

Table I.4
PUBLIC-PRIVATE PARTNERSHIP PROGRAM
SUMMARY LIST OF PPP PROJECTS¹
As of April 2019

PROJECT TITLE	BRIEF DESCRIPTION	IMPLEMENTING AGENCIES	ESTIMATED TOTAL PROJECT COST (in billion)*	
I. AWARDED PROJECTS²				
A. COMPLETED AND OPERATIONAL PROJECTS				
1	Daang Hari-SLEX Link Road (Muntinlupa-Cavite Expressway) Project ³	The project involves construction of a new 4-kilometer 4-lane toll road, from the junction of Daang Reyna and DaangHari in Las Piñas/Bacoor, Cavite to SLEX through the Susana Heights Interchange in Muntinlupa, traversing the New Bilibid Prison (NBP) Reservation.	DPWH	PHP 2.23 (USD 0.0428)
2	PPP for School Infrastructure Project (PSIP) Phase I ⁴	The project involves the design, financing and construction of about 9,296 one-storey and two-storey classrooms, including furniture and fixtures, in various sites in Region I, III, and IV-A.	DEPED	PHP 9.89 (USD 0.190)
3	Automatic Fare Collection System (AFCS) Project	The project involves the decommissioning of the old-magnetic-based ticketing system and replacing the same with contactless-based smart card technology on LRT Line 1 and 2 and MRT Line 3, with the introduction of a centralized back office that will perform apportionment of revenues. The private sector will operate and maintain the fare collection system.	DOTR	PHP 1.72 (USD 0.0330)
4	NAIA Expressway Project ⁵	The project is a 4-lane, 7.75 km elevated expressway and 2.22 km at-grade feeder road that provides access to NAIA Terminals I, II and III, and link the Skyway and the Manila-Cavite Toll Expressway. It starts at the existing Skyway then follows the existing road alignments over Sales Avenue, Andrews Avenue, Domestic Road, and NAIA Road, and has entry/exit ramps at Roxas Boulevard, Macapagal Boulevard, and PAGCOR City.	DPWH	PHP 17.93 (USD 0.344)
5	Southwest Integrated Transport System (ITS) Project	The project is constructed within a site area of 4.59 hectares. It will connect passengers coming from the Cavite side to other transport systems such as the future LRT Line 1 South Extension, city bus, taxi, and other public utility vehicles that are serving inner Metro Manila. The project will include passenger terminal buildings, arrival and departure bays, public information systems, ticketing and baggage handling facilities, and park-ride facilities.	DOTR	PHP 2.50 (USD 0.048)
B. PROJECTS UNDER CONSTRUCTION				
1	PPP for School Infrastructure Project (PSIP) Phase II ⁶	The PSIP Phase II involves the designing, financing, and constructing of 4,365 one-storey, two-storey, three-storey and four-storey classrooms, including furniture, fixtures, and toilets in 1,895 public schools in 6 regions (Regions I, II, III, X, CAR, and CARAGA).	DEPED	PHP 3.86 (USD 0.074)
2	Mactan-Cebu International Airport (MCIA) Passenger Terminal Building Project	The project involves the construction of a new world-class passenger terminal building in MCIA, to increase annual passenger capacity to 12.5 million; and the operation of the old and new facilities. The construction of a new world-class passenger terminal, including all related facilities, is proposed to separately cater to domestic and international operations.	DOTR; MCIA	PHP 17.52 (USD 0.336)
¹ Projects developed and monitored under the PPP Center, although not developed under the PPP Center, the MRT Line 7 and MMS Stage 3 projects are still being monitored.				
