

Table I.2
THE PHILIPPINE PUBLIC-PRIVATE PARTNERSHIP (PPP) PROGRAM
SUMMARY LIST OF OPERATIONAL PROJECTS¹
(as of March 2021)

	Project Title	Site/Location	Estimated Cost (in US\$ Million)	Private Proponent	IA / LGU	Scheme
	POWER SECTOR					
1	Bakun A/B and C Hydro Power Plant	Bakun, Alilem, Ilocos Sur and Cordillera Administrative Region (CAR)	83.00	Luzon Hydro Corporation (Phil.)	NPC	BOT
2	Caliraya-Botocan-Kalayaan Power Plant Project	Laguna (R4)	450.00	CBK Power Corporation	NPC	BROM
3	Mindanao Coal-Fired Thermal Power Plant	Misamis Oriental (R10)	310.00	State Power Development Corporation State Investment Trust, Inc.	NPC	BOT
4	Pagbilao Coal-Fired Power Plant	Quezon (R4)	888.00	Hopewell Energy Intl. Ltd. (Hong Kong)	NPC	BOT
5	San Roque Multi-purpose Project	Pangasinan (R1)	1,141.00	San Roque Power Corporation The Consortium of: Marubeni Corporation Sithe Philippines Holdings, Inc.	NPC	BTO
6	Sual Coal-Fired Thermal Power Plant	Pangasinan (R1)	1,200.00	Pangasinan Electric Corporation (CEPA Philippines) Consolidated Electric Power Asia Limited Pangasinan Electric Limited	NPC	BOT
7	Bohol Provincial Electric System	Bohol (R7)	5.00	Bohol Light Company Inc. The Consortium of Salcon International, Inc.	Bohol Provincial Gov't.	JV
	Sub-Total		4,077.00			
	TRANSPORT SECTOR					
1	Light Rail Transit Line No. 3 (MRT 3)	Metro Manila (NCR)	655.00	Metro Rail Transit Corporation Limited	DOTr	BLT
2	Manila Cavite Toll Expressway Project (including C5 South Link Expressway Project)	NCR & R4-A	131.00	Cavitex Infrastructure Corporation (CIC) Public Estates Authority UEM - MARA Philippines Corporation / Coastal Road Corporation	Toll Regulatory Board (TRB) & Philippine Reclamation Authority (PRA)	Toll Operation Agreement
3	Manila North Luzon Tollway (NLEX)	NCR & R3	370.00	First Philippine Infrastructure Development Corporation (FPIDC)	Philippine National Construction Corporation (PNCC) & TRB	Supplemental Toll Operation Agreement
4	NLEX Harbor Link Project (Segments 8.1, 8.2, 9 and 10) ²	Metro Manila (NCR)	535.94	Manila North Tollways Corporation (MNTC)	TRB	Supplemental Toll Operation Agreement
5	Metro Manila Skyway Stage 1	Metro Manila (NCR)	419.00	Citra Metro Manila Toll Ways Corporation PT CITRA LAMTORO GUNG PERSADA	PNCC, TRB	JV
6	South-Luzon Expressway (SLEX) Toll Roads 1, 2, and 3 Project	NCR (R4)	478.00	South Luzon Tollway Corporation Hopewell Crown Infrastructure (HCI)	PNCC, TRB	JV
7	Southern Tagalog Arterial Rd. (STAR) ²	Southern Tagalog (R4)	47.69	STAR Infrastructure Development Corporation	DPWH	BTO
8	Daang Hari-SLEX Link Road Project (Muntinlupa-Cavite Expressway) ²	Muntinlupa/Las Piñas Cities (NCR)	45.91	Ayala Corporation	DPWH	BTO

