G. COOPERATIVE DEVELOPMENT AUTHORITY

STRATEGIC OBJECTIVES

MANDATE : As the lead government agency in the development and regulation of cooperatives, the Cooperative Development Authority promotes the growth and viability of cooperatives as instruments of equity, social justice and economic development in fulfillment of the mandate in Section 15, Article XII of the 1987 Philippine Constitution.

VISION : An effective and efficient regulatory agency working towards the development of viable, sustainable, socially-responsive and globally competitive cooperatives

MISSION : To ensure the safe and sound operations of cooperatives

KEY RESULT

AREAS : Anti-Corruption/Transparent, Accountable and Participatory Governance

SECTOR OUTCOME : Progressive Cooperative Enterprises

ORGANIZATIONAL

OUTCOME : 1. Growth and viability of cooperative enterprises improved

SECTION 1 : EXPENDITURE PROGRAM (in pesos)

	ASS / STO / ATIONS / PROJECTS	2014 Actual	2015 Current	2016 Proposed	
000001000000000	General Administration and Support	128,309,000	127,762,000	150,049,000	
	PS MOOE CO	88,037,000 39,079,000 1,193,000	69,337,000 58,425,000	75,094,000 65,763,000 9,192,000	
000002000000000	Support to Operations	10,971,000	13,351,000	16,748,000	
	PS MOOE	8,562,000 2,409,000	10,073,000 3,278,000	10,136,000 6,612,000	
000003000000000	Operations	210,732,000	199,572,000	182,923,000	
	PS MOOE CO	163,128,000 43,546,000 4,058,000	153,357,000 27,749,000 18,466,000	154,400,000 28,523,000	
TOTAL AGENCY BUDGET	ī	350,012,000	340,685,000	349,720,000	
	PS MOOE CO	259,727,000 85,034,000 5,251,000	232,767,000 89,452,000 18,466,000	239,630,000 100,898,000 9,192,000	
		:	STAFFING SUMMARY		
		2014	2015	2016	
TOTAL STAFFING Total Number of A Total Number of F	Authorized Positions Filled Positions	736 541	736 541	736 541	
			PROPOSED 2016		
OPERAT)	ONS BY MFO	PS	MOOE	CO	TOTAL
MFO 1: TECHNICAL A	ADVISORY SERVICES	18,963,000	11,403,000		30,366,000
MFO 2: REGULATION	OF COOPERATIVES	121,714,000	17,120,000		138,834,000

SECTION 2 : EXPENDITURE PROGRAM BY CENTRAL / REGIONAL ALLOCATION, 2016 (in pesos)

REGION	PS	MOOE	CO	TOTAL
CENTRAL OFFICE	46,519,000	42,647,000	4,185,000	93,351,000
Regional Allocation (net of Central Office):	172,865,000	58,251,000	5,007,000	236,123,000
National Capital Region (NCR)	14,559,000	5,588,000	2,575,000	22,722,000
Region I - Ilocos	10,826,000	3,962,000		14,788,000
Cordillera Administrative Region (CAR)	10,211,000	3,390,000	1,200,000	14,801,000
Region II - Cagayan Valley	11,742,000	3,158,000		14,900,000
Region III - Central Luzon	14,263,000	3,854,000	800,000	18,917,000
Region IVA - CALABARZON	15,688,000	4,967,000		20,655,000
Region V - Bicol	12,599,000	3,138,000		15,737,000
Region VI - Western Visayas	13,811,000	3,733,000		17,544,000
Region VII - Central Visayas	11,643,000	4,173,000	360,000	16,176,000
Region VIII - Eastern Visayas	10,586,000	4,062,000		14,648,000
Region IX - Zamboanga Peninsula	8,726,000	3,293,000		12,019,000
Region X - Northern Mindanao	12,171,000	3,802,000		15,973,000
Region XI - Davao	10,989,000	4,652,000		15,641,000
Region XII - SOCCSKSARGEN	8,405,000	3,436,000	72,000	11,913,000
Region XIII - CARAGA	6,646,000	3,043,000		9,689,000
TOTAL AGENCY BUDGET	219,384,000	100,898,000	9,192,000	329,474,000

SECTION 3 : SPECIAL PROVISION(S)

1. Requirements of the Cooperative Development Authority and Reversion of Balances from Revolving Funds. The amounts appropriated herein for the programs, activities and projects of the Cooperative Development Authority (CDA) shall be used exclusively for regulation of cooperatives and provision of technical advisory services. In no case shall said amounts be used for providing credit services in accordance with E.O. No. 138 s. 1999.