² Awarded Projects does not include the terminated Modernization of the Philippine Orthopedic Center (MPOC) Project with project cost of PhP 5.61 billion				
³ Original project cost approved by the NEDA Board on July 8, 2011 was PhP1.956 billion. The cost increased to PhP 2.23 billion due to the payment for the advance works improvements amounting to PhP 0.050 billion as approved by the ICC-CC on November 29, 2011; and Variation Cost amounting to PhP 0.223 billion				
⁴ Approved Budget Ceiling (ABC) of the Build-Lease-Transfer (BLT) contract is PhP 16.43 billion				
⁵ Original project cost approved by the NEDA Board on May 30, 2012 was PhP 15.86 billion; the cost increased to PhP 17.93 billion due to the Variation Order amounting to PhP 2.07 billion				
⁶ The original project cost approved by the NEDA Board on November 29, 2012 was PhP 13.14 billion. However, only two out of the five contract packages were successfully procured amounting to PhP 3.86 billion				

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3	Metro Manila Skyway (MMS) Stage 3 Project ⁷	The project is a 14.82 km. 6-lane elevated toll road and the last of three (3) stages of Metro Manila Skyway (MMS) System. It is intended to connect South Luzon Expressway (SLEX) at Alabang to Balintawak in Quezon City before North Luzon Expressway (NLEX) through Central Metro Manila Area by using predominantly median of Quirino, G. Araneta and A. Bonifacio road networks.	TRB	PHP 37.43 (USD 0.718)
4	MRT Line 7 Project	The project involves the financing, design, construction, operation & maintenance of the 23-kilometer elevated railway line with 14 stations from San Jose Del Monte, Bulacan to MRT 3 North Avenue in Quezon City and the 22-kilometer asphalt road from Bocaue Interchange of the North Luzon Expressway (NLEX) to the intermodal terminal in Tala. The road component will divert northern provincial buses operation to San Jose Del Monte, thereby decongesting EDSA.	DOTR	PHP 62.70 (USD 1.203)
5	Bulacan Bulk Water Supply Project	The project will provide treated bulk water to the various water districts (WDs) of Bulacan to help meet the increasing water demand of its consumers, expand its current service area coverage and increase the households served. The private partner will undertake the financing, detailed design and construction, and maintenance of conveyance facilities, treatment facilities and water source.	MWSS	PHP 24.41 (USD 0.468)
6	Civil Registry System Information Technology Project (Phase II)	The CRS-ITP2 will involve the computerization of the civil registry operations of the PSA and is designed to collect, access, store, maintain and manage civil registry documents and the specimen signatures of all city and municipal registrars using imaging technology. The CRS-ITP2 will also include production of vital statistics and make the civil registry services available nationwide through the CRS outlets and other authorized partners. The CRS-ITP2 will also include the construction of a building that will house the servers of the information technology system.	PSA	PHP 1.59 (USD 0.031)
7	Cavite Laguna Expressway (CALAX) Project ⁸	The Cavite-Laguna Expressway (CALAX) involves the financing, design and construction, operation and maintenance of the entire 4-lane, 44.63 km closed-system tolled expressway connecting CAVITEX and SLEX. The Project will start from the CAVITEX in Kawit, Cavite and end at the SLEX-Mamplasan Interchange in Biñan, Laguna. The Project will have interchanges in 9 locations, namely: Kawit, Daang Hari, Governor's Drive, Aguinaldo Highway, Silang, Sta. Rosa-Tagaytay, Laguna Blvd., Technopark, and a Toll Barrier before SLEX.	DPWH	PHP 35.43 (USD 0.680)
8	Clark International Airport Expansion Project - Engineering, Procurement and Construction (EPC)	The Project involves the construction of a new 82,600 sqm Passenger Terminal Building (PTB) of the CIA, with a design capacity of 8 million passengers per annum (MPPA).	BCDA	PHP 12.55 (USD 0.241)
C. PROJECTS UNDER PRE-CONSTRUCTION				
1	LRT Line 1 Cavite Extension and O&M Project ⁹	The current LRT Line 1 will be extended starting from its existing Baclaran Station to the future Niyog Station in Bacoor, Cavite which is approximately 11.7 kilometers. Of this length, 10.5 kilometers will be elevated and 1.2 kilometers will be at-grade. The whole stretch of the integrated LRT 1 will have a total length of approximately 32.4 kilometers and will be operated and maintained by the private proponent. The private partner will undertake the design, construction, and financing of the Cavite Extension, as well as, the operation and maintenance of the integrated system upon completion of the project. The concessionaire will also undertake future system maintenance and upgrades, as well as, permitted commercial development.	DOTR; LRTA	PHP 64.90 (USD 1.245)
