#### STRATEGIC OBJECTIVES

MANDATE	: The Dr. Emilio B. Espinosa, Sr. Memorial State College of Agriculture and Technology shall primarily give
	professional and technical trainings, and provide advanced and specialized instructions in order to ensure
	adequate supply of well-trained, capable and highly skilled professional, technicians, and skilled workers that
	would effectively meet and satisfy the agricultural and technological manpower needs of the Province of
	Masbate. It shall offer undergraduate and graduate courses in the fields of agriculture, forestry,
	engineering, arts and sciences, and non-degree technical/industrial technologies and other degree courses as
	the Board of Trustees may deem necessary to carry out its objectives. Likewise, it shall offer opportunity in
	short term technical or vocational courses within its areas of specialization to meet the needs of the nation.
	(Section 2, RA 7945).

- : The Dr. Emilio B. Espinosa, Sr. Memorial State College of Agriculture and Technology will be a source of quality graduates responsive to the demands of globalization. VISION
- : The Dr. Emilio B. Espinosa, Sr. Memorial State College of Agricultutre and Technology shall provide professional and technical education, advanced and specialized trainings in agriculture, teacher education, industrial technology, arts & sciences, engineering, non-degree technical courses and other related disciplines to produce competitive human resource for sustainable development. MISSION

KEY RESULT AREAS

: Poverty reduction and empowerment of the poor and vulnerable

SECTOR OUTCOME : Enhanced knowledge and skills, attitudes and values of Filipinos to lead productive lives

ORGANIZATIONAL

OUTCOME

- : 1. Relevant and Quality Tertiary Education Ensured to Achieve Inclusive Growth 2. Access of Deserving But Poor Students to Quality Tertiary Education Increased 3. Higher Education Research Improved to Promote Economic Productivity and Innovation 4. Community Engagement Increased

#### SECTION 1 : EXPENDITURE PROGRAM (in pesos)

	SASS / STO / RATIONS / PROJECTS	2014 Actual	2015 Current	2016 Proposed
000001000000000	General Administration and Support	24,021,000	21,068,000	24,989,000
	PS MOOE	17,638,000 6,383,000	11,780,000 9,288,000	15,211,000 9,778,000
000002000000000	Support to Operations	816,000	1,256,000	1,178,000
	моое	816,000	1,256,000	1,178,000
000003000000000	Operations	45,051,000	52,311,000	60,029,000
	PS MOOE	28,301,000 16,750,000	27,377,000 24,934,000	34,513,000 25,516,000
Pro	jects	2,709,000	25,188,000	22,125,000
	со	2,709,000	25,188,000	22,125,000
TOTAL AGENCY BUDG	ET	72,597,000	99,823,000	108,321,000
	PS MOOE CO	45,939,000 23,949,000 2,709,000	39,157,000 35,478,000 25,188,000	49,724,000 36,472,000 22,125,000

	STAFFING SUMMARY					
	2014	2015	2016			
TOTAL STAFFING Total Number of Authorized Positions Total Number of Filled Positions	117 109	117 109	117 109			

OPERATIONS BY MFO	PS	MOOE	СО	TOTAL
MFO 1: HIGHER EDUCATION SERVICES	30,277,000	23,959,000		54,236,000
MFO 2: ADVANCED EDUCATION SERVICES	1,122,000	377,000		1,499,000
MFO 3: RESEARCH SERVICES		576,000		576,000
MFO 4: TECHNICAL ADVISORY EXTENSION SERVICES		604,000		604,000

### SECTION 2 : EXPENDITURE PROGRAM BY CENTRAL / REGIONAL ALLOCATION, 2016 (in pesos)

REGION	PS	MOOE	C0	TOTAL
Regional Allocation (net of Central Office):	45,634,000	36,472,000	22,125,000	104,231,000
Region V - Bicol	45,634,000	36,472,000	22,125,000	104,231,000
TOTAL AGENCY BUDGET	45,634,000	36,472,000	22,125,000	104,231,000

## SECTION 4 : PERFORMANCE INFORMATION

#### KEY STRATEGIES :

- Improve quality of education 1.
- Enhance access to quality education 2.
- Develop physical facilities and modernize operation of the College 3.
- 4.
- Strengthen research programs Develop and implement well-organized and effective training programs, and disseminate appropriate technologies 5.
- Intensify linkage with other agencies 6.
- Increase income from production initiatives 7.
- Improve and sustain administrative efficiency, transparency, and financial management systems 8.
- Enhance cooperation and harmony among stakeholders of the College 9.
- 10. Intensify environment and climate change adaptation and mitigation initiatives

ORGANIZATIONAL OUTCOMES (OOs) / PERFORMANCE INDICATORS (PIs)	Baseline	2016 Targets
Relevant and Quality Tertiary Education Ensured to Achieve Inclusive Growth		
Average percentage passing in licensure exam by the SUC graduates over national average percentage passing in board programs covered by the SUC	141% (49.17%/34.91%)	143% (50.00%/34.91%)
	85% (29%/34%)	88% (30/34)
Percentage change in number of graduates tracked who are employed in jobs related to their undergraduate programs	211	50% (317)
	50%	52%
Percentage change in number of graduates in priority programs	496	15% (570)
	12% (556)	14%