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9	NAIA Expressway Project ²	Metro Manila (NCR)	369.31	Vertex Tollways Development Inc. (VTDI) Optimal Infrastructure Development Corporation (San Miguel Corporation)	DPWH	BTO
10	Mactan-Cebu International Airport Passenger Terminal Building ²	Mactan, Cebu (R7)	360. 87	GMR-Megawide Cebu Airport Corp (GMCAC) Megawide Construction Corporation - GMR Infrastructure Limited	DOTr; MCIAA	BOT
11	Tarlac-Pangasinan-La Union Expressway Project - TPLEX	Tarlac(R3)/ La Union (R1)	35.00	Private Infrastructure Development Corp. (PIDC)	DPWH	BTO
12	Parañaque Integrated Terminal Exchange (Southwest Integrated Transport System Project) ²	Parañaque City (NCR)	52.40	MWM Terminals, Inc.	DOTr	BTO
13	Caticlan Airport Development Project ²	Aklan (R6)	51.62	Trans Aire Development Holdings Corporation (TADHC)	CAAP	CAOT
14	Lal-lo Airport Project ³	Cagayan (R2)	—	Cagayan Land Property Development Corporation	CEZA	JV
15	Joint Venture Agreement for the Establishment, Operation and Maintenance of Bataan-Manila Integrated Transportation System (BatMan ITS) ³	Bataan (R3)	—	Magic Leaf Marine Logistics Corporation	Prov. Gov't of Bataan	JV
16	Legazpi City Grand Terminal Project ²	Albay (R5)	2.84	Lee King Yek (LKY) Development Corporation	Legazpi City Gov't.	BLT
17	Iloilo-Guimaras Ferry Terminal Complex Project ²	Iloilo (R6)	2.60	Double Dragon Properties Corporation	Iloilo City Gov't.	JV
18	Clark International Airport Operations and Maintenance Project ²	Clark (R2)	115.55	Luzon International Premiere Airport Development Corporation (LIPAD)	BCDA	BOT
Sub-Total			3,311.86			
INFORMATION TECHNOLOGY SECTOR						
1	Civil Registry System-Information Technology Project Phase II ²	Nationwide	36.68	Unisys Managed Services Corporation	PSA	BTO
2	Land Titling Computerization Project	Nationwide	82.00	Land Registration System, Inc. (Phil.)	LRA	BOO
3	Alien Certificate of Registration(ACR) Identity Card Project	Metro Manila (NCR)	2.80	DataTrail Corp. (formerly Serrano Trading Corp) (Phil.)	BI	BOT
4	Automatic Fare Collection System ²	Metro Manila (NCR)	35.45	AF Payments, Inc. (AFPI)	DOTr	BOO & BTO
Sub-Total			156.93			