Balances of the Cooperative Development Loan Fund, Cooperative Marketing Project Fund, Cooperative Support Fund, and Cooperative Rehabilitation Development Fund, including payments from debtors arising from outstanding loans shall revert to the unappropriated surplus of the General Fund pursuant to Section 45, Chapter 5, Book VI of E.O. No. 292.

2. Appropriations for Programs and Specific Activities. The amounts appropriated herein for the programs of the agency shall be used specifically for the following activities in the indicated amounts and conditions:

SECTION 4 : PERFORMANCE INFORMATION

KEY STRATEGIES :

Efficient Registration of Cooperatives and Mainstreaming of Membership in Cooperatives and provision of Technical Advisory Services

Effective Regulation of Cooperatives and Enforcement of Cooperative Laws, Rules and Regulations Strengthen Governance and Enhance Regulatory Framework

11,889 (FY 2013 data) 274,294 (FY 2013 data) P53,017,937,242.90	5% 5%	
274,294 (FY 2013 data)	5%	
274,294 (FY 2013 data)	5%	
P53,017,937,242.90	E%	
	3%	
		2016 Targets
		46,9 8
		1,8
who rated the registration		-
oon within 45 days from date		8
		•
s monitored and/or inspected		71,8
ed within the year		:
		:
ting with sanctions and/or		
thin 15 days after knowledge		8
n /	ces as good or better days of request mendments acted upon who rated the registration pon within 45 days from date as monitored and/or inspected ed within the year reports issued ying with sanctions and/or thin 15 days after knowledge	mendments acted upon who rated the registration oon within 45 days from date s monitored and/or inspected ed within the year reports issued ying with sanctions and/or

Appropriations/Obligations

(In Thousand Pesos)

<u>Description</u>	2014	2015	2016
New General Appropriations	320,006	320,439	329,474
General Fund R.A. No. 10633	320,006	320,439	329,474
Automatic Appropriations	21,502	20,246	20,246
Retirement and Life Insurance Premiums	21,502	20,246	20,246
Continuing Appropriations	1,640	6,433	
Unobligated Releases for Capital Outlays R.A. No. 10352 R.A. No. 10633 Unobligated Releases for MOOE	334	1,945	
R.A. No. 10652 R.A. No. 10352	1,306	4,488	
Budgetary Adjustment(s)	16,630		
Transfer(s) from: Miscellaneous Personnel Benefits Fund Pension and Gratuity Fund	9,667 6,963		
Total Available Appropriations	359,778	347,118	349,720
Unused Appropriations	(9,766)	(6,433)	
Unobligated Allotment	(9,766)	(6,433)	
TOTAL OBLIGATIONS	350,012	340,685	349,720

New Appropriations, by Programs/Activities/Projects, by Operating Units

			Current Operation	ng Expenditures	
		Personnel Services	Maintenance and Other Operating Expenses	Capital Outlays	Total
PROGRAMS					
000001000000000	General Administration and Support	69,473,000	65,763,000	9,192,000	144,428,000
103001000100000	General management and supervision	P64,635,000 P_	65,763,000 P	9,192,000 P	139,590,000
	National Capital Region (NCR)	28,085,000	30,970,000	6,760,000	65,815,000
	Central Office	25,213,000	27,338,000	6,760,000	59,311,000
	Manila Extension Office	2,872,000	3,632,000		6,504,000
	Region I - Ilocos	3,082,000	2,575,000		5,657,000
	Dagupan Extension Office	3,082,000	2,575,000		5,657,000