Access of Deserving But Poor Students to Quality		
Tertiary Education Increased Percentage change in number of students in priority programs awarded financial aid	657	3% (675)
Percentage change in number of students awarded financial aid who completed their degrees	91	21% (110)
	22%	23%
Higher Education Research Improved to Promote Economic Productivity and Innovation Number of R&D outputs patented/ commercialized/used by the industry or by other beneficiaries:		
a) Adopted by industry/ small and medium	a) 1	a) 1
enterprises/ LGU/ Community-based Organizations; b) Applied in course instruction	b) 0	b) 1
	a) O	a) 1
	b) 2	b) 2
Number of research and development outputs in the fields of agro-industrial techology* publihed in CHED recognized refereed journals	-	-
	-	-
Percentage change in number of faculty engaged in research work applied in any of the following a) Pursuing advanced research degree programs (Ph.D) or b) Publishing (investigative, Or basic and enclosed existing (accented) on	a) 1 b) 1	a) 100% (2) b) 100% (2)
applied scientific research) or c) Producing technologies for commercialization or livelihood improvement	c) 1	c) 100% (2)
	a) 1	a) 1
	b) 10	b) 10
Community Engagement Increased Percentage change in number of partnerships with LGUs, industry, small and medium enterprises, and local entrepreneurs in developing, implementing or using new technologies relevant to agro-industrial development *	2	100% (4)
	2	50% (3)
Percentage change in number of poor beneficiaries* of technology transfer/extension programs and activities leading to livelihood improvement	85 individuals	18% (100)
	6% (85)	6% (90)

MFO / PIs	2016 Targets
MFO 1: HIGHER EDUCATION SERVICES	
Higher Education Services Total Number of Graduates	640
Average passing % in licensure exam/nat'l. passing %	65%
% of graduates who finished academic program according to the prescribed	
timeframe	93%
MF0 2: ADVANCED EDUCATION SERVICES	
Advanced Education Services	
Total Number of Graduates	10
% of Graduates engaged in employment within 6 months of graduation	100%
% of students who rate timeless of education delivery/supervision as a good	10.0%
or better	100%

MF0 3: RESEARCH SERVICES	
Research Services	
Number of Research Studies conducted	41
% of Research outputs presented in local, regional, national or international	
fora	39%
% of research projects completed within the original project timeframe	83%
MFO 4: TECHNICAL ADVISORY EXTENSION SERVICES Technical Advisory Extension Services	
Number of person trained weighted by the length of training	4110
% of clients who rate the advisory services as good or better	100%
% of persons who received training or advisory services who rate timeless of	
service delivery as good or better	100%

## Appropriations/Obligations

(In Thousand Pesos)

Description	2014	2015	2016
New General Appropriations	66,172	96,477	104,231
General Fund R.A. No. 10633	66,172	96,477	104,231
Automatic Appropriations	3,436	3,346	4,090
Retirement and Life Insurance Premiums	3,436	3,346	4,090
Budgetary Adjustment(s)	13,034		
Transfer(s) from: Allocation for Capital Outlays of State Universities and Colleges Miscellaneous Personnel Benefits Fund Pension and Gratuity Fund	7,083 823 5,128		
Total Available Appropriations	82,642	99,823	108,321
Unused Appropriations	( 10,045)		
Unobligated Allotment	( 10,045)		
TOTAL OBLIGATIONS	72,597 ======	99,823	108,321

New Appropriations, by Programs/Activities/Projects

				Current Operating Expenditures			
			Personnel Services	Maintenance and Other Operating Expenses	Capital Outlays		Total
PROGRAMS							
000001000000000	General Administration and Support		14,235,000	9,778,000			24,013,000
103001000100000	General Management and Supervision	Р	11,562,000 P	9,778,000		Ρ	21,340,000
103001000200000	Administration of Personnel Benefits		2,673,000				2,673,000
Sub-total, Gener	al Administration and Support		14,235,000	9,778,000			24,013,000

