

## XVII. DEPARTMENT OF NATIONAL DEFENSE

## A. OFFICE OF THE SECRETARY – PROPER

## STRATEGIC OBJECTIVES

## MANDATE

A National Government agency that shall maximize its effectiveness in guarding against external and internal threats to national peace and security, promoting the welfare of soldiers and veterans, and providing support for social and economic development (Executive Order No. 112).

## VISION

A strategic partner of the international community that is capable and responsive, professional and competent, effective and efficient in meeting external and internal challenges to national security and domestic stability as well as contributing to the social and economic development of the Philippines.

## MISSION

To guard against external and internal threats to national peace and security, to promote the welfare of soldiers, veterans and their families in order to attain national security, to uphold sovereignty and territorial integrity, to support socio-economic development and political stability.

## KEY RESULT AREAS

1. Just and lasting peace and the rule of law
2. Integrity of the environment and climate change adaptation and mitigation

## SECTOR OUTCOME

Stable national security environment achieved

## ORGANIZATIONAL OUTCOME

Defense and Security Policy and Strategy Direction Provided

## PERFORMANCE INFORMATION

KEY STRATEGIES

The DND Proper shall ensure the full implementation of The Defense System of Management (DSOM), through strict adherence to its master calendar as well as development of its Key Document Products, and the Philippine Defense Transformation (PDT) Roadmap.

ORGANIZATIONAL OUTCOMES (OOs) / PERFORMANCE INDICATORS (PIs)BASELINE2016 TARGETS

Defense and Security Policy and Strategy Direction Provided

Percentage of policies and strategies accepted by the Office of the President and the Cabinet

80% of policies and strategies accepted by the Office of the President and the Cabinet

MAJOR FINAL OUTPUTS (MFOs) / PERFORMANCE INDICATORS (PIs)2016 Targets

## MFO 1: DEFENSE POLICY SERVICES

Number of defense policies developed and issued or reviewed, updated and disseminated	350
Percentage of defense policies reviewed and updated in the last three (3) years	100%

## B. GOVERNMENT ARSENAL

## STRATEGIC OBJECTIVES

## MANDATE

1. Establish, operate, maintain and secure the Arsenal.
2. Formulate plans and programs to achieve self-sufficiency in small arms, mortars and other weapons and munitions.
3. Design, develop, manufacture, procure, stockpile, allocate and repair small arms, mortars, and other weapons and munitions.
4. Devise ways and means for the efficient mobilization of the civilian industry to augment the production of the Arsenal in times of emergency, and;
5. Perform such other functions as maybe provided by law.

## VISION

To achieve self-sufficiency in ammunition and munitions for the use of the AFP, PNP and other government law enforcement agencies.

## MISSION

To design, manufacture, procure, stockpile, allocate and repair small arms, weapons, ammunition for these weapons and other munitions for the AFP, PNP and other government law enforcement agencies; and to sell and export excess products, as provided for under Republic Act Nos. 1884, 7898 and 10349; and Executive Order No. 292.

## KEY RESULT AREAS

Just and lasting peace and the rule of law

## SECTOR OUTCOME

Stable national security environment achieved

## ORGANIZATIONAL OUTCOME

Supply of small arms ammunition increased to the level of demand

## PERFORMANCE INFORMATION

KEY STRATEGIES

Manufacture components such as cases, bullets and primers, and fabrication of machine parts, tools, dies and gauges to support the small arms ammunition requirement of the Armed Forces of the Philippines (AFP).

ORGANIZATIONAL OUTCOMES (Oos) / PERFORMANCE INDICATORS (PIs)BASELINE2016 TARGETS

Supply of small arms ammunition increased to the level of demand

Percentage of Small Arms Ammunition requirement supplied

108.12% supportability

MAJOR FINAL OUTPUTS (MFOs) / PERFORMANCE INDICATORS (PIs)2016 Targets

## MFO 1: MANUFACTURE OF SMALL ARMS AMMUNITION

Number of small arms ammunition (SAA) manufactured

35.0 M Rounds

Percent supportability to AFP SAA requirements (combat requirements)

108.12%

Percentage acceptance based on standards

98.00%

## C. NATIONAL DEFENSE COLLEGE OF THE PHILIPPINES

## STRATEGIC OBJECTIVES

## MANDATE

To train and develop the skills and competence of potential national defense leaders, civilian officials of the different agencies and instrumentalities of government and selected executives from the private sector in the formulation and implementation of national security policies and for high command and staff duty. (Executive Order No. 292)

## VISION

To be the center of excellence in educational and policy development for strategic and dynamic leaders in national defense and security.