2	South Integrated Transport System Project ¹⁰	The Taguig Integrated Terminal Exchange Project (ITX) (formerly South Terminal of the Integrated Transport System) project will be constructed within a site area of 4.7 hectares. It will connect passengers coming from the Laguna/Batangas side to other transport systems such as the future North-South Commuter Railway project (currently the Philippine National Railways), city bus, taxi, and other public utility vehicles that are serving inner Metro Manila. The project will include passenger terminal buildings, arrival and departure bays, public information systems, ticketing and baggage handling facilities, and park-ride facilities. The private partner will undertake the design, construction, and financing of the ITS South Terminal as well as the operation and maintenance of the whole facility. The concessionaire can also undertake commercial development and collect revenues generated from the same.	DOTR	PHP 5.20 (USD 0.010)
⁷ Project cost is based on the final Engineering Design as approved by the Toll Regulatory Board				
⁸ Project cost does not include the approved minimum bid price amounting to PhP 20.105 billion				
⁹ Project cost is inclusive of the PhP 19.83 billion ODA component				
¹⁰ Project cost includes the cost of the C5-FTI-Skyway Connector Road (access ramp) of PhP 1,198.093 billion, and cost of land				

Prepared by: PPP Center

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3 NLEx-SLEx Connector Road Project	The project involves the construction and operation and maintenance (O&M) of a 8 km. 4-lane elevated expressway over the Philippine National Railway (PNR) right of way. It starts from C3 Road in Caloocan through Manila crossing Espana towards PUP, Sta. Mesa connecting Metro Manila Skyway Stage 3 (MMSS3). Once completed, the NLEX-SLEX Connector road is expected to decongest traffic in Metro Manila by providing an alternative to C-5 Road, Epifanio de los Santos Avenue (EDSA), and other major thoroughfares, and cut the travel time between NLEX and SLEX to 15-20 minutes which today takes more than an hour.	DPWH	PHP 23.20 (USD 0.445)
4 Clark International Airport Operations and Maintenance Project	Clark International Airport is located on the Clark Special Economic and Freeport Zone in Angeles City, Pampanga Province of Central Luzon Region. The government intends to develop and market Clark International Airport as a major gateway to Northern and Central Luzon and attract both airlines and passengers from its catchment area. The project involves the operations and maintenance of the existing and the proposed new passenger terminal buildings.	BCDA	PHP 5.61 (USD 0.108)
II. PPP PIPELINE			
A. Solicited Projects			
Procurement Stage			
1 Road Transport Information Technology Infrastructure Project (Phase II)	The project involves the upgrade of existing IT infrastructure of the Land Transportation and Franchising Regulatory Board (LTFRB), including: (a) computerization of its manual processes; (b) development of an online database of franchise information; (c) data migration; and (d) procurement, installation, operations and management of IT hardware equipment, software and network development. The project aims to deliver a transparent and efficient franchising system through streamlining of LTFRB's current processes and automation. It is expected to clean up existing data; enhance data collection, processing and integration within LTFRB and its related agencies; decrease processing time; promote transparency and ease of use; and improve access to public information and channels for feedback.	DOTR; LTFRB	PHP 0.298 (USD 0.006)
2 Baggao Water Supply Project	The Municipality of Baggao intends to provide a Level 3 water supply to its 24 barangays. Specifically, the scope of the Baggao Water Supply Project (BWSP) includes the following: 1. Construction of water supply facilities, including bulk water source, storage facilities, transmission and distribution pipes; 2. Installation of all the required equipment and other related facilities; 3. Future capacity augmentation, along with other related infrastructure and facilities, if needed and required to meet minimum performance standards and specifications; and 4. Testing, operation, and maintenance of water supply facilities during the entire concession period.	Municipal Government of Baggao	PHP 0.08 (USD 0.002)
Development Stage			
1 San Ramon Newport Project	The San Ramon Newport Project aims to improve the competitiveness of the Zamboanga City Special Economic Zone and Freeport (ZamboEcozone) and fulfill its vision of becoming a world-class economic zone that will link resources, markets, and other logistical activities that can contribute to the economic development of Zamboanga City and Mindanao. It will entail construction, operation and maintenance (O&M) of a world-class seaport to be located within the First Industrial Park of ZamboEcozone.	Zamboanga City Special Economic Zone Authority	TBD