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	WATER SECTOR					
1	Boracay Water Joint-Venture Project ³	Boracay (R6)	–	Manila Water Company Inc.	TIEZA	JV
2	MWSS Privatization (East) ³	Metro Manila (NCR)	–	Manila Water Company, Inc - Service Area East	MWSS	CA
3	MWSS Privatization (West) ³	Metro Manila (NCR)	–	Maynilad Water Services, Inc - Service Area West (formerly Benpres-Lyonnaise Waterworks, Inc.)	MWSS	CA
4	Clark Water Supply & Sewerage ²	Clark Special Economic Zone (CSEZ) (R3)	49.43	Clark Water Corporation (CWC)	Clark Development Corporation (CDC)	JV
5	Bulacan Bulk Water Supply Project ²	Bulacan (R3)	502.78	Luzon Clean Water Development Corporation	MWSS	BOT
6	Joint Venture Agreement for the Financing, Development, Rehabilitation, Expansion, Improvement, Operation and Maintenance of the Water Supply and Septage Management Services of the Batac Water District ²	Ilocos Norte (R1)	13.23	PrimeWater Infrastructure Corporation	Batac Water District	JV
7	Joint Venture Agreement for the Financing, Development, Rehabilitation, Expansion, Improvement, Operation and Maintenance of the Water System and Septage Management Services of the Ilocos Norte Water District ²	Ilocos Norte (R1)	68.86	PrimeWater Infrastructure Corporation	Ilocos Norte Water District	JV
8	Joint Venture Agreement for the Financing, Development, Rehabilitation, Upgrading, Expansion, Operation and Maintenance of Potable Water Supply and Septage Management Systems of Metro San Fernando Water District (La Union) ³	La Union (R1)	–	PrimeWater Infrastructure Corporation	Metro San Fernando Water District - La Union	JV
9	Joint Venture Agreement for the Financing, Development, Rehabilitation, Improvement, Expansion, Operation and Maintenance of Water Supply System of San Carlos City, Pangasinan ²	Pangasinan (R1)	44.57	PrimeWater Infrastructure Corporation	San Carlos City Water District	JV
10	Financing, Development, Rehabilitation, Expansion, Operation and Maintenance of the Water System of the Municipality of Lemery Batangas ³	Batangas (R4)	–	PrimeWater Infrastructure Corporation	Lemery Water District	JV
11	Jaen Water District Joint Venture ³	Nueva Ecija (R3)	–	PrimeWater Infrastructure Corporation	Jaen Water District	JV
12	Cabanatuan City Water District Joint Venture ²	Nueva Ecija (R3)	103.61	PrimeWater Infrastructure Corporation	Cabanatuan City Water District	JV
13	Joint Venture Agreement for the Financing, Development, Rehabilitation, Improvement, Expansion, Operation and Maintenance of the Water Supply System and Septage Management Facilities for Agoncillo Water District ³	Batangas (R4)	–	PrimeWater Infrastructure Corporation	Agoncillo Water District	JV
14	Joint Venture Agreement for the Financing, Development, Rehabilitation, Improvement, Expansion, Operation and Maintenance of the Water Supply System of Tarlac City ³	Tarlac (R3)	–	PrimeWater Infrastructure Corporation	Tarlac City Water District	JV

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15	Joint Venture Agreement for the Financing, Development, Rehabilitation, Expansion, Improvement, Operation and Maintenance of the Water Supply System of the Daraga Water District ²	Albay (R5)	21.63	PrimeWater Infrastructure Corporation	Daraga Water District	JV
16	Joint Venture Agreement for the Financing, Development, Rehabilitation, Improvement, Expansion, Operation and Maintenance of the Water Supply System; and Construction and Management of Septage Facilities for Camarines Norte Water District ²	Camarines Norte (R5)	61.51	PrimeWater Infrastructure Corporation	Camarines Norte Water District	JV
17	Joint Venture Agreement for the Financing, Development, Rehabilitation, Improvement, Operation and Maintenance of the Water Supply System and Sanitation and Septage Management Facilities of Camiling Water District ³	Tarlac (R3)	—	PrimeWater Infrastructure Corporation	Camiling Water District	JV
18	Joint Venture Agreement for the Financing, Development, Rehabilitation, Expansion, Improvement, Operation and Maintenance of the Water Supply and Septage System of Iriga City Water District ²	Camarines Sur (R5)	36.81	PrimeWater Infrastructure Corporation	Iriga City Water District	JV
19	Joint Venture Agreement for the Financing, Development, Rehabilitation, Expansion, Improvement, Operation and Maintenance of the Water Supply and Septage Management Systems of Leyte Metropolitan Water District ²	Leyte (R13)	126.54	PrimeWater Infrastructure Corporation	Leyte Metropolitan Water District	JV
20	Joint Venture Agreement for the Financing, Development, Rehabilitation, Expansion, Improvement, Operation and Maintenance of the Water Supply System and Septage System of the Gapan City Water District ²	Nueva Ecija (R3)	28.15	PrimeWater Infrastructure Corporation	Gapan City Water District	JV
21	Joint Venture Agreement for the Financing, Development, Rehabilitation, Expansion, Improvement, Operation and Maintenance of the Water Supply and Septage System of the Lubao Water District ²	Pampanga (R3)	48.27	PrimeWater Infrastructure Corporation	Lubao Water District	JV
22	Joint Venture Agreement for the Financing, Development, Rehabilitation, Expansion, Improvement, Operation and Maintenance of the Water Supply of City of San Fernando Water District ²	Pampanga (R3)	60.89	PrimeWater Infrastructure Corporation	City of San Fernando Water District	JV
23	Joint Venture Agreement for the Financing, Development, Rehabilitation, Expansion, Improvement, Operation and Maintenance of the Water Supply and Septage Management Systems of Mabalacat City Water District ³	Pampanga (R3)	—	PrimeWater Infrastructure Corporation	Mabalacat City Water District	JV

