

STRATEGIC OBJECTIVES

- MANDATE** : The University of the Philippines is mandated to lead in setting academic standards and initiating innovations in teaching, research, and faculty development in philosophy, the arts and humanities, the social sciences, engineering, natural sciences, mathematics, and technology; and maintain centers of excellence in these disciplines and professions; serve as a graduate university by providing advanced studies and specialization for scholars, scientists, writers, artists, and professionals especially those who serve on the faculty of state and private colleges and universities; serve as a research university in various fields of expertise and specialization by conducting basic and applied research, promoting research and development, and contributing to the dissemination and application of knowledge; lead as a public service university by providing various forms of community, public and volunteer service, as well as scholarly and technical assistance to the government, the private sector, and civil society while maintaining its standards of excellence; protect and promote the professional and economic rights and welfare of its academic and non-academic personnel; provide opportunities for training and learning in leadership, responsible citizenship, and the development of democratic values, institutions, and practice through academic and non-academic programs, including sports and enhancement of nationalism and national identity; serve as regional and global university in cooperation with international and scientific unions, networks and universities, scholarly and professional associations in the Asia Pacific Region and around the world; and provide democratic governance based on collegiality, representation, accountability, transparency, and active participation of its constituents; and promote the holding of fora for students, faculty, research, extension and professional staff (REPS), administrative staff, and alumni to discuss non-academic issues affecting the University.
- VISION** : The University of the Philippines envisions to become a great university, taking the leadership role in the development of a globally competitive Philippines.
- MISSION** : The University of the Philippines aims to provide academic excellence and operational excellence; strong research and creative capability, supported by an expanded graduate program and geared to addressing the country's problems; excellent faculty and staff working in an environment conducive to outstanding performance and high productivity; high visibility and effective public service; modernized physical facilities and technological infrastructure for teaching, research and administration; maintain financial sustainability achieved by resource generation and administrative efficiency, while preserving its public character; gain strong support from the alumni and other stakeholders; and produce the best and brightest students from across the country prepared for successful careers and responsive citizenship.
- KEY RESULT AREAS** : Poverty reduction and empowerment of the poor and vulnerable
- SECTOR OUTCOME** : Enhanced knowledge and skills, attitudes and values of Filipinos to lead productive lives
- ORGANIZATIONAL OUTCOME** :
1. Relevant and quality tertiary education ensured to achieve inclusive growth
 2. Access of deserving but poor students to quality tertiary education increased
 3. Higher education research improved to promote economic productivity and innovation
 4. Community engagement increased
 5. Quality medical education and hospital services ensured

SECTION 1 : EXPENDITURE PROGRAM
(in pesos)

No. / Code	GASS / STO / OPERATIONS / PROJECTS	2013 Actual	2014 Current	2015 Proposed
100000000	General Administration and Support	1,025,452,000	869,826,000	879,755,000
	PS	697,271,000	544,489,000	553,118,000
	MOOE	328,181,000	325,337,000	326,637,000
200000000	Support to Operations	140,834,000	303,872,000	290,557,000
	PS	128,894,000	293,046,000	279,731,000
	MOOE	11,940,000	10,826,000	10,826,000
300000000	Operations	7,328,195,000	6,962,684,000	7,100,183,000
	PS	5,548,176,000	5,182,956,000	5,201,418,000
	MOOE	1,771,712,000	1,779,728,000	1,898,765,000
	CO	8,307,000		
	Projects	1,643,000,000	1,237,000,000	4,341,598,000
	CO	1,643,000,000	1,237,000,000	4,341,598,000
TOTAL AGENCY BUDGET		10,137,481,000	9,373,382,000	12,612,093,000
	PS	6,374,341,000	6,020,491,000	6,034,267,000
	MOOE	2,111,833,000	2,115,891,000	2,236,228,000
	CO	1,651,307,000	1,237,000,000	4,341,598,000

NOTE : Net of RLIP

STAFFING SUMMARY

	2013	2014	2015
TOTAL STAFFING			
Total Number of Authorized Positions	13,906	13,906	13,906
Total Number of Filled Positions	12,249	12,241	12,241