## MISSION

To prepare and develop potential national security leaders for high positions of responsibility and command, and undertake research and special studies geared toward the enhancement of national defense and security policy formulation and decision-making at the strategic level.

## KEY RESULT AREAS

Just and lasting peace and the rule of law

## SECTOR OUTCOME

Stable national security achieved

## ORGANIZATIONAL OUTCOME

Defense and Security Leaders' Capacity Improved

## PERFORMANCE INFORMATION

KEY STRATEGIES

Implementation of the Defense System of Management (DSOM) and the NDCP Roadmap.

## ORGANIZATIONAL OUTCOMES (Oos) / PERFORMANCE INDICATORS (PIs)

## BASELINE

## 2016 TARGETS

## Defense and Security Leaders' Capacity Improved

Percentage of Senior Leaders provided with MNSA / SECNS program

86%

## MAJOR FINAL OUTPUTS (MFOs) / PERFORMANCE INDICATORS (PIs)

## 2016 Targets

## MFO 1: NATIONAL DEFENSE AND SECURITY EDUCATION SERVICES

Number of scholars

65

Percentage of scholars who rate the program as good or better

91%

Percentage of program which commenced within 1 day of schedule

91%

## D. OFFICE OF CIVIL DEFENSE

## STRATEGIC OBJECTIVES

## MANDATE

The Office of Civil Defense shall administer a comprehensive national civil defense and disaster risk reduction and management program. (Section 8 of R.A. No. 10121).

## VISION

A center for excellence in Disaster Risk Reduction and Management (DRRM) by 2020

## MISSION

To administer a comprehensive national civil defense and DRRM program by providing leadership in the continuous development of strategic and systematic approaches as well as measures to reduce the vulnerabilities and risk to hazards and manage the consequences of disasters.

## KEY RESULT AREAS

Integrity of the environment and climate change adaptation and mitigation

## SECTOR OUTCOME

Stable national security environment achieved

## ORGANIZATIONAL OUTCOME

Province/City/Municipality (PCM) Disaster Risk Reduction and Management (DRRM) Councils Strengthened



## PERFORMANCE INFORMATION

KEY STRATEGIES

The Office of Civil Defense shall accomplish its targets through a strategy of convergence and close collaboration and coordination with the Local Government Units (LGUs), National Government Agencies (NGAs), international partners and other stakeholders with the end in view of accomplishing its mandate with utmost dedication and most desired outputs.

<u>ORGANIZATIONAL OUTCOMES (OOs) / PERFORMANCE INDICATORS (PIs)</u>	<u>BASELINE</u>	<u>2016 TARGETS</u>
Province / City / Municipality (PCM) Disaster Risk Reduction and Management (DRRM) Councils Strengthened		
Percentage (1,715 including ARMM and NCR) increase in the capability, preparedness and responsiveness of PCM to DRRM		80% of the total DRRM Councils of the 22 highly vulnerable provinces, 443 municipalities, 48 cities and 12,391 communities strategically located in the Major River Basins (MRBs)
<u>MAJOR FINAL OUTPUTS (MFOs) / PERFORMANCE INDICATORS (PIs)</u>		<u>2016 Targets</u>

## MFO 1: DISASTER RISK REDUCTION AND MANAGEMENT POLICY SERVICES

Number of disaster risk management policies and plan developed and issued or reviewed, updated and disseminated	29
Percentage of stakeholders who rate the policies and plans as satisfactory or better	70%
Percentage of policies and plans developed and issued or reviewed, updated and disseminated in the last three (3) years	70%
Number of persons provided with disaster risk management reduction training	14,400
Number of training days	1,181
Percentage of trainees who rate quality of training as good or better	70%
Number of assignments for technical advisory assistance undertaken	1,296
Percentage of requests for training or technical advice acted upon within 3 days	70%