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24	Joint Venture Agreement for the Financing, Development, Rehabilitation, Expansion, Improvement, Operation and Maintenance of the Water Supply and Septage Management Systems of the Marilao Water District ²	Bulacan (R3)	60.11	PrimeWater Infrastructure Corporation	Marilao Water District	JV
25	Joint Venture Agreement for the Financing, Development, Rehabilitation, Expansion, Improvement, Operation and Maintenance of the Water Supply System and Septage Management System of the San Rafael Water District ²	Bulacan (R3)	23.16	PrimeWater Infrastructure Corporation	San Rafael Water District	JV
26	Joint Venture Agreement for the Financing, Development, Rehabilitation, Expansion, Improvement, Operation and Maintenance of the Water Supply and Septage System of the City of Malolos Water District ²	Bulacan (R3)	76.44	PrimeWater Infrastructure Corporation	City of Malolos Water District	JV
27	Joint Venture Agreement for the Financing, Development, Rehabilitation, Expansion, Improvement, Operation and Maintenance of the Water Supply and Septage System of the Meycauayan Water District ²	Bulacan (R3)	54.81	PrimeWater Infrastructure Corporation	Meycauayan Water District	JV
28	Joint Venture Agreement for the Financing, Development, Rehabilitation, Expansion, Improvement, Operation and Maintenance of the Water Supply of the Maasin Water District ²	Leyte (R13)	11.75	PrimeWater Infrastructure Corporation	Maasin Water District	JV
29	Joint Venture Agreement for the Financing, Development, Rehabilitation, Expansion, Improvement, Operation and Maintenance of the Water Supply and Septage System for Metro Ozamiz Water District ²	Misamis Oriental (R10)	33.45	PrimeWater Infrastructure Corporation	Metro Ozamiz Water District	JV
30	Joint Venture Agreement for the Financing, Development, Rehabilitation, Expansion, Improvement, Operation and Maintenance of the Water Supply System of the Orani Water District ²	Bataan (R3)	21.24	PrimeWater Infrastructure Corporation	Orani Water District	JV
31	Joint Venture Agreement for the Financing, Development, Rehabilitation, Expansion, Improvement, Operation and Maintenance of the Water Supply System and Construction and Management of the Septage Management Facilities of Paniqui Water District ²	Tarlac (R3)	30.01	PrimeWater Infrastructure Corporation	Paniqui Water District	JV
32	Joint Venture Agreement for the Financing, Development, Rehabilitation, Expansion, Improvement, Operation and Maintenance of the Water Supply System of the Guagua Water District ²	Pampanga (R3)	32.02	PrimeWater Infrastructure Corporation	Guagua Water District	JV