2 Cebu Bus Rapid Transit (BRT) Operations and Maintenance Project	The Cebu BRT Project aims to provide improved mobility for people in Cebu City and provide safer and environment friendly mode of travel. It will offer a more efficient travel in and around Cebu City through a viable and sustainable BRT system. A revitalized urban area along the BRT corridor is also expected. The Cebu BRT Project will establish and implement a BRT system over a 23-kilometer corridor that traverses through Cebu City's central business district (CBD), from Bulacao in the South West and Talamban in the North East.	DOTR	TBD

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3	Duty Free Retail Development Project	The Duty Free Philippines Retail Development Project aims to expand Duty Free Philippines' operations to international benchmarks in terms of service and profitability, consistent with its goal of improving tourism through better services for tourists and returning Filipino travelers, and increased revenues for the government. It would entail operations and maintenance of sourcing and purchasing of goods, logistics, store design, merchandising, and operations.	DOT; Duty Free Philippines Corporation	TBD
4	NDC Admin and Commercial Complex (formerly One DTI Building Complex Project)	The project is a 15-storey green, smart, and high-tech building that would house all DTI functions, bureaus, attached agencies and corporations in Metro Manila with provision for events, meetings, and other activities of the agency. This shall be located in a 1.2 hectare lot in Diosdado Macapagal Boulevard corner Seaside Boulevard North, Pasay City currently owned by DTI.	NDC	TBD
5	Central Luzon Link Expressway (CLLEX) Phase 1 O & M and Phase 2 Project	The project shall involve the O&M of CLLEX Phase 1 (Tarlac-Cabanatuan-Nueva Ecija corridor) and for Phase 2 it will be the extension of CLLEX Phase I, which connects Cabanatuan City and San Jose City, passing through the municipalities of Talavera and Llanera in Nueva Ecija, of about 35.70 km. in road length. This will provide a free-flowing alternative route and decongest traffic along the Pan Philippine Highway (PPH) between said cities of Nueva Ecija and the town of Plaridel in Bulacan Province.	DPWH	TBD
6	Philippine General Hospital (PGH) Diliman O & M PPP Project	The project involves the development of the planned Philippine General Hospital in UP Diliman, which will include a multi-storey tertiary care hospital, medical research center, ancillary facilities, and commercial areas. The project is designed to be implemented as a Hybrid project, such that the design and construction will be funded via government budget and procured via RA 9184, while the Operation and Maintenance (O&M) component will be bid out to the private sector via PPP.	University of the Philippines	TBD
7	Cebu City Solid Waste Management Project	The project covers collection, segregation, recovery, treatment, recycling and incineration of solid waste.	City Government of Cebu	TBD
8	General Santos Public Market Project	The project is envisioned to be a modern shopping center that has a distinctive section for Muslim products including 'halal' food, a modern fish and seafood section together with a fruit and vegetable section, entertainment facilities for the whole family (e.g., children's amusement area, bowling alley, billboard hall, etc), dry goods section, restaurant (air-conditioned and al fresco), community events area and sufficient off-street parking.	City Government of General Santos	TBD
9	Angat Hydroelectric Power Plant (AHEPP) Project Rehabilitation, Operation and Maintenance of Auxilliary #4 and #5	The proposed project aims to extend the economic life of AU-4 and AU-5 by another 30 years and also enable MWSS to earn additional revenue through the concession payments to be made by private proponent. The proposed project involves the rehabilitation and modernization (R&M) of AU-4 and AU-5.	MWSS	TBD
10	PGH Cancer Center	The project will include design, financing, construction, equipping, maintenance and operation of the first comprehensive cancer care center in the Philippines as a Public-Private Partnership.	Philippine General Hospital	TBD
11	CCP Asset Development Project	The project involves the re-development of the developable area of 57.08 hectares of land owned by the CCP located within the CCP Complex along Roxas Boulevard in Pasay City, based on a natural synergy equally showcasing culture and arts and commerce, as project components.	Cultural Center of the Philippines	TBD
B. Unsolicited Projects				
Procurement Stage				
1	Quezon City Integrated Solid Waste Management Facility	The project involves the design, financing, construction, operation, and maintenance of a biodegradable source separated waste treatment and residual combustible waste treatment facility capable of processing up to 3,000 metric tons of municipal solid waste (MSW) per day and generating 36 MWe (Net).	Quezon City Government	PHP 22.00 (USD 0.422)
