 TARGETS**

Effective management and disposition of transferred assets and other government properties

PRIVATIZATION OF GOVERNMENT ASSETS PROGRAM**Outcome Indicator(s)**

1. Remittance to the Bureau of Treasury

P331,171,364

P655,280,100

2. Privatization proceeds collected

P302,028,390

P728,089,000

3. Average value of privatized assets sold over appraised value

N / A

0

Output Indicator(s)

1. Number of assets / entities currently being managed

131

133

2. Number & value of assets / properties being prepared

N / A

20

for disposition for the year (a. include custodianship and pre-selling activities, eg. Inventory, appraisal, etc.; b. the privatization

P520,824,759.79

plan should be submitted to the Privatization

Council and approval should be implemented, such as the conduct of public bidding)

3. Percentage of privatization plan adopted by the Privatization Council

N / A

50%

J. SECURITIES AND EXCHANGE COMMISSION**STRATEGIC OBJECTIVES****SECTOR OUTCOME**

Sound, stable and supportive macroeconomic environment sustained

ORGANIZATIONAL OUTCOME

Corporate and Capital Market Infrastructure strengthened

PERFORMANCE INFORMATION**ORGANIZATIONAL OUTCOMES (00s) / PERFORMANCE INDICATORS (PIs)****BASELINE****2019 TARGETS**

Corporate and Capital Market Infrastructure strengthened

CORPORATE AND CAPITAL MARKET DEVELOPMENT PROGRAM

Outcome Indicator(s)

1. Value of securities registered increased	PhP 31.3B	PhP177.13B
2. Total number of applications for registration, licensure and accreditation processed and approved increased	119,108	135,754
3. Percentage of investment scams / complaints reported by the public and investigated by SEC increased	100%	100%

Output Indicator(s)

1. Number of planned policy measures promulgated / implemented (including memorandum circulars, public consultations, etc.)	13	13
2. Percentage requests for technical assistance that are acted upon within the prescribed timeframe	100%	100%
3. Number of applications for certification examination for capital market participants processed and approved	848	848

CORPORATE AND CAPITAL MARKET REGULATORY PROGRAM

Outcome Indicator(s)

1. Percentage of target regulated entities and individuals monitored and evaluated as compliant with SEC rules and regulations increased	0	10%
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Output Indicator(s)

1. Percentage of license or permit applications and renewals processed within standard processing timeframe	100%	100%
2. Number of target entities monitored and evaluated	53,489	66,642
3. Percentage of errant firms and individuals imposed the appropriate fines and / or penalties	100%	100%