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33	Joint Venture Agreement for the Financing, Development, Rehabilitation, Improvement, Expansion, Operation and Maintenance of the Water Supply System and Septage Facilities for Floridablanca Water District ²	Pampanga (R3)	39.19	Primewater Infrastructure Corp.	Floridablanca Water District	JV
34	Joint Venture Agreement for the Financing, Development, Improvement, Rehabilitation, Expansion, Operation and Maintenance of the Water Supply System of Silang Water District ³	Cavite (R4A)	–	PrimeWater Infrastructure Corporation	Silang Water District	JV
35	Joint Venture Agreement for the Financing, Development, Rehabilitation, Expansion, Improvement, Operation and Maintenance of the Water Supply and Septage Management System of Sorsogon City Water District ²	Sorsogon City (R5)	32.92	PrimeWater Infrastructure Corporation	Sorsogon City Water District	JV
36	Joint Venture Agreement for the Financing, Development, Improvement, Rehabilitation, Expansion, Operation and Maintenance of the Water Supply and Septage Management Systems of Urdaneta City Water District ²	Pangasinan (R1)	44.09	PrimeWater Infrastructure Corporation	Urdaneta City Water District	JV
37	Lingayen Water District Joint-Venture Agreement Project ³	Pangasinan (R1)	–	PrimeWater Infrastructure Corporation	Lingayen Water District	JV
38	Joint-Venture Project on Bulk Water Supply (JV1) 170 MLD Bulk Water Supply Project ²	Iloilo (R6)	57.67	Metropac Water Investments Corporation	Metro Iloilo Water District	JV
39	Passi City Water Supply and Distribution System ³	Iloilo (R6)	–	Balibago Waterworks System, Inc.	Passi City Gov't.	MOA
40	Rosales Water District JV Project ³	Pangasinan (R1)	–	PrimeWater Infrastructure Corporation	Rosales Water District	JV
41	Establishment and Operation of the San Simon Waterworks System ³	Pampanga (R3)	–	Balibago Waterworks System, Inc.	Municipality of San Simon, Pampanga	MOA
42	Zamboanga City Water District Non-Revenue Water Reduction Project ³	Zamboanga del Sur (R9)	–	Zamboanga Water Company Inc.	Zamboanga City Water District	JV
43	Zamboanga City Water District Bulk Water Project ³	Zamboanga City (R9)	–	PrimeWater Infrastructure Corporation	Zamboanga City Water District	JV
44	Butuan City Water District JVA for Water Supply Development and Water Treatment ³	Butuan City (CARAGA)	–	Twin Peak Hydro Resources Corp. & Equi-Parco Construction Co.	Butuan City Water District	JV
45	Water Supply Facility and Bulk Water Delivery Project ³	Cebu (R7)	–	Manila Water Consortium	Provincial Government of Cebu	JV
46	Tagum Water District Bulk Water Supply Project (Bulk Water Sales and Purchase Agreement Project) ²	Davao del Norte (R11)	10.85	Davao Norte Water	Tagum City Water District	JV
47	Bohol Provincial Waterworks System Project (BPWAP)	Bohol (R7)	14.40	Bohol Water Utilities, Inc. Salcon Consortium The Consortium of Salcon International, Inc. (SII), Salcon Philippines, Inc., (SPI) and Salcon Limited (SL)	Bohol Prov'l. Gov't.	JV
Sub-Total			1,708.40			

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	PROPERTY DEVELOPMENT SECTOR					
1	Pabahay sa Riles ²	Metro Manila (NCR)	8.24	New San Jose Builders (Phil.)	Philippine National Railways (PNR) National Housing Authority (NHA) Department of Human Settlements and Urban Development (DHSUD)	JV
2	Bataan Bunker Building at the Capitol ²	Bataan (R3)	49.43	Alloy MTD Philippines	Bataan Provincial Gov't.	JV
3	CityMall Passi Project ³	Passi City (R6)	—	Citymall Commercial Centers Inc.	Passi City Gov't.	Lease Agreement
4	Passi City Socialized Housing Project ³	Passi City (R6)	—	Property Company of Friends, Inc.	Passi City Gov't.	MOA
5	Valenzuela Town Center ²	Valenzuela City (NCR)	3.50	Megabuild JPG Development, Inc.	Valenzuela City Gov't.	JV
6	Batangas City Grand Terminal Project ³	Batangas (R4)	—	Batangas Ventures Properties and Management Corporation	Local Government of Batangas City	JV
7	Construction of 30 Units Commercial Stall Under The Build-Lease-Transfer Scheme ²	—	0.41	Tri Sapphire Blue Sky Commercial Inc.	Local Government of Bayambang	BLT
8	New Clark City National Government Administrative Center (NCC NGAC) ²	Tarlac (R3)	271.06	MTD Capital Berhad	BCDA	JV
9	Joint Venture Agreement for the Development and Disposition of a Portion of the North Triangle Property (Vertis North) ²	Quezon City (NCR)	126.23	Ayala Land, Inc.	National Housing Authority (NHA)	JV
	Sub-Total		458.88			
	EDUCATION SECTOR					
1	PPP for School Infrastructure Project Phase I ²	Regions I, III and IV-A	203.73	Bright Future Educational Facilities, Inc. (Region I) and Citicore-Megawide Consortium Inc. (Regions III and IV-A)	DepED	BLT
	Sub-Total		203.73			
	SOLID WASTE MANAGEMENT SECTOR					
1	Hermosa Sanitary Landfill ³	Bataan (R3)	—	Econest Waste Management Corp.	Municipality of Hermosa, Bataan	ROT
2	Municipality of Malay Ecological Solid Waste Management Project ³	Aklan (R6)	—	ECOS Sanitary Landfill and Waste Management Corporation	Municipality of Malay, Aklan	BOT
	Sub-Total		0.00			