2	Unsolicited Proposal for PEZA Electronic Payment Solution	The project is an unsolicited proposal for the development of an online e-payment system for PEZA's collection of processing fees from PEZA's import and export transactions, Value-Added Service Providers (VASP) transactions, and all other PEZA transactions.	Philippine Economic Zone Authority (PEZA)	PHP 0.02 (USD 0.0004)

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3	Bulacan International Airport Project (New Manila International Airport)	The project involves the construction and operation & maintenance of a new modern airport in Bulacan with a design capacity of up to 100 million passengers per year, consisting of up to 4 runways and all aviation related facilities	DOTR	PHP 735.634 (USD 14.117)
4	Pasay City Reclamation Project	A 260-ha reclamation Project in Manila Bay, an unsolicited proposal from the consortium of Ulticon Builders, Inc., Udenna Corporation, and China Harbor Corporation	Pasay City Government	PHP 62.00 (USD 1.190)
Negotiation Stage				
1	Pampanga Bulk Water Supply Project (District 1, 3 & 4)	The project is an unsolicited proposal submitted by MetroPac Water Investments Corporation for a bulk water supply in the 1st, 3rd and 4th Districts of the Province of Pampanga.	Provincial Government of Pampanga	PHP 15.80 (USD 0.303)
2	Pampanga Bulk Water Supply (District 2)	The project is an unsolicited proposal submitted by Manila Water Company, Inc. for a bulk water supply in the 2nd District of the Province of Pampanga.	Provincial Government of Pampanga	PHP 6.50 (USD 0.125)
Approval Stage				
1	Kalibo Meat Plant Project (formerly Kalibo Slaughterhouse Project)	The project involves the rehabilitation of the existing Kalibo Slaughterhouse, construction of a new poultry dressing plant, and operations and maintenance of the Kalibo Meat Plant.	Municipal Government of Kalibo	PHP 0.06 (USD 0.001)
2	Unsolicited Proposal for the Redevelopment of the Panabo Town Center	The project involves financing, construction, operation, and maintenance of the new Panabo Town Center. The project aims to develop a modern, aesthetic, well-built, clean, convenient, energy efficient, climate change resilient, and culturally adaptive commercial town center with integrated commercial retail space components.	Local Government of Panabo City (Davao del Norte)	PHP 0.42 (USD 0.008)
3	East-West Rail Project	The project involves the financing, design, construction, and O&M of a mostly elevated 9.4-kilometer railway line from Diliman, Quezon City to Lerma, Manila including provision of interconnecting facilities with neighboring rail systems.	PNR	PHP 55.462 (USD 1.064)
4	Manila Bay Integrated Flood Control, Coastal Defense and Expressway Project	The project is an unsolicited proposal first submitted by the New San Jose Builders, Inc. (NSJBI) and proposed to be implemented through an alternative PPP scheme particularly a Build-Gradual Transfer-Build-Operate-Transfer ("BGT-BOT") hybrid modality. The proponent will implement an integrated infrastructure project in the northern coastline of Manila Bay.	DPWH	PHP 536.03 (excluding reclamation costing PHP 4.499 Trillion; USD 10.286)
5	50 year Integrated Development Plan for Mactan Cebu International Airport (MCIA) Project	The project involves the take-over, rehabilitation of existing runway and taxiways, construction of an additional full-length parallel taxiway that can act as an emergency runway, development of a second parallel and independent runway and construction of a third terminal.	Mactan Cebu International Airport Authority	PHP 160.56 (USD 3.081)
6	Preservation and Development of Laguna de Bay Project	The project involves the financing, design, construction, preservation and development works within the Laguna Lake, as a flood mitigation measure for the areas surrounding Laguna de Bay. The development and preservation works include the construction of a six-lane, 46.6km. toll road on a viaduct structure to be located 100 meters from the western shoreline of Laguna Lake, and a reclamation and development of 2,000 ha. of land within the jurisdiction of Taguig City.	Laguna Lake Development Authority	PHP 905.12 (USD 17.369)
7	IT Project for the City of Naga, Cebu-UNLAD BAYAN Local Government Information System Project	The project involves the development of an integrated IT-Software Solution that aims to: (i) increase tax collection and revenue of the Local Government Unit; (ii) comply with the National Government's initiative to cut Red Tape and processing time; (iii) simplify and optimize operations of the revenue generating units and offices of the LGU; and (iv) provide real-time reports and dashboards on the financial status of the LGU-Naga City.	Naga City Local Government	PHP0.065 (USD 0.001)