Cordi Region I Tugue, Region I Pampal Region I' Calami Region V Naga Region V Iloil Region V Cebu	ra Administrative Region (CAR) llera Extension Office I - Cagayan Valley garao Extension Office II - Central Luzon nga Extension Office VA - CALABARZON ba Extension Office - Bicol Extension Office I - Western Visayas o Extension Office	2,890,000 2,890,000 2,780,000 2,780,000 2,608,000 2,608,000 3,008,000 3,008,000 2,516,000 2,516,000	2,211,000 2,211,000 2,043,000 2,043,000 2,504,000 2,504,000 3,224,000 3,224,000 2,037,000 2,037,000	1,200,000 1,200,000 	6,301,000 6,301,000 4,823,000 4,823,000 5,912,000 5,912,000 6,232,000 6,232,000
Region I Tugue Region I Pampal Region I Calam Region V Naga Region V Iloil Region V Cebu	I - Cagayan Valley garao Extension Office II - Central Luzon nga Extension Office VA - CALABARZON ba Extension Office - Bicol Extension Office I - Western Visayas	2,780,000 2,780,000 2,608,000 2,608,000 3,008,000 3,008,000 2,516,000 2,516,000	2,043,000 2,043,000 2,504,000 2,504,000 3,224,000 3,224,000 2,037,000	800,000	4,823,000 4,823,000 5,912,000 5,912,000 6,232,000
Tugue, Region I Pampal Region I' Calami Region V Naga Region V Iloil Region V Cebu	garao Extension Office II - Central Luzon nga Extension Office VA - CALABARZON ba Extension Office - Bicol Extension Office I - Western Visayas	2,780,000 2,608,000 2,608,000 3,008,000 3,008,000 2,516,000 2,516,000	2,043,000 2,504,000 2,504,000 3,224,000 3,224,000 2,037,000	-	4,823,000 5,912,000 5,912,000 6,232,000
Region I Pampal Region I' Calam Region V Naga Region V Iloil Region V Cebu	II - Central Luzon nga Extension Office VA - CALABARZON ba Extension Office - Bicol Extension Office I - Western Visayas	2,608,000 2,608,000 3,008,000 3,008,000 2,516,000 2,516,000	2,504,000 2,504,000 3,224,000 3,224,000 2,037,000	-	5,912,000 5,912,000 6,232,000
Region I' Calami Region V Naga Region V Iloil Region V Cebu	nga Extension Office VA - CALABARZON ba Extension Office - Bicol Extension Office I - Western Visayas	2,608,000 3,008,000 3,008,000 2,516,000 2,516,000	2,504,000 3,224,000 3,224,000 2,037,000	-	5,912,000
Region I' Calam Region V Naga Region V Iloil Region V Cebu	VA - CALABARZON ba Extension Office - Bicol Extension Office I - Western Visayas	3,008,000 3,008,000 2,516,000 2,516,000	3,224,000 3,224,000 2,037,000	800,000	6,232,000
Calami Region V Naga Region V Iloil Region V Cebu Region V	ba Extension Office - Bicol Extension Office I - Western Visayas	3,008,000 2,516,000 2,516,000	3,224,000	_	
Region V Naga Region V Iloil Region V Cebu Region V Taclo	- Bicol Extension Office I - Western Visayas	2,516,000	2,037,000	_	6,232,000
Region V Iloil Region V Cebu Region V Taclo	Extension Office I - Western Visayas	2,516,000			
Region V Iloil Region V Cebu Region V Taclo	I - Western Visayas		2,037,000		4,553,000
Iloil Region V Cebu Region V Taclo	•			_	4,553,000
Region V Cebu Region V Taclo	o Extension Office	2,929,000	2,426,000		5,355,000
Cebu Region V Taclo		2,929,000	2,426,000	_	5,355,000
Cebu Region V Taclo	II - Central Visayas	2,706,000	2,756,000	360,000	5,822,000
Taclo	Extension Office	2,706,000	2,756,000	360,000	5,822,000
Taclo	III - Eastern Visayas	2,213,000	2,710,000		4,923,000
Region I.	ban Extension Office	2,213,000	2,710,000	_	4,923,000
0	X - Zamboanga Peninsula	2,715,000	2,120,000		4,835,000
Pagad	ian Extension Office	2,715,000	2,120,000	_	4,835,000
Region X	- Northern Mindanao	2,205,000	2,583,000		4,788,000
Cagay	an de Oro City Extension		2,303,000	_	
Office	e	2,205,000	2,583,000		4,788,000
Region X	I - Davao	2,583,000	3,616,000	_	6,199,000
Davao	Extension Office	2,583,000	3,616,000		6,199,000
Region X	II - SOCCSKSARGEN	3,310,000	2,271,000	72,000	5,653,000
Kidap	awan Extension Office	3,310,000	2,271,000	72,000	5,653,000
Region X	III - CARAGA	1,005,000	1,717,000	_	2,722,000
CARAG	A Extension Office	1,005,000	1,717,000		2,722,000
103001000200000 Administ Benefits	ration of Personnel	4,838,000		_	4,838,000
National	Capital Region (NCR)	4,838,000		_	4,838,000
Centr		4,838,000			4,838,000
Sub-total, General Admini	al Office	69,473,000	65,763,000	9,192,000	