OPERATIONS BY MFO

	PROPOSED 2015			
	PS	MOOE	CO	TOTAL
MFO 1: HIGHER EDUCATION SERVICES	2,933,329,000	722,484,000		3,655,813,000
MFO 2: ADVANCED EDUCATION SERVICES	354,470,000	255,794,000		610,264,000
MFO 3: RESEARCH SERVICES	358,209,000	186,254,000		544,463,000
MFO 4: TECHNICAL ADVISORY EXTENSION SERVICES	165,978,000	64,480,000		230,458,000
MFO 5: HOSPITAL SERVICES	1,389,432,000	669,753,000		2,059,185,000

NOTE : Net of RLIP

PROJECTS

	PROPOSED 2015			
	PS	MOOE	CO	TOTAL
Locally-Funded Project(s)			4,341,598,000	4,341,598,000

**SECTION 2 : EXPENDITURE PROGRAM BY CENTRAL / REGIONAL ALLOCATION, 2015
(in pesos)**

REGION	PS	MOOE	CO	TOTAL
Regional Allocation (net of Central Office):	6,034,267,000	2,236,228,000	4,341,598,000	12,612,093,000
National Capital Region (NCR)	6,034,267,000	2,236,228,000	4,341,598,000	12,612,093,000
TOTAL AGENCY BUDGET	6,034,267,000	2,236,228,000	4,341,598,000	12,612,093,000
	=====	=====	=====	=====

NOTE : Net of RLIP

SECTION 3 : SPECIAL PROVISION(S)

1. Legal Research Fund. In addition to the amounts appropriated herein, one percent (1%) of the filing fees collected by courts, as well as agencies or tribunals exercising quasi-judicial functions and those enumerated in LOI No. 1182 dated December 16, 1981, constituted as the Legal Research Fund, shall be deposited in an authorized government depository bank and shall be used for the support of the University of the Philippines Law Center in accordance with Section 4 of R.A. No. 3870, as amended by P.D. Nos. 200 and 1856.

The University of the Philippines System (UPS) shall submit, either in printed form or by way of electronic document, to the DBM, the House Committee on Appropriations and the Senate Committee on Finance, separate quarterly reports on the financial and physical accomplishments of this fund. The President of the UPS and the University's web administrator or his/her equivalent shall be responsible for ensuring that said quarterly reports are likewise posted on the official website of the UPS.

2. Appropriations of the University of the Philippines System. The appropriations authorized herein for the UPS shall be released and disbursed in accordance with applicable budgeting, accounting and auditing laws, rules and regulations.
3. Appropriations for Programs and Specific Activities. The amounts appropriated herein for the programs of the agency shall be used specifically for the following activities in the indicated amounts and conditions:

SECTION 4 : PERFORMANCE INFORMATION

KEY STRATEGIES :

The two main strategic thrusts of the University of the Philippines are Academic Excellence and Operational Excellence. Academic excellence entails developing the University's students, researchers, faculty and staff into a pool of responsible and competent leaders who shall create world-class innovative and practical technologies, produce creative works in the arts, humanities and social sciences and conduct exemplary extension services. Academic excellence shall eventually translate into meaningful partnership with institutions of higher learning, government, business and industry, international organizations, and local communities and provide contributions to the betterment of the lives of the Filipino people and humanity in general.

Operational excellence, in turn, shall provide an enabling environment to the University through administrative efficiency and financial sustainability. Administrative efficiency shall be obtained through these strategies: effective human resource management through conservation or resource and performance of energy audit to promote cost efficiency among others. Financial sustainability, on the other hand, shall be achieved through strengthening linkages with the Senate, House of Representatives, Department of Budget and Management and the Commission on Higher Education, enhanced budget and fund management system, ensure sustained support from UP Alumni and friends through implementation of comprehensive campaign for donations, and adoption of a systematic means to develop UP's land assets. These and more are the key strategic initiatives that the University will undertake to achieve its vision of taking a leadership role in the development of a globally competitive Philippines.