8	Fort Bonifacio-Makati Skytrain Project	The project involves the design, engineering, construction, operation and maintenance of a 1.873-km, monorail system connecting Fort Bonifacio and EDSA Guadalupe	DOTR	PHP 3.52 (USD 0.067)

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9	C5 MRT-10 Project	The project involves the design, building, operating and maintaining the approximately 22.5 kilometer mostly elevated Light Railway Transit (LRT) System consisting of sixteen (16) stations along circumferential road C-5 connecting the Ninoy Aquino International Airport (NAIA) Terminal 3 to Quezon City, terminating at Commonwealth Avenue with possible interchange with MRT7 at Tandang Sora Station and LRT Line 2 at Aurora Station. Trains will be stabled at the depot to be built at the UP property in Diliman, Quezon City.	DOTR	PHP 80.17 (USD 1.538)
10	LRT 6 Cavite Line A	The project involves the construction, operation and maintenance of an approximately 23.5 km. Light Rail Transit System, consisting of nine (9) stations that will extend the LRT-1 Extension Project from Niog in Bacoor to Governor's Drive in Dasmariñas traversing Bacoor, Imus and Dasmariñas Cities, all in the Province of Cavite.	DOTR	PHP 56.27 (USD 1.080)
11	Davao People Mover	The project involves the financing, construction, operations and maintenance of a 13-km elevated rail line with sixteen (16) stations, starting at Bangkal and terminating at SM Lanang. The straddle-type monorail technology is proposed for the Project.	DOTR	PHP 30.00 (USD 0.576)
12	Upgrade, Expansion, Operations and Maintenance of the New Bohol International Airport (Panglao)	The project involves the operations and maintenance (O&M) and capacity augmentation/expansion and enhancement of facilities of the New Bohol Airport with a concession period of 35 years in order to meet and maintain applicable standards in a phased implementation.	DOTR	PHP 25.45 (USD 0.488)
13	Davao International Airport Development, Operation, and Management	The project involves the development, operation and management of the Davao International Airport. The scope includes undertaking the operation, management and maintenance of all existing and project assets within the boundary of the subject airport, and all necessary development works (construction, rehabilitation, improvement, betterment, expansion, modernization) needed to meet the projected demand for the airport services within the concession period.	CAAP	PHP 48.80 (USD 0.936)
14	O & M and Facility Upgrade of Kalibo International Airport	The project involves the operation and maintenance of the current airport facility and implementing a facility upgrade of the airport including systems and construction of the terminal building.	CAAP	PHP 3.84 (USD 0.0734)
15	MRT-11 Project	The project involves the construction of an approximately 18 kilometers Metro Railway Transit System (MRTS) of elevated structure starting from Epifanio Delos Santos Avenue (EDSA), Balintawak in Quezon City traversing along Quirino Highway, Novaliches and Zabarte Road in North Caloocan City up to Barangay Gaya-gaya in San Jose del Monte, Bulacan. A passenger transfer facility shall be provided proximate to the EDSA-Balintawak station of LRT Line 1 and the MRT 11 Balintawak station.	DOTR	PHP 71.10 (USD 1.364)
16	Cavite-Tagaytay-Batangas Expressway Project	The project involves the financing, construction, operations and maintenance of the 2x2 lane, approximately 50 kilometers Cavite-Tagaytay-Batangas Expressway with spur roads to (i) Tagaytay City and (ii) Tuy. The project will improve access to Tagaytay City and Nasugbu, Batangas thereby ensuring faster travel in support of the government's tourism thrust.	DPWH	PHP 22.59 (USD 0.434)
17	Upgrade, Expansion, Operations and Maintenance of Laguindingan Airport ("Laguindingan Airport Project")	The Laguindingan Airport Project will involve the upgrade, operations and maintenance, and future expansions of the Laguindingan Airport. The Project aims to address the Laguindingan Airport's existing capacity constraint issue and accommodate air traffic growth.	CAAP	PHP 42.70 (USD 0.819)
18	Philippine Charity Sweepstakes Office (PCSO) Corporate Center Project	The PCSO Corporate Center Project involves the construction of two (2) mid-rise buildings which pertain to the 10-storey Corporate Building with area of 24,233.12 sq. m. and the 6-storey Logistics and Parking Building with area of 15,742.20 sq. m. The buildings, which have a total area of 39,975.32 sq. m., will be linked through connecting bridges that are designed to be built at several floors.	PCSO	PHP 2.50 (USD 0.048)
19	Ninoy Aquino International Airport Project	An unsolicited proposal submitted by the NAIA Consortium for a comprehensive upgrade, rehabilitation and expansion of NAIA by improving and expanding the terminals in the current NAIA land area and developing additional runway, taxiways and passenger terminals.	DOTR	PHP 350.00 (USD 6.716)