000002000000000	Support to Operations	9,234,000	6,612,000	15,846,000
103002000100000	Formulation of Plans and Programs including monitoring and evaluation	9,234,000	6,612,000	15,846,000
	National Capital Region (NCR)	4,169,000	5,288,000	9,457,000
	Central Office	3,568,000	5,196,000	8,764,000
	Manila Extension Office	601,000	92,000	693,000
	Region I - Ilocos	626,000	92,000	718,000
	Dagupan Extension Office	626,000	92,000	718,000
	Cordillera Administrative Region (CAR)	-	92,000	92,000
	Cordillera Extension Office		92,000	92,000
	Region II - Cagayan Valley		92,000	92,000
	Tuguegarao Extension Office		92,000	92,000
	Region III - Central Luzon	601,000	92,000	693,000
	Pampanga Extension Office	601,000	92,000	693,000
	Region IVA - CALABARZON	601,000	92,000	693,000
	Calamba Extension Office	601,000	92,000	693,000
	Region V - Bicol		92,000	92,000
	Naga Extension Office		92,000	92,000
	Region VI - Western Visayas	613,000	92,000	705,000
	Iloilo Extension Office	613,000	92,000	705,000
	Region VII - Central Visayas		128,000	128,000
	Cebu Extension Office		128,000	128,000
	Region VIII - Eastern Visayas	601,000	30,000	631,000
	Tacloban Extension Office	601,000	30,000	631,000
	Region IX - Zamboanga Peninsula		98,000	98,000
	Pagadian Extension Office		98,000	98,000
	Region X - Northern Mindanao	626,000	109,000	735,000
	Cagayan de Oro City Extension Office	626,000	109,000	735,000
	Region XI - Davao		95,000	95,000
	Davao Extension Office		95,000	95,000
	Region XII - SOCCSKSARGEN		95,000	95,000
	Kidapawan Extension Office		95,000	95,000

	Region XIII - CARAGA	1,397,000	125,000	1,522,000
	CARAGA Extension Office	1,397,000	125,000	1,522,000
Sub-total, Suppo	ort to Operations	9,234,000	6,612,000	15,846,000
000003000000000	Operations	140,677,000	28,523,000	169,200,000
000003010000000	MFO 1: TECHNICAL ADVISORY SERVICES	18,963,000	11,403,000	30,366,000
101003010100000	Provision of technical assistance on cooperative development	18,963,000	11,403,000	30,366,000
	National Capital Region (NCR)	6,775,000	4,615,000	11,390,000
	Central Office	5,992,000	3,858,000	9,850,000
	Manila Extension Office	783,000	757,000	1,540,000
	Region I - Ilocos	1,222,000	531,000	1,753,000
	Dagupan Extension Office	1,222,000	531,000	1,753,000
	Cordillera Administrative Region (CAR)	779,000	453,000	1,232,000
	Cordillera Extension Office	779,000	453,000	1,232,000
	Region II - Cagayan Valley	783,000	417,000	1,200,000
	Tuguegarao Extension Office	783,000	417,000	1,200,000
	Region III - Central Luzon	381,000	517,000	898,000
	Pampanga Extension Office	381,000	517,000	898,000
	Region IVA - CALABARZON	783,000	674,000	1,457,000
	Calamba Extension Office	783,000	674,000	1,457,000
	Region V - Bicol	868,000	415,000	1,283,000
	Naga Extension Office	868,000	415,000	1,283,000
	Region VI - Western Visayas	845,000	499,000	1,344,000
	Iloilo Extension Office	845,000	499,000	1,344,000
	Region VII - Central Visayas	392,000	524,000	916,000
	Cebu Extension Office	392,000	524,000	916,000
	Region VIII - Eastern Visayas	760,000	545,000	1,305,000
	Tacloban Extension Office	760,000	545,000	1,305,000
	Region IX - Zamboanga Peninsula	822,000	441,000	1,263,000
	Pagadian Extension Office	822,000	441,000	1,263,000
	Region X - Northern Mindanao	1,661,000	457,000	2,118,000
	Cagayan de Oro City Extension Office	1,661,000	457,000	2,118,000
	Region XI - Davao	1,250,000	390,000	1,640,000
	Davao Extension Office	1,250,000	390,000	1,640,000