## MFO 2: DISASTER MANAGEMENT OPERATIONS

Number of disaster operations response managed	210
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## E. PHILIPPINE VETERANS AFFAIRS OFFICE (PVAO) – PROPER

## STRATEGIC OBJECTIVES

## MANDATE

The PVAO shall provide immediate and adequate care, benefits, and other forms of assistance to war veterans and veterans of military campaigns, their surviving spouses and orphans. (Sec. 7, Art XVI, 1987 Philippine Constitution and Executive Order No. 292).

## VISION

A dynamic, committed, and effective organization imbued with the highest standards of integrity, competence, and professionalism in delivering benefits and services to all veterans, and their beneficiaries, promoting their general welfare and perpetuating the memory of heroic deeds

## MISSION

Deliver Veterans' benefits and services with utmost dedication, efficiency and compassion to improve their general welfare and to perpetuate the memory of Veterans' heroic deeds

## KEY RESULT AREAS

1. Poverty reduction and empowerment of the poor and vulnerable
2. Just and lasting peace and the rule of law

## SECTOR OUTCOME

Stable national security environment achieved

## ORGANIZATIONAL OUTCOME

Filipinos' appreciation and gratitude for veterans' service demonstrated

## PERFORMANCE INFORMATION

KEY STRATEGIES

Immediate and adequate care, benefits and other forms of assistance to war veterans and veterans of military campaigns, their surviving spouses and orphans.

ORGANIZATIONAL OUTCOMES (OOs) / PERFORMANCE INDICATORS (PIs)BASELINE2016 TARGETS

Filipinos' appreciation and gratitude for veterans' service demonstrated

Timely payment of regular pension and benefits

100% of regular pension paid on or before the end of the corresponding pension month

MAJOR FINAL OUTPUTS (MFOs) / PERFORMANCE INDICATORS (PIs)2016 Targets

## MFO 1: ADMINISTRATION OF VETERANS' PENSION AND BENEFITS PROGRAM

Number of pension and other benefit payments made	220,352
Number of pensioners and beneficiaries	184,001
Percentage of payments made over the last three (3) years that are found to be invalid	0.50%
Percentage of valid benefit claims made within 10 working days of receipt of completed documents	90%
Percentage of regular pension payments made into the beneficiaries accounts on the due date	100%

## MFO 2: PRESERVATION AND DEVELOPMENT SERVICES FOR MILITARY SHRINES

Number of shrines maintained	7
Number of veteran commemorative events managed	13
Percentage of stakeholders who rated the commemorative events as good or better	90%
Percentage of shrine visitors who rated the facility maintenance and customer service as good or better	90%
Percentage of commemorative events that are completed according to program schedule	100%
Percentage of shrines that are maintained on a daily basis	100%

## F. VETERANS MEMORIAL MEDICAL CENTER

## STRATEGIC OBJECTIVES

## MANDATE

The Veterans Memorial Medical Center shall be the primary medical facility for the hospitalization and medical care of eligible veterans and dependents. (Section 16 of R.A. No. 6948)

## VISION

VMMC has envisioned to render premium medical services to the veterans and their dependents through a comprehensive health care system characterized by excellence, dedication and commitment.

## MISSION

## The Four-Fold Mission:

1. PATIENT CARE - to provide the best possible medical care and treatment for eligible veterans and their dependents.
2. EDUCATION AND TRAINING - to provide an integrated, comprehensive and progressive educational training program in medical and allied fields not only for its staff and personnel but also to Fellows, Residents, Interns and Undergraduate students.
3. RESEARCH - to develop and master the research capabilities and potential of the Medical Center by initiating, encouraging and promoting basic clinical and laboratory research.
4. CIVIC ACTION AND OUTREACH PROGRAM - to provide basic medical services to nearby communities and to support the civic action program of the national government.