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	AGRICULTURE/FOOD SECURITY SECTOR					
1	Dapitan Public Market ²	Quezon City (NCR)	0.77	Ithiel Corp. (Phil.)	Quezon City Gov't.	BOT
2	Mandaluyong Marketplace ²	Mandaluyong City (NCR)	7.77	Macro Funders and Development Corporation Market Realty Development and Credit Funders Corporation Ironcon Builders	Mandaluyong City Gov't.	BOT/BT
3	Marulas Public Market ²	Valenzuela City (NCR)	1.75	Megabuild JPG Development, Inc.	Valenzuela City Gov't.	JV
4	Redevelopment of City Slaughterhouse ²	Cagayan de Oro City (R10)	1.00	Mega Integrated Agro-Livestock Farm Corporation	Cagayan de Oro City Gov't.	BOT
5	Rehabilitation and Operation of the Cabanatuan City Slaughterhouse ²	Cabanatuan City (R3)	0.71	Eaca Agro Ventures, Inc.	Cabanatuan City Gov't.	ROT
6	New San Fernando Slaughterhouse Project ²	San Fernando City (R3)	0.31	Philippine Abattoir Development Corporation (PADC)	San Fernando City Gov't.	BOT
7	Butuan City Slaughterhouse Project ²	Butuan City (CARAGA)	1.01	De Oro Ajecc, Inc.	Butuan City Gov't.	ROMM
8	Bacolod City Slaughterhouse ²	Bacolod City (R6)	0.001	AVM Bernardo Engineering	Bacolod City Gov't.	BOT
	Sub-Total		13.32			
96	Total for Operational Projects		9,930.10			

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THE PHILIPPINE PUBLIC-PRIVATE PARTNERSHIP (PPP) PROGRAM
SUMMARY LIST OF PROJECTS TO BE OPERATIONAL
(Projected/Indicative Status by December 2022)