ORGANIZATIONAL OUTCOMES (Oos) / PERFORMANCE INDICATORS (PIs)	Baseline	2015 Targets
Relevant and quality tertiary education ensured to achieve inclusive growth		
Average percentage passing in licensure exam by the SUC graduates over national average percentage passing in board programs covered by the SUC	2.14 (79.80%/37.29%)	2.29 (85.50%/37.29%)
Percentage change in number of graduates tracked who are employed in jobs related to their undergraduate programs	1,964	3.11% (2,025)
Percentage change in number of graduates in priority programs	217	3.23% (224)

Access of deserving but poor students to quality tertiary education increased

Percentage change in number of students in priority programs awarded financial aid	14,517	2.00% (14,807)
Percentage change in number of students awarded financial aid who completed their degrees	2,323	0.99% (2,346)

Higher education research improved to promote economic productivity and innovation

Number of R&D outputs patented/commercialized/used by the industry or by other beneficiaries		
a) Applied for patenting	a) 17	a) 18
b) Patented or Commercialized	b) 7	b) 8
c) Adopted by industry/small and medium enterprises/LGU/Community-based Organizations	c) 26	c) 27
Number of research and development outputs in the fields of agro-industrial technology published in CHED recognized refereed journals	44	48
Percentage change in number of faculty engaged in research work applied in any of the following:		
a) Pursuing advanced research degree programs (Ph.D) or	a) 88	a) 5.68% (93)
b) Publishing (investigative, or basic and applied scientific research) or	b) 813	b) 0.98% (821)
c) Producing technologies for commercialization or livelihood improvement	c) 101	c) 2.97% (104)

Community engagement increased

Percentage change in number of partnerships with LGUs, industry, small and medium enterprises, and local entrepreneurs and other national agency in developing, implementing or using new technologies relevant to agro-industrial development	60	3.33% (62)
Percentage change in number of poor beneficiaries of technology transfer/extension programs and activities leading to livelihood improvement	11,624	10.00% (12,786)

Quality medical education and hospital services ensured

Average passing percentage in medical and other health-related licensure exams graduates increased	89% (497 out of 559)	90% (505 out of 559)
Percentage change in net death rate among in-patients (Net Death Rate= Total Deaths (including newborn for a given period)-deaths < 48 hours for the period/Total Discharges (including deaths and newborn)-deaths<48 hours for the period x 100)	4.05% (1,816/44,833)	-0.05% (1,815)

MFO / PIs

2015 Targets

MFO 1: HIGHER EDUCATION SERVICES

Total number of graduates	6422
Percentage of total graduates that are in priority courses	100%
Average passing percentage of licensure exams by the SUC graduates/national average percentage passing across all disciplines covered by the SUC	1.2
Percentage of programs accredited at/or equivalent to Level 4	100%
Percentage of graduates who finished academic program according to the prescribed timeframe	78.83%

MFO 2: ADVANCED EDUCATION SERVICES

Total number of graduates	1747
Percentage of graduates engaged in employment within 6 months of graduation	90%
Percentage of students who rate timeliness of education delivery/supervision as good or better	90.10%

MFO 3: RESEARCH SERVICES

Number of research studies completed	900
Percentage of research projects completed in the last 3 years	45%
Percentage of research outputs published in a recognized journal or submitted for patenting or patented	31.74%
Percentage of research projects completed within the original project timeframe	60.26%

MFO 4: TECHNICAL ADVISORY EXTENSION SERVICES

Number of persons trained weighted by the length of training	59,691
Number of persons provided with technical advice	5,000
Percentage of trainees who rate the training course as good or better	88.26%
Percentage of clients who rate the advisory services as good or better	85%
Percentage of requests for training responded to within 3 days of request	90%
Percentage of requests for technical advice that are responded to within 3 days	90%
Percentage of persons who receive training or advisory services who rate timeliness of services delivery as good or better	88.42%

MFO 5: HOSPITAL SERVICES

Number of in-patients managed	46,000
Number of out-patients managed	480,000
Number of elective surgeries	20,000
Number of emergency surgeries	4,900
Number of in-patients bed	1,343
Net death rate among in-patients	4.2%
Percentage of clients who rate the hospital services as satisfactory or better	90%
Percentage of patients with hospital acquired infection	13%
Percentage of readmitted cases for mental and drug rehabilitation clients within 3 months after discharge	5%
Percentage of out-patient medically attended to within 2 hours after registration	25%
Number of weeks waiting period for elective surgery	12 weeks
Occupancy rate of in-patient beds	75%

Appropriations and Obligations

(In Thousand Pesos)

<u>Description</u>	<u>2013</u>
New General Appropriations	<u>9,529,497</u>
General Fund	
R.A. No. 10352	9,529,497
Continuing Appropriations	<u>216,755</u>
Unreleased Appropriation for Capital Outlays	
R.A. No. 10155	190,000
Unreleased Appropriation for MOOE	
R.A. No. 10155	15,000
Unobligated Releases for Capital Outlays	
R.A. No. 10155	1,695
Unobligated Releases for MOOE	
R.A. No. 10155	10,060