## KEY RESULT AREAS

1. Poverty reduction and empowerment of the poor and vulnerable
2. Just and lasting peace and the rule of law

## SECTOR OUTCOME

Stable national security environment achieved

## ORGANIZATIONAL OUTCOME

Quality Health Care Services to Veterans and their Dependents provided

## PERFORMANCE INFORMATION

KEY STRATEGIES

Adequate medical support and services to the veterans and their dependents by providing the needed medicines and diagnostic services and by upgrading hospital facilities and equipment.

ORGANIZATIONAL OUTCOMES (OOs) / PERFORMANCE INDICATORS (PIs)BASELINE2016 TARGETS

Quality Health Care Services to Veterans and their Dependents provided

Adherence to DOH Quality Control Standards of Hospital Operations

85% of the admitted patient recovered / improved

MAJOR FINAL OUTPUTS (MFOs) / PERFORMANCE INDICATORS (PIs)2016 Targets

## MFO 1: HEALTH CARE SERVICES FOR VETERANS AND THEIR DEPENDENTS

## In-Patient Care

Number of in-patients treated	7,500
Percentage of hospital separations that are due to discharge	85%
Percentage of discharged patients who returned unscheduled within 3 months with the same condition	15%

## Out-Patient Services

Number of out-patients treated	146,000
Number of emergency department treatments	15,000
Percentage of patients attended to within 30 minutes upon arrival	80%
Percentage of triage 3 or less urgent emergency department patients who are attended within 30 minutes	100%

## G. . ARMED FORCES OF THE PHILIPPINES

## G.1. PHILIPPINE ARMY ( LAND FORCES )

## STRATEGIC OBJECTIVES

## MANDATE

The PA organizes, trains and equips forces for the conduct of prompt and sustained operations on land. (Executive Order No. 292)

## VISION

By 2028, a world-class Army that is a source of national pride

## MISSION

To develop, organize, train, equip, support, and sustain Army forces for the conduct of prompt and sustained ground operations to accomplish the AFP's mission

## KEY RESULT AREAS

Just and lasting peace and the rule of law

## SECTOR OUTCOME

Stable national security environment achieved

## ORGANIZATIONAL OUTCOME

Level of mission capability of Army Units in Ground Operations Attained

## PERFORMANCE INFORMATION

KEY STRATEGIES

Alignment with the Army Transformation Roadmap (ATR) and the Defense System of Management (DSOM) thru the PA Strategic Management System (SMS).

ORGANIZATIONAL OUTCOMES (OOs) / PERFORMANCE INDICATORS (PIs)BASELINE2016 TARGETS

Level of mission capability of Army Units in Ground Operations  
Attained

Percentage of Ground Force Units Provided to Unified Commands

90%

MAJOR FINAL OUTPUTS (MFOs) / PERFORMANCE INDICATORS (PIs)2016 Targets

## MFO 1: TERRITORIAL DEFENSE, SECURITY AND STABILITY SERVICES

Number and Readiness level of tactical units

Percentage of operational readiness of tactical battalions

72%

Average percentage of effective strength of tactical battalions that can be mobilized within 1  
hour as dictated by higher authorities

90%

Number of tactical battalions maintained

189

Number and Readiness level of reserve units

Number of ready reserve battalions maintained

81

Percentage of operational readiness of ready reserve battalions

72%

## G. 2. PHILIPPINE AIR FORCE ( AIR FORCES )

## STRATEGIC OBJECTIVES

## MANDATE

The PAF organizes, trains and equips forces for the conduct of prompt and sustained air operations for the defense of the Philippines (Executive Order No. 292).

## VISION

A professional and competent Air Force responsive to national security and development

## MISSION

To organize, train, equip and maintain forces in order to conduct prompt and sustained air operations to accomplish the AFP mission.