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000002000000000	Support to Operations				1,178,000			1,178,000
264002000100000	Auxiliary Services				1,178,000			1,178,000
Sub-total, Suppo	ort to Operations				1,178,000			1,178,000
000003000000000	Operations .		31,399,000		25,516,000			56,915,000
000003010000000	MFO 1: HIGHER EDUCATION SERVICES		30,277,000		23,959,000			54,236,000
264003010100000	Provision of Higher Education Services including P18,786,000 for Scholarship of Poor and Deserving Students (Expanded Students' Grants-in-Aid Program for Poverty Alleviation-ESGP-PA) and P2,454,000 for Tulong Dunong		30,277,000		23,959,000			54,236,000
000003020000000	MFO 2: ADVANCED EDUCATION SERVICES		1,122,000		377,000			1,499,000
264003020100000	Provision of Advanced Education Services		1,122,000		377,000			1,499,000
000003030000000	MF0 3: RESEARCH SERVICES				576,000			576,000
267003030100000	Conduct of Research Services				576,000			576,000
000003040000000	MFO 4: TECHNICAL ADVISORY EXTENSION SERVICES				604,000			604,000
265003040100000	Provision of Extension Services				604,000			604,000
Sub-total, Opera	ations		31,399,000		25,516,000			56,915,000
TOTAL PROGRAMS A	AND ACTIVITIES	Р	45,634,000		36,472,000		Р	82,106,000
		===:		====			===	
000004000000000	Locally-Funded Projects					22,125,000		22,125,000
00000401000000	Buildings and Other Structures					6,905,000		6,905,000
000004010100000	School Buildings					6,905,000		6,905,000
268004010100006	Rehabilitation of Academic Buildings					905,000		905,000
264004010100007	Completion of Administration Building Left Wing					6,000,000		6,000,000
000004050000000	Roads and Bridges					15,220,000		15,220,000
000004050300000	Local Roads					15,220,000		15,220,000
165004050300001	Campus Road Network					15,220,000		15,220,000
Sub-total, Local	lly-Funded Project(s)					22,125,000		22,125,000
TOTAL PROJECTS					I	22,125,000		22,125,000
TOTAL NEW APPROF	PRIATIONS	P ====	45,634,000 		36,472,000	22,125,000	Р	104,231,000

# Obligations, by Object of Expenditures

CYs 2014-2016 (In Thousand Pesos)	2014	2015	2016
Current Operating Expenditures			
Personnel Services			
Civilian Personnel			
Permanent Positions Basic Salary	28,057	27,878	34,081
Total Permanent Positions	28,057	27,878	34,081

Other Compensation Common to All			
Personnel Economic Relief Allowance	2,573	2,616	2,616
Representation Allowance	108	108	108
Transportation Allowance	108	108	108
Clothing and Uniform Allowance Productivity Incentive Allowance	530 208	545 218	545
Honoraria	453	369	369
Year End Bonus	2,370	2,323	2,840
Cash Gift	544	545	545
Step Increment	57	69	159
Productivity Enhancement Incentive			545
Total Other Compensation Common to All	6,951	6,901	7,835
Other Compensation for Specific Groups			
Magna Carta for Public Health Workers	19	40	40
Laundry Allowance	3		
Lump-sum for filling of Positions - Civilian			2,673
Lump-sum for Personnel Services	823		
Other Personnel Benefits	735		
Total Other Compensation for Specific Groups	1,580	40	2,713
Other Benefits	2 422	2.246	4 000
Retirement and Life Insurance Premiums	3,429	3,346	4,090
PAG-IBIG Contributions	131	130	130
PhilHealth Contributions Employees Compensation Insurance Premiums	335 138	308 130	321 130
Terminal Leave	5,128	150	150
Total Other Benefits	9,161	3,914	4,671
Non-Permanent Positions	190	424	424
TOTAL PERSONNEL SERVICES	45,939	39,157	49,724
Maintenance and Other Operating Expenses			
Travelling Expenses	1,686	1,800	1,800
Training and Scholarship Expenses	14,131	22,525	22,740
Supplies and Materials Expenses	4,106	4,810	4,995
Utility Expenses	917	1,094	1,094
Communication Expenses	228	243	1,299
Awards/Rewards and Prizes	16		
Confidential, Intelligence and Extraordinary			
Expenses			
Extraordinary and Miscellaneous Expenses	105	110	118
Professional Services	223	368	368
General Services	701	953	1,137
Repairs and Maintenance	916	1,240	1,490
Taxes, Insurance Premiums and Other Fees	70	274	274
Other Maintenance and Operating Expenses Advertising Expenses	23	65	65
Printing and Publication Expenses	186	190	263
Representation Expenses	169	366	366
Transportation and Delivery Expenses	235	100	100
Rent/Lease Expenses	125	97	132
Membership Dues and Contributions to			
Organizations	93	131	131
Subscription Expenses Other Maintenance and Operating Expenses	19	50 1,062	50 50
	22.072	·	
TOTAL MAINTENANCE AND OTHER OPERATING EXPENSES	23,949	35,478	36,472
TOTAL CURRENT OPERATING EXPENDITURES	69,888	74,635	86,196
Capital Outlays			
Investment Outlay			15,220
Property, Plant and Equipment Outlay		7 702	
Land Outlay Buildings and Other Structures	2,709	7,782 14,220	6,905
Machinery and Equipment Outlay	2,709	3,186	0,905
TOTAL CAPITAL OUTLAYS	2,709	25,188	22,125
GRAND TOTAL	72,597	00 822	100 221
	12,331	99,823	108,321