Budgetary Adjustment(s)	<u>391,229</u>
Transfer(s) from:	
Miscellaneous Personnel Benefits Fund	278,913
Priority Development Assistance Fund	36,178
Pension and Gratuity Fund	75,378
Overall Savings	
R.A. No. 10155	15,760
Transfer(s) to:	
Overall Savings	
R.A. No. 10155	<u>(15,000)</u>
 Total Available Appropriations	 <u>10,137,481</u>
TOTAL OBLIGATIONS	<u>10,137,481</u> =====

Appropriation

(In Thousand Pesos)

<u>Description</u>	<u>2014</u>	<u>2015</u>
New General Appropriations	<u>9,373,382</u>	<u>12,612,093</u>
General Fund	<u>9,373,382</u>	<u>12,612,093</u>
TOTAL OBLIGATIONS	<u>9,373,382</u> =====	<u>12,612,093</u> =====

Proposed New Appropriations Language

For general administration and support, support to operations, and operations, including locally-funded project(s), and the operation of the Philippine General Hospital, as indicated hereunder.....P 12,612,093,000
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New Appropriations, by Programs/Activities/Projects

	<u>Current Operating Expenditures</u>			
	<u>Personnel Services</u>	<u>Maintenance and Other Operating Expenses</u>	<u>Capital Outlays</u>	
PROGRAMS				
100000000 General Administration and Support				
100010000 General Management and Supervision	P 553,118,000	P 326,637,000		P 879,755,000
Sub-total, General Administration and Support	<u>553,118,000</u>	<u>326,637,000</u>		<u>879,755,000</u>
200000000 Support to Operations				
200010000 Auxiliary Services	<u>279,731,000</u>	<u>10,826,000</u>		<u>290,557,000</u>
Sub-total, Support to Operations	<u>279,731,000</u>	<u>10,826,000</u>		<u>290,557,000</u>
300000000 Operations				
301000000 MFO 1: HIGHER EDUCATION SERVICES	<u>2,933,329,000</u>	<u>722,484,000</u>		<u>3,655,813,000</u>
301010000 Provision of Higher Education Services including P38,057,000 for Scholarships of Poor and Deserving Students (Expanded Students' Grants-in-Aid Program for Poverty Alleviation-ESGP-PA) and P24,630,000 for Tulong Dunong	2,933,329,000	722,484,000		3,655,813,000

302000000	MFO 2: ADVANCED EDUCATION SERVICES	354,470,000	255,794,000	610,264,000
302010000	Provision of Advanced Education Services	354,470,000	255,794,000	610,264,000
303000000	MFO 3: RESEARCH SERVICES	358,209,000	186,254,000	544,463,000
303010000	Conduct of Research Services	358,209,000	186,254,000	544,463,000
304000000	MFO 4: TECHNICAL ADVISORY EXTENSION SERVICES	165,978,000	64,480,000	230,458,000
304010000	Provision of Extension Services	165,978,000	64,480,000	230,458,000
305000000	MFO 5: HOSPITAL SERVICES	1,389,432,000	669,753,000	2,059,185,000
305010000	Provision of Medical Services	1,389,432,000	669,753,000	2,059,185,000
	Sub-total, Operations	5,201,418,000	1,898,765,000	7,100,183,000
	TOTAL PROGRAMS AND ACTIVITIES	P 6,034,267,000	P 2,236,228,000	P 8,270,495,000
		=====	=====	=====
400000000	Locally-Funded Project(s)			
401000000	Buildings and Other Structures		4,341,598,000	4,341,598,000
401010000	School Buildings		4,341,598,000	4,341,598,000
401010011	Construction of Center for Advancement of Research in Mindanao (CARIM)Phase 2, UP Mindanao		35,000,000	35,000,000
401010021	Construction of Philippine Genome Center Phase 2, UP System		150,000,000	150,000,000
401010022	Construction of UP Baguio International House, UP Baguio		20,000,000	20,000,000
401010024	Establishment of Green Campus, UP Baguio		29,500,000	29,500,000
401010029	Construction of montane field station in Mt. Sto. Tomas utilizing green architecture, also suitable for physical and geology research, UP Baguio		1,000,000	1,000,000
401010033	Provision of green and safe environment devices, UP Open University		31,400,000	31,400,000
401010034	Construction of Research Center, UP Visayas		20,000,000	20,000,000
401010037	Construction of School of Technology Building, UP Visayas		25,000,000	25,000,000
401010038	Construction of Bamboo Village Phase 2 (UP Visayas)		10,000,000	10,000,000
401010039	Construction of Taklong Island Marine Reserve Research Quarters (UP Visayas)		4,000,000	4,000,000
401010046	Construction of School of Statistics (Phase 2) - UP Diliman		100,000,000	100,000,000
401010048	Construction of College of Home Economics Complex (Phase 1) - UP Diliman		150,000,000	150,000,000
401010049	Construction of the Department of Computer Science Building (UP Diliman)		110,000,000	110,000,000
401010052	Construction of the College of Engineering Library (UP Diliman)		60,000,000	60,000,000
401010053	Completion of Department of Mining, Metallurgical & Materials Engineering (UP Diliman)		70,000,000	70,000,000
401010054	Completion of Environmental Engineering Building (UP Diliman)		4,000,000	4,000,000