## KEY RESULT AREAS

Just and lasting peace and the rule of law

## SECTOR OUTCOME

Stable national security environment achieved

## ORGANIZATIONAL OUTCOME

Level of mission capability of Air Force Units in Air Operations Attained

## PERFORMANCE INFORMATION

KEY STRATEGIES

Increasing PAF readiness to achieve the Command thrusts of POWER-UP PAF consistent with the Defense Planning Guidance 2014-2019

ORGANIZATIONAL OUTCOMES (OOs) / PERFORMANCE INDICATORS (PIs)BASELINE2016 TARGETS

Level of mission capability of Air Force Units in Air  
Operations Attained

Percentage of Air Force Units Provided to Unified Commands

85%

MAJOR FINAL OUTPUTS (MFOs) / PERFORMANCE INDICATORS (PIs)2016 Targets

MFO 1: TERRITORIAL DEFENSE, SECURITY AND STABILITY SERVICES

Aircraft Maintenance Readiness Rate

70%

Percentage of accomplishment of one (1) hour response time to flight-directed mission

85%

Number of Supportable Aircraft Maintained

140

## G. 3. PHILIPPINE NAVY ( NAVAL FORCES )

## STRATEGIC OBJECTIVES

## MANDATE

The Philippine Navy organizes, trains and equips forces for the conduct of prompt and sustained naval operations. (Executive Order No. 292)

## VISION

By 2020, we shall be a strong and credible Navy that our maritime nation can be proud of.

## MISSION

To organize, train, equip, maintain, develop and deploy forces for prompt and sustained naval maritime operations to accomplish the AFP mission

## KEY RESULT AREAS

Just and lasting peace and the rule of law

## SECTOR OUTCOME

Stable national security environment achieved

## ORGANIZATIONAL OUTCOME

Level of mission capability of Navy units in Naval Operations Attained

## PERFORMANCE INFORMATION

## KEY STRATEGIES

To provide the Operational Commanders with the best mix of forces, equipment, and support attainable within fiscal constraints through a systematic, strategy-driven, capability-based processes in order to perform prompt and sustained naval operations.

## ORGANIZATIONAL OUTCOMES (Oos) / PERFORMANCE INDICATORS (PIs)

## BASELINE

## 2016 TARGETS

Level of mission capability of Navy units in Naval Operations  
Attained

Percentage of Naval Units Provided to Unified Commands

100%

## MAJOR FINAL OUTPUTS (MFOs) / PERFORMANCE INDICATORS (PIs)

## 2016 Targets

## MFO 1: TERRITORIAL DEFENSE, SECURITY AND STABILITY SERVICES

Number of mission-ready fleet marine units	124
Percentage of readiness of fleet marine units	78.02%
Number of mission-ready support and sustainment units	59
Percentage of readiness of support and sustainment units	61.97%
Average response time of fleet units that can be mobilized as instructed by higher authorities	24 hours
Average response time of marine units that can be mobilized as instructed by higher authorities	6 hours

## G. 4. GENERAL HEADQUARTERS, AFP AND AFP-WIDE SERVICE SUPPORT UNITS (AFPWSSUS)

## STRATEGIC OBJECTIVES

## MANDATE

1. GHQ : GHQ, AFP shall prepare strategic plans and provide for the strategic direction of the AFP, including the direction of operations of unified or specified commands (Executive Order No. 292).
2. AFPMC: The AFPMC provides comprehensive quality tertiary health care services to AFP personnel, dependents, and authorized civilians through consultation and treatment in all health care fields of specialties; and complete diagnostic, therapeutic, and ancillary services.
3. PMA : The PMA is mandated to instruct, train and develop cadets to possess the character, the broad and basic military skills, and the education essential to the successful pursuit of a progressive military career.
4. PSG : The PSG is tasked to provide security to the President of the Republic of the Philippines. It secures and protects the members of the First Family; visiting heads of States and Governments; the President's residences, offices, and places of presidential engagements and its environs.

## VISION

1. GHQ : A world class AFP, source of national pride by 2028.
2. AFPMC: To sustain quality health care and allied medical services to the members of the AFP and other beneficiaries
3. PMA : To attain the institutional vision to be the premier leadership school of the country
4. PSG : To sustain security services provided to the President of the Republic of the Philippines, official First Family and visiting Heads of States and Governments

## MISSION

1. GHQ : To exercise command, direction of all AFP units to protect and secure the sovereignty of the state and the integrity of the national territory
2. AFPMC: To provide comprehensive quality tertiary health care services to AFP personnel and other beneficiaries
3. PMA : To instruct, train and develop cadets to possess the character, the broad and basic military skills, and the education essential to the successful pursuit of a progressive military career
4. PSG : To protect the President of the Republic of the Philippines and his immediate family; visiting heads of state, government and other dignitaries as the President may direct