	Project Title	Site/Location	Estimated Cost (in US\$ Million)	Private Proponent	IA / LGU	Scheme
	TRANSPORT SECTOR					
1	Metro Manila Skyway Stage 3 Project ²	Metro Manila (NCR)	770.96	CITRA Central Expressway Corporation (CCEC)	PNCC, TRB	Supplemental Toll Operation Agreement
2	Cavite-Laguna Expressway Project ²	Cavite and Laguna (R4A)	729.76	MPCALA Holdings, Inc.	DPWH	BTO
3	NLEX-SLEX Connector Road Project ²	Metro Manila (NCR)	477.86	Manila North Tollways Corporation	DPWH	BTO
4	MRT Line 7	Quezon City (NCR) / Bulacan (R3)	1,540.00	SMC-MRT 7, Inc.	DOTr	BGTOM
5	Cebu-Cordova Toll Bridge Project ²	Cebu (R6)	556.13	Cebu Cordova Link Expressway Corp.	Cebu City Gov't. & Cordova Mun. Gov't.	JV
6	Southeast Metro Manila Expressway (SEMME) (C6 Expressway Phase 1) ²	Batangas, Laguna Quezon (R4A)	934.91	Citra Intercity Tollways Incorporated (CITI)	TRB	Supplemental Toll Operation Agreement
7	South Luzon Expressway (SLEX) Toll Rode 4 (TR-4) ²	Batangas, Laguna Quezon (R4A)	269.82	South Luzon Tollways Corporation (SLTC)	TRB	For verification
	Sub-Total		5,279.45			
	WATER SECTOR					
1	Joint Venture Agreement for the Financing, Improvement, Rehabilitation, Expansion, Operation and Maintenance of the Water Supply and Septage Management Systems of Surigao Metropolitan Water District ²	Surigao del Norte (CARAGA)	64.96	Primewater Infrastructure Corp.	Surigao Metropolitan Water District	JV
2	Lumbo Spring Bulk Water Supply Project ²	Dolores (R4A)	2.13	Udenna Water & Integrated Services	San Pablo City Water District (SPCWD) Dolores Water District (DWD)	JV
3	Tuguegarao City Septage Management Project ²	Tuguegarao (R2)	2.28	TBD	Tuguegarao City	JV
4	Baggao Water Supply Project ²	Cagayan Valley, (R2)	0.0039	Tubig Pilipinas Incorporated	Baggao City	BOT
5	City of Ilagan Water District Bulk Water Project ²	Isabela (R2)	18.04	Filipinas Tubig Holdings, Corp.	City of Ilagan Water District (CIWD)	JV
6	Joint-Venture Project on Water Distribution (JV2) ²	Iloilo (R6)	254.38	MetroPac Water Investments Corporation (MWIC)	Metro Iloilo Water District (MIWD)	JV
	Sub-Total		341.79			

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	AGRICULTURE/FOOD SECURITY SECTOR					
1	Rehabilitation of Municipal Slaughterhouse, Operation and Maintenance of the Whole Kalibo Meat Plant ²	Aklan (R6)	0.62	Philippine Slaughterhouse Management and Operations, Inc. (PSMO)	Kalibo Gov't	JV
2	Iloilo City Slaughterhouse Project ³	Iloilo (R6)	–	TBD	Iloilo City	JV
3	Iloilo City Central and Terminal Public Markets Project ³	Iloilo (R6)	–	TBD	Iloilo City	JV
4	Tanauan City Public Market Redevelopment Project ³	Tanauan City (R 4-A)	–	Guru Property Development and Management Corporation	Tanauan City Gov't.	DBTO
5	Cauayan Mega Market ²	Isabela (R2)	6.18	Ropali Realty Management and Development Corporation (RRMDC)	Cauayan City Gov't.	BOO
	Sub-Total		6.80			
	PROPERTY DEVELOPMENT					
1	New Clark City - Mixed Use Industrial Real Estate Development ²	Tarlac (R3)	6.36	Filinvest Land, Inc.	BCDA	JV
2	Concession Agreement for the Cauayan City Entertainment and Cultural Center ²	Isabela (R2)	6.18	Ropali Realty Management and Development Corporation (RRMDC)	Cauayan City Gov't.	CA
	Sub-Total		12.54			
20	Total for Projects to be Operational		5,640.57			

¹ Project proponents are already given authority to operate and maintain the facilities; facilities are already being used by the end-users.

² Based on BSP Pesos per US Dollar Rate \$1 = Php48.55 (as of March 2021 - Monthly Average)

³ The Project Cost will be updated eventually upon receipt of information from the IA

Note: The information provided in the tables are based on documents and information available to the PPP Center as of March 31, 2021.

Legend:

BLT - Build - Lease & Transfer
BOO - Build - Operate & Own
BOT - Build - Operate & Transfer
BT - Build & Transfer
BTO - Build - Transfer & Operate

CA - Concession Agreement
CAOT - Contract - Add-on - Operate & Transfer
DBTO - Design - Build - Transfer & Operate
JV - Joint Venture
ROT - Rehabilitate-Operate & Transfer