401010057	Construction of Philippines Tropical Forest Science Center - Phase II (UP Los Baños)	32,000,000	32,000,000
401010058	Construction of the University Health Service Extension Building (UP Los Baños)	40,000,000	40,000,000
401010062	Improvement and Repair of Laboratories and Equipment Purchase and Upgrade, (UP Mindanao)	17,802,000	17,802,000
401010070	Repair, rehabilitation and renovation of various classrooms, laboratories and offices (UP Cebu)	6,190,000	6,190,000
401010083	Acquisition of various equipment for the Philippines Tropical Forest Science Center-Phase II, UP Los Banos	27,000,000	27,000,000
401010088	Acquisition of various equipment for laboratories, research and teaching equipment, UP Mindanao	14,791,000	14,791,000
401010089	Modernization of laboratory, research & teaching equipment, UP Cebu	33,878,000	33,878,000
401010090	Modernization of laboratory, research and teaching equipment, UP Manila	200,000,000	200,000,000
401010091	Acquisition and upgrading of various hospital equipment, UP-PGH	<u>3,150,037,000</u>	<u>3,150,037,000</u>
Sub-total, Locally-Funded Project(s)		<u>4,341,598,000</u>	<u>4,341,598,000</u>
TOTAL PROJECTS		P <u>4,341,598,000</u>	P <u>4,341,598,000</u>
TOTAL NEW APPROPRIATIONS		P <u>6,034,267,000</u>	P <u>2,236,228,000</u>
		P <u>4,341,598,000</u>	P <u>12,612,093,000</u>

Obligations, by Object of Expenditures

CY 2013
(In Thousand Pesos)

2013

A. Programs/Locally-Funded Project(s)

Current Operating Expenditures

Personal Services

Basic Pay, Civilian	4,222,647
Contractual, Casual and Emergency Personnel	<u>249,488</u>
Total Salaries/Wages	<u>4,472,135</u>

Other Compensation

Representation Allowance	115,465
Honoraria	207,913
Year-End Bonus	657,565
Personnel Economic Relief Allowance	289,481
Clothing/ Uniform Allowance	59,822
Productivity Incentive Benefits	25,092
Magna Carta of Public Health Workers per R.A. 7305	197,112
CNA/PEI/PBB	<u>127,510</u>