	Region XII - SOCCSKSARGEN	874,000	430,000	1,304,000
	Kidapawan Extension Office	874,000	430,000	1,304,000
	Region XIII - CARAGA	768,000	495,000	1,263,000
	CARAGA Extension Office	768,000	495,000	1,263,000
000003020000000	MFO 2: REGULATION OF COOPERATIVES	121,714,000	17,120,000	138,834,000
101003020100000	Registration of Cooperatives	47,536,000	6,390,000	53,926,000
	National Capital Region (NCR)	6,679,000	3,380,000	10,059,000
	Central Office	2,718,000	3,026,000	5,744,000
	Manila Extension Office	3,961,000	354,000	4,315,000
	Region I - Ilocos	2,812,000	238,000	3,050,000
	Dagupan Extension Office	2,812,000	238,000	3,050,000
	Cordillera Administrative Region (CAR)	2,055,000	199,000	2,254,000
	Cordillera Extension Office	2,055,000	199,000	2,254,000
	Parine II. Garage Walley	2 240 000	101 000	2 200 000
	Region II - Cagayan Valley	3,218,000	181,000	3,399,000
	Tuguegarao Extension Office	3,218,000	181,000	3,399,000
	Region III - Central Luzon	3,863,000	230,000	4,093,000
	Pampanga Extension Office	3,863,000	230,000	4,093,000
	Region IVA - CALABARZON	4,276,000	310,000	4,586,000
	Calamba Extension Office	4,276,000	310,000	4,586,000
	Region V - Bicol	4,000,000	180,000	4,180,000
	_			
	Naga Extension Office	4,000,000	180,000	4,180,000
	Region VI - Western Visayas	4,342,000	222,000	4,564,000
	Iloilo Extension Office	4,342,000	222,000	4,564,000
	Region VII - Central Visayas	2,805,000	245,000	3,050,000
	Cebu Extension Office	2,805,000	245,000	3,050,000
	Region VIII - Eastern Visayas	2,714,000	245,000	2,959,000
	Tacloban Extension Office	2,714,000	245,000	2,959,000
	Region IX - Zamboanga Peninsula	2,011,000	197,000	2,208,000
	Pagadian Extension Office	2,011,000	197,000	2,208,000
	Region X - Northern Mindanao	3,167,000	205,000	3,372,000
	Cagayan de Oro City Extension		00	
	Office	3,167,000	205,000	3,372,000
	Region XI - Davao	2,820,000	200,000	3,020,000
	Davao Extension Office	2,820,000	200,000	3,020,000

	Region XII - SOCCSKSARGEN	1,230,000	194,000	1,424,000
	— Kidapawan Extension Office	1,230,000	194,000	1,424,000
	Region XIII - CARAGA	1,544,000	164,000	1,708,000
	CARAGA Extension Office	1,544,000	164,000	1,708,000
101003020200000	Regulation of cooperatives, formulation of guidelines, rules and regulations	66,027,000	4,903,000	70,930,000
	National Capital Region (NCR)	5,783,000	1,337,000	7,120,000
	— Central Office		950,000	950,000
	Manila Extension Office	5,783,000	387,000	6,170,000
	Region I - Ilocos	3,084,000	273,000	3,357,000
	Dagupan Extension Office	3,084,000	273,000	3,357,000
	Cordillera Administrative Region (CAR)	4,487,000	234,000	4,721,000
	Cordillera Extension Office	4,487,000	234,000	4,721,000
	Region II - Cagayan Valley	4,402,000	216,000	4,618,000
	Tuguegarao Extension Office	4,402,000	216,000	4,618,000
	Region III - Central Luzon	6,251,000	265,000	6,516,000
	Pampanga Extension Office	6,251,000	265,000	6,516,000
	Paging TVA CALADADZON	7 020 000	245 000	7 265 000
	Region IVA - CALABARZON Calamba Extension Office	7,020,000	345,000 345,000	7,365,000
	Caldilloa Extension Office	7,020,000	343,000	7,365,000
	Region V - Bicol	4,656,000	215,000	4,871,000
	Naga Extension Office	4,656,000	215,000	4,871,000
	Region VI - Western Visayas	5,082,000	257,000	5,339,000
	Iloilo Extension Office	5,082,000	257,000	5,339,000
	Region VII - Central Visayas	5,151,000	280,000	5,431,000
	Cebu Extension Office	5,151,000	280,000	5,431,000
	Region VIII - Eastern Visayas	4,298,000	280,000	4,578,000
	Tacloban Extension Office	4,298,000	280,000	4,578,000
	Region IX - Zamboanga Peninsula	3,178,000	229,000	3,407,000
	Pagadian Extension Office	3,178,000	229,000	3,407,000
	Region X - Northern Mindanao	3,935,000	240,000	4,175,000
	Cagayan de Oro City Extension			
	Office	3,935,000	240,000	4,175,000
	Region XI - Davao	4,336,000	183,000	4,519,000
	Davao Extension Office	4,336,000	183,000	4,519,000