## KEY RESULT AREAS

Just and lasting peace and the rule of law

## SECTOR OUTCOME

Stable national security environment achieved

## ORGANIZATIONAL OUTCOME

Sovereignty of the State and the Filipino people protected

## PERFORMANCE INFORMATION

## KEY STRATEGIES

- a) GHQ : AFP Internal Peace and Security Plan "Bayanihan"
- b) AFPMC: To sustain quality health care and allied medical services to the members of the AFP and other beneficiaries
- c) PMA : To attain the institutional vision to be the premier leadership school of the country
- d) PSG : To sustain security services provided to the President of the Republic of the Philippines, official First Family and visiting Heads of States and Governments

## ORGANIZATIONAL OUTCOMES (OOs) / PERFORMANCE INDICATORS (PIs)

## BASELINE

## 2016 TARGETS

Sovereignty of the State and the Filipino people protected

Sovereign area covered for detection and identification of intrusions in the West Philippine Sea (WPS)

33% Air Domain in WPS  
18% Maritime Domain

Number of Provinces normalized where the LGU can be primarily responsible for law and order

17

Operational readiness of AFP Units for Humanitarian Assistance and Disaster Response (Training and MEE)

80%

## MAJOR FINAL OUTPUTS (MFOs) / PERFORMANCE INDICATORS (PIs)

## 2016 Targets

## MFO 1: MILITARY POLICY ADVISORY SERVICES

Number of military plans and policies formulated and adopted/issued

43

Percentage of adopted/issued military plans and policies rated satisfactory or better by both external and internal clients

90%

Percentage of adopted/issued military plans and policies implemented within fifteen (15) days after official issuance thereof

90%



**MFO 2: JOINT FORCE STRATEGIC PLANNING, LOGISTICS AND RESOURCE MANAGEMENT SERVICES****COMMAND AND CONTROL (C2) ACTIVITIES**

Number of command and control activities undertaken	82,573
Percentage of C2 activities successfully undertaken	90%
Average number of hours spent in a day to fully implement a single C2 activity	24 hours

**MFO 3: TERTIARY HEALTH CARE SERVICES****TREATMENT PROCEDURES**

Number of patients that received treatment	10,852
Percentage of patients treated and return to duty	90%
Percentage of patients treated within the accepted Length of Stay (LOS) per case	90%

**HEALTH SERVICE EDUCATION & TRAINING**

Number of trainings conducted	211
Percentage of trainings conducted that contribute to training readiness	90%
Percentage of trainings conducted within the prescribed training procedures	100%

**JOINT MEDICAL SERVICE SUPPORT OPERATIONS**

Number of Medical and Surgical Team Dispatch	50
Percentage of readiness of team dispatched	90%
Percentage of team dispatched within 24 hours upon notice	80%

**MFO 4: MILITARY EDUCATION SERVICES****PRE-COMMISSION TRAINING AND EDUCATION**

Number of cadets/students trained	1,036
Percentage of cadets who rated the course satisfactory or better	95%

**POST-COMMISSION TRAINING**

Number of personnel trained	150
Number of reservist training to be conducted	60

**MFO 5: PRESIDENTIAL SECURITY AND PROTECTION SERVICES****SECURITY OPERATIONS DURING PRESIDENTIAL ENGAGEMENTS**

Number of security operations for presidential engagement	432
Percentage of successful security operations for presidential engagement	100%
Percentage of presidential engagement wherein security have been deployed on the required period in accordance with the Command's SOP	100%

**SECURITY OPERATIONS DURING FIRST FAMILY ENGAGEMENTS**

Number of security operations for first family engagement	5,500
Percentage of successful security operations for first family engagements	100%

**SECURITY OPERATIONS FOR FOREIGN VISITING HEADS OF STATE/GOVERNMENT**

Number of security operations during head of state/government visit	28
Percentage of successful security operations during head of state/government visit	100%