Total Other Compensation 1,679,960

Gross Compensation 6,152,095

Other Benefits	
Terminal Leave Benefits	139,982
Retirement Benefits	16,282
Total Other Benefits	<u>156,264</u>
Fixed Personnel Expenditures	
PAG-IBIG Contributions	14,678
Health Insurance Premiums	36,678
Employees Compensation Insurance Premiums (ECIP)	14,626
Total Fixed Personnel Expenditures	<u>65,982</u>
01 Total Personal Services	<u>6,374,341</u>
Maintenance and Other Operating Expenses	
02 Travelling Expenses	24,268
03 Communication Expenses	37,057
04 Repair and Maintenance	81,311
06 Transportation and Delivery Expenses	1,557
07 Supplies and Materials	467,407
08 Rents	8,095
09 Interests	23,967
10 Subsidies and Donations	5,672
14 Utility Expenses	466,670
17 Training and Scholarship Expenses	473,769
18 Extraordinary and Miscellaneous Expenses	197,075
21 Taxes, Insurance Premiums and Other Fees	18,723
29 Professional Services	283,109
17 Printing and Binding Expenses	7,413
18 Advertising Expenses	1,111
19 Representation Expenses	8,426
22 Subscription Expenses	3,265
24 Membership Dues and Contributions to Organizations	2,938
Total Maintenance and Other Operating Expenses	<u>2,111,833</u>
Total Current Operating Expenditures	<u>8,486,174</u>
Capital Outlays	
34 Land and Land Improvements Outlay	25,000
35 Buildings and Structures Outlay	1,617,914
36 Office Equipment, Furniture and Fixtures	3,393
40 Machineries and Equipment	5,000
Total Capital Outlays	<u>1,651,307</u>
Total Programs/Locally-Funded Project(s)	<u>10,137,481</u>
TOTAL OBLIGATIONS	<u>10,137,481</u> =====

Obligations, by Object of Expenditures

CYs 2014-2015
(In Thousand Pesos)

	<u>2014</u>	<u>2015</u>
Current Operating Expenditures		
Personnel Services		
Civilian Personnel		
Permanent Positions		
Basic Salary	4,640,301	4,651,278
Total Permanent Positions	<u>4,640,301</u>	<u>4,651,278</u>

Other Compensation Common to All		
Personnel Economic Relief Allowance	289,176	290,388
Representation Allowance	7,158	6,984
Transportation Allowance	6,330	6,246
Clothing and Uniform Allowance	60,955	61,205
Productivity Incentive Allowance	24,382	24,482
Honoraria	181,692	181,692
Year End Bonus	386,693	387,599
Cash Gift	60,955	61,205
Step Increment	11,599	11,633
Total Other Compensation Common to All	<u>1,028,940</u>	<u>1,031,434</u>
Other Compensation for Specific Groups		
Magna Carta for Public Health Workers	136,614	136,614
Total Other Compensation for Specific Groups	<u>136,614</u>	<u>136,614</u>
Other Benefits		
PAG-IBIG Contributions	14,629	14,691
PhilHealth Contributions	37,393	37,575
Employees Compensation Insurance Premiums	14,618	14,679
Total Other Benefits	<u>66,640</u>	<u>66,945</u>
Non-Permanent Positions	<u>147,996</u>	<u>147,996</u>
TOTAL PERSONNEL SERVICES	<u>6,020,491</u>	<u>6,034,267</u>
Maintenance and Other Operating Expenses		
Travelling Expenses	42,464	42,464
Training and Scholarship Expenses	419,077	485,264
Supplies and Materials Expenses	699,184	753,334
Utility Expenses	512,919	512,919
Communication Expenses	34,790	34,790
Confidential, Intelligence and Extraordinary Expenses		
Extraordinary and Miscellaneous Expenses	3,032	3,032
General Services	151,152	151,152
Repairs and Maintenance	143,901	143,901
Financial Assistance/Subsidy	1,253	1,253
Taxes, Insurance Premiums and Other Fees	18,926	18,926
Other Maintenance and Operating Expenses		
Advertising Expenses	568	568
Printing and Publication Expenses	11,497	11,497
Representation Expenses	5,488	5,488
Transportation and Delivery Expenses	2,177	2,177
Rent/Lease Expenses	6,734	6,734
Membership Dues and Contributions to Organizations	4,639	4,639
Subscription Expenses	9,903	9,903
Donations	21,401	21,401
Other Maintenance and Operating Expenses	26,786	26,786
TOTAL MAINTENANCE AND OTHER OPERATING EXPENSES	<u>2,115,891</u>	<u>2,236,228</u>
TOTAL CURRENT OPERATING EXPENDITURES	<u>8,136,382</u>	<u>8,270,495</u>
Capital Outlays		
Property, Plant and Equipment Outlay		
Land Improvements Outlay	6,000	
Buildings and Other Structures	1,031,000	884,492
Machinery and Equipment Outlay	200,000	3,457,106
TOTAL CAPITAL OUTLAYS	<u>1,237,000</u>	<u>4,341,598</u>
GRAND TOTAL	<u>9,373,382</u>	<u>12,612,093</u>