	Region XII - SOCCSKSARGEN	2,432,000	233,000	2,665,000
	Kidapawan Extension Office	2,432,000	233,000	2,665,000
		27.327000	255,000	
	Region XIII - CARAGA	1,932,000	316,000	2,248,000
	CARAGA Extension Office	1,932,000	316,000	2,248,000
101003020300000	Investigation, hearing of cases and legal action	8,151,000	5,827,000	13,978,000
	National Capital Region (NCR)	4,749,000	2,645,000	7,394,000
	Central Office	4,190,000	2,279,000	6,469,000
	Manila Extension Office	559,000	366,000	925,000
	Region I - Ilocos		253,000	253,000
	Dagupan Extension Office	_	253,000	253,000
	Cordillera Administrative Region (CAR)	-	214,000	214,000
	Cordillera Extension Office		214,000	214,000
	Region II - Cagayan Valley	559,000	196,000	755,000
	Tuguegarao Extension Office	559,000	196,000	755,000
	Region III - Central Luzon	559,000	246,000	805,000
	Pampanga Extension Office	559,000	246,000	805,000
	Tampanga Extension of Fice	333,000	240,000	003,000
	Region IVA - CALABARZON	_	322,000	322,000
	Calamba Extension Office		322,000	322,000
	Region V - Bicol	559,000	199,000	758,000
	Naga Extension Office	559,000	199,000	758,000
	Region VI - Western Visayas	_	237,000	237,000
	Iloilo Extension Office		237,000	237,000
	Region VII - Central Visayas	589,000	240,000	829,000
	Cebu Extension Office	589,000	240,000	829,000
	Region VIII - Eastern Visayas		252,000	252,000
	Tacloban Extension Office	_	252,000	252,000
	Paris IV Zahana Parisala		200, 000	200,000
	Region IX - Zamboanga Peninsula	_	208,000	208,000
	Pagadian Extension Office		208,000	208,000
	Region X - Northern Mindanao	577,000	208,000	785,000
	Cagayan de Oro City Extension Office	577,000	208,000	785,000
	Region XI - Davao	_	168,000	168,000
	Davao Extension Office		168,000	168,000
	Region XII - SOCCSKSARGEN	559,000	213,000	772,000
	Kidapawan Extension Office	559,000	213,000	772,000
		•		•

1.918

226,000

226,000

1.373

1.812

Taxes, Insurance Premiums and Other Fees

Other Maintenance and Operating Expenses			
Advertising Expenses	136	547	534
Printing and Publication Expenses	634	984	875
Representation Expenses	4,535	6,505	7,708
Transportation and Delivery Expenses	78	62	227
Rent/Lease Expenses	7,714	9,501	8,614
Membership Dues and Contributions to			
Organizations	142	538	615
Subscription Expenses	110	205	295
Litigation/Acquired Assets Expenses	2,222		
Other Maintenance and Operating Expenses	60		
TOTAL MAINTENANCE AND OTHER OPERATING EXPENSES	85,034	89,452	100,898
TOTAL CURRENT OPERATING EXPENDITURES	344,761	322,219	340,528
Capital Outlays			
Property, Plant and Equipment Outlay			
Buildings and Other Structures	4,068	15,905	
Machinery and Equipment Outlay	15	660	2,575
Transportation Equipment Outlay	1,168	1,591	2,432
Furniture, Fixtures and Books Outlay	,	310	, -
Intangible Assets Outlay			4,185
TOTAL CAPITAL OUTLAYS	5,251	18,466	9,192
GRAND TOTAL	350,012	340,